

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SIXTY-FIFTH
MEETING OF THE BOARD OF TRUSTEES
Columbus, Ohio, August 29, 30 & 31, 2012

The Board of Trustees met Wednesday, August 29, at Arden Shisler Center, Wooster, Ohio; and Thursday, August 30, and Friday, August 31, 2012, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

August 31, 2012 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Wednesday, August 29, 2012 at 2:36 p.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

Good afternoon, everyone. I would like to officially convene the meeting of The Ohio State University Board of Trustees and ask the Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

So that we are able to conduct the business of the meeting in an orderly fashion, we would ask that the ringers on cell phones and other communication devices be turned off at this time.

Before we get started with the official agenda items, I would just like to say a few things. One is what an extraordinary pleasure and privilege it has been for all of us to come up here to Wooster today. I found it interesting that Ohio State has had a continuous presence right here on this very spot for 120 years. For some of us, like me, it is the first time I have been here—better late than never, and better because of some of the really terrific stuff that has been happening here day in and day out.

We are going to hear from Dean Moser in a few minutes, but I want to first of all thank him, and also Steve Slack and Rich Linton – I don't know if Rich is still here – but Rich is probably off to North Carolina State. Rich presented to us earlier as a part of our official welcome before making certain we were very, very well fed.

I also want to thank Mayor Brenneman and the County Commissioners from Wayne County as well as the members of the Ohio General Assembly, several of whom have been with us all morning. We really appreciate, not just your being here, but your intense and continuous and sustained interest in Ohio State and what happens up here at Wooster.

Finally, I would be remiss if I didn't thank Jack Fisher publicly. I think all of us have thanked him privately, but I want to thank him publicly. In those seven o'clock meetings Jack has been having for the last couple of years, he has been talking about and thinking about how important it would be for us to get out of our own Columbus campus and look at what we do at some of our facilities, particularly this one up here at Wooster. Jack, we thank you, not just for the leadership that you provided to the Board, but also for helping to initiate this trip. It is something that will make a big difference and has already, so thank you very much.

I guess it does remind me of one other thing that I thought I would share publicly. On the way up here in the bus, Alex Shumate mentioned—and we have talked about this at our Board meetings—how important it is to get out of Columbus, not because we don't like Columbus – we love Columbus –but because when you leave your familiar surroundings, you tend to learn things. We have been talking about the importance of visiting, not just our own facilities

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that are outside central Ohio, but also other universities to see what is happening elsewhere. That is something that we will talk about as well, because I think that is a very important comment that we need to be reminded of and being up here underscores the value of that.

With that, I would like to call on Dr. Moser to give us an overview of our College of Food, Agricultural, and Environmental Sciences.

President Gee:

Before we do that, Mr. Chairman, can I just say that this is a day that we are going to have a number of opportunities to celebrate, but Bobby has served this University for 21 years as a dean—the longest serving and most effective dean that I can ever remember. I had the privilege – and I have told this story many times—of appointing Bobby. Then I left and had an unstable employment pattern, but Bobby stayed with us and has built a truly remarkable College and has had an important impact. I think that our legislative colleagues would agree that Bobby, as well as anyone in the state, is able to tell the story of Ohio and Ohio State. So it is wonderful to have Bobby give this presentation, but also it is appropriate for us to recognize him as the Ohio State treasure that he is.

Bobby, I just want to publicly acknowledge your leadership and thank you for all that you do.

Dean Moser:

Thank you very much, Mr. President. Mr. Chairman and President Gee, thank you, and to all of the Board members, thank you for coming up here. We are very proud of our facilities. We are proud of what we do and the people up here, so it is really great to have everyone here for us to show it off to you. I just wish we had more time. I wish we could have gotten you off the bus at every stop to get you into the laboratories and to talk to the scientists and the students that are working here to see what they are doing, why they are doing it, and the difference that they are making, because it is a wonderful place, and we are very pleased to be a part of it. Before I start my comments, I would like to ask Mayor Brenneman to make a comment or two and also to have Ron Amstutz come forward.

Mayor Brenneman:

I want to take 30 seconds of your time to thank you for coming to Wooster. It is such a pleasure to have met many of you on the bus at the different stops that we made. The value of this facility—this portion of our town—is, to Wooster, invaluable. I couldn't ask for a better relationship than the one we have with Steve and Bobby and the team here. We work together well, we are striving for many of the same goals, and it is a perfect symbiosis, so thank you very much for taking the time. I left you a letter and a couple gifts from our area. FJ Designs built us a cat's meow of houses which illustrates a barn in this area so that is part of our town. Wooster Brush—one of our oldest industries in town, which we drove past on the way to the research facility that we walked around in—has been in our town for over 160 years and is right on the south side of our downtown, so they helped us out with some gifts. Please enjoy those and, again, thank you for making the effort to come up and visit.

Dean Moser:

Thank you, Mr. Mayor. As I said at noon today, there is no better support than what this community gives this campus and we appreciate that very much. Also, I would like to introduce Jeff Griffin with the Chamber of Commerce.

The next person up here is Representative Ron Amstutz. I want all of you to know that it takes a lot of people and leadership to make things happen and this is what Representative Amstutz has given us for many, many years—first in the House, over in the Senate, and back in the House again. The fact that he is chairman of the Finance Committee is not too bad of a place to be, but he has been a true, true supporter all the way through and went to bat for us many times. Ron, I want to thank you personally for that and all the leadership that you provide for us. He tells me that he has a very important announcement that he would like to make.

Representative Amstutz:

Yes, I look forward to that. Before I get to that, I would like to say that the building we are in is a good example of how collaborative projects work. I don't know if this was mentioned to the Board, but this facility—this conference center—is a combination of State and private investment. There is a reason the name Shisler is on this building. He was a Farm Bureau leader who gave a big contribution, and we had lunch in the Smucker Room. There were many private partners that made this building successful, and it is an example of why this place, I think, is more successful than the average by a long stretch. It is something we can all be proud of. I thank the Board, too, for taking time to come here to this facility and to understand what we have here.

When our campus, as you noticed from the tour, was struck by a tornado on September 16, almost two years ago now, there was devastation, but the University stepped forward very quickly to deal with the clean-up and the restoration of the research and development that goes on here in a quick time frame, which was very important. There was a solid, cooperative involvement from the Wooster and Wayne County communities as well in that venture, and we all thanked God that there was no loss of life, either human or animal, or even serious injury as a result of the devastating path the tornado took through here and other parts of the county.

The recovery moved forward expeditiously and wisely. We found, even to some University officials' surprise, that there was insurance for this kind of occurrence that was helpful, in part, for the costs associated with bringing this facility back online. But one of the most severely damaged facilities – and you saw it right at the beginning of your tour – was the Agricultural Engineering building, which was almost destroyed, although the insurance company thought it was salvageable. That building was a real loss because it is so important. The two emerging products that you saw at the end of the tour were things that come out of Ag Engineering along with collaboration in other departments. So the questions became, as we started addressing this: What do you do here? What path do you take to bring an Ag Engineering facility back online? Do you start over? Do you try to salvage what was not completely destroyed? Did this present an opportunity to upgrade a facility at this time?

About the same time we were looking at this challenge, the State was struggling with our budget problems and what to do with our capital program. It decided to skip over the usual approval of capital improvement projects in the budget, but we still had urgent maintenance and emergency situations in some State facilities. So it was decided, in collaboration with the administration, to put a very small – in terms of State budgeting – a \$50 million emergency fund in the operating budget that was passed a little over a year ago.

In that \$50 million, we put a little clause in that I am going to read to you: "...in any other capital facility from which emergency capital facilities funding is deemed necessary by the director as a result of any natural disaster occurring between July 1, 2010 and September 30, 2010" – that just happens to be when

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the tornado happened – “that resulted in damage to a facility of a State-assisted institution of higher education....” Using this authority, the University developed a building plan for a replacement Ag Engineering facility, and I am pleased to see that the Office of Budget Management is bringing a \$6 million request to the Controlling Board in its next meeting, which will be a week from this coming Monday.

I think the total building is a \$14 million project. With \$6 million coming from this source, over \$4 million from some redirection, and another amount from the insurance, that will make this project possible and will be an upgrade and an important tool to further the research and development activities for our State and beyond.

As Bobby said at the start, these things don't happen by one or two people. It takes a team, and I am pleased to have been and continue to be a part of the team that is trying to make things better for our State and for Ohio State. Thank you.

President Gee:

Ron, stay there for just a second, because I actually mentioned to several folks in front of Ron that he has been such a valiant warrior for the University for all these many years—not just for agriculture, not just for ATI, even though we are in your district, but for the University. This is yet another example, and we truly appreciate that. I think there could be nothing that would be more helpful to the University right now because, as you can tell, that is the reason we are here.

We believe very strongly that we have one of the most important research centers for agriculture in the country, if not in the world, and your support makes that possible.

Dean Moser:

Representative Amstutz, thank you very, very much. It takes a lot of people to make things happen, and it takes a leader to really make it happen, and that is what you have provided here. He mentioned the Shisler Center here, and we have already indicated support for our college from Smuckers, Cheryl's Cookies and others. Arden Shisler was the Chair of the Board of Nationwide Insurance under Jerry Jurgensen's watch when he was CEO, and this is why this building happened. Jerry, thank you again for that particular leadership and for making this happen at that particular time.

Now, Mr. Chairman, what I would like to do is go into my presentation and talk about the college. This may be a little bit of a different presentation than what you have had in the past about colleges. I want to share with you just a little bit about our college and what we are doing. You got a good flavor of it today at noon and also on the tour. I wish we had a little more time with you, but we appreciate very much the time that we had.

For you to really understand our college and what it does and why it does it, you need to understand this State just a little bit, so I am going to spend a few slides talking about the State of Ohio—what it is about and help you see it through our eyes to understand why we have directed our research program the way we have and why we think it is important for us to have developed our curriculum for our students the way we have at this particular time.

You got the presentation slides in your Board book. I know you probably had the chance to go through those, so I don't want to spend a lot of time on each individual slide, but I am going to walk you through those slides and give you a

little broader perspective than what you have in front of you. We will also do a little bit of an overlap of what you saw at noon today and on the tour, but hopefully it is not too much of an overlap and will clarify a little more what we are all about and what we are doing.

As we start out with the presentation, I want to ask you this question: from your perspective or from the average citizen of Ohio's perspective, would you say that Ohio is an urban state or an agricultural state?

Yes! That is exactly right. The scene that you see there is not a-typical for Ohio, as you know. It is both an urban state and an agricultural state and that is the uniqueness this state has. It is our uniqueness and we need to capitalize on that, which is what we try to do within our college. As you know, we are an urban state because of the fact that we have 11.5 million people. We are not a very big state geographically. We rank 35th in size, but about 6th in population. With about 11.5 million people, we are an urban state, but all these people are not concentrated in one area. We don't have a Chicago or Los Angeles or New York City. We have a Columbus, a Cleveland, and a Cincinnati, which have 1.5 to 2 million people a piece in the metropolitan areas, so the rest of the folks are scattered all over the state into different kinds of communities.

We are also an agricultural state because, as you can see, it is the largest industry—a \$107 billion industry for the state, which creates almost one million jobs every year. We have agriculture all over the state and have a very strong natural resource base all over the state. About one third of the state is forested. We have Lake Erie, the Ohio River and all of its tributaries, and all the watersheds across the state, so water quality becomes a very important issue for this state and for us to deal with.

Also, I wasn't in Ohio at the time, but I remember when, about 30 years ago, the Cuyahoga River was so polluted that it caught on fire. Do you remember that? That was point source pollution. The state cleaned that up and Lake Erie now is one of the best, if not the best, walleye lakes in the country. When you have that kind of sport fishing industry, then you have the boats, the marinas, the restaurants, the Cedar Points, and all the other things that go along with the water sports industry. It creates an economic engine for this state, and we also have the Ohio River and all of its tributaries.

With point source pollution pretty well cleaned up, now the issue is non-point source pollution—surface runoff, which we will talk about later and how we are dealing with that particular issue as well.

But Ohio is a unique state from the fact that it is urban and rural. It is also unique from the standpoint that we have production and we have value added, which you saw today. It is food processing—the food industry is huge in this state, as we mentioned, as is agriculture, which has always involved production and been a producer of food—but now we are also moving into other areas such as energy and bio-based products, which you just saw at the fabrication lab. We are branching out and going into different directions and finding new uses for agricultural products in this state.

Agriculture in this state is very diverse and complex. We rank in the top ten in most of the major production commodities. We have the traditional corn, beans, cattle, hogs, and poultry – in fact, we are number two in this state in egg production and we are number one in Swiss cheese production – and we rank in the top ten in most of those commodities, but we also have a very large commercial fruit and vegetable industry and we have a very large green industry – that is, nursery crops and landscape. When you have 11 million people, that is a lot of households, a lot of lawns, a lot of landscaping, and we

have about 800 golf courses, so the turf industry becomes very important to this state.

We rank fifth in the nation in food processing and also have a very large forest processing industry because about a third of the state is forested. Rich talked about this at noon today: the major companies that we have in the state is huge. There are the ones listed here, but you could also put up there -- Wendy's, Bob Evans, and Abbott Nutrition. Abbot Nutrition, located in Columbus, is a very major nutrition company. They make products such as Similac and Zone Nutrition Bars, and they are continuing to grow. They are a very good partner with us and we work with them on a regular basis.

The next slide is how these two come together. The rural and urban come together in urban agriculture. We are hearing more about this and had some conversations on the bus about that. For instance, in Cleveland, there is a lot of activity right now in urban agriculture. As you know, Cleveland is a shrinking city and the city council folks told me that there are 3,000 acres inside the city limits of Cleveland that could be converted into agriculture, and that is happening.

The OSU Extension and the OARDC folks are working up there to get people interested in putting in individual gardens, neighborhood gardens and commercial fruit and vegetable industries are going in up there. They took me by an orchard that was going in and by a vineyard that is being produced inside the city limits of Cleveland, so there you see it coming together. You will see that in Columbus and also in Cincinnati as we work toward that particular end.

The next slide deals with the land-grant university and the land-grant system. As you know, Gordon Gee has talked about this. This is the 150th year of the establishment of the Morrill Act. That occurred in 1862, right in the middle of the Civil War. We established the Morrill Act which established the land-grant universities and of which every state has at least one. Ohio State University is a land-grant university. I am very proud to be a part of that land-grant university because the idea behind that was to establish a university for the people. It allowed people like me to get a degree at a university in an area that I really love -- agriculture.

The land-grant was established in agriculture in that time because our country was an agrarian society. As it developed over time, we developed three main functions: teaching, research, and Extension. Extension is the outreach and, not only was it established to help the people and students on campus, but it was also established to take the university out to the rest of the state. You will see that is what our college does, and we do that in a really big way.

We have a motto and a college slogan that says, "We bring knowledge to life." We develop and create knowledge through our research program, and we don't think our job is done when that research paper is published in a scientific journal. We don't think it is done until it gets in the hands of the user, whether that be a farmer, a food processor, a community leader, or a 4H youth development program, whatever it might be, and that is when we think it really happens.

These were designed together. Steve mentioned this in his presentation. We have research, teaching, and Extension. The research activity develops the new knowledge, takes it into the classroom for our curriculum and also connects with Extension. Extension is the avenue that gets that information out into the hands of the user, and while they are out there, they learn about other problems and other questions that need to be answered. They bring that

information back to the research operation and new research is conducted so the cycle just continues.

Folks, in my opinion, this has been one of the most important pieces of legislation this country has ever established, which is a land-grant system and what it has done. Somebody needs to do a study some time, in my opinion, on the impact of the land-grant universities in this particular country. We are the envy of the world, in a lot of respects, in higher education, especially as it relates to food and agricultural production and production systems.

Here is the slide with the urban scenes inside Cleveland with a neighborhood garden on your left and hoop houses on your right, which is research done here on the Columbus campus that has been transferred up to Cleveland and implemented in that way. You can see from the one statement that particular garden generated two tons of food donated to a local food bank.

Dr. Cloyd:

How were those 3,000 acres used before you did this?

Dean Moser:

It had houses and buildings and other things on it.

Mr. Ratner

Cleveland's population has dropped from the peak of about 920,000. A lot of people live in Florida -- maybe 375,000. The city was actually designed -- if you look at its urban plan -- to house about 1.1 or 1.2 million people, so with that kind of shrinking population you have vast tracks of land that need to be recovered.

Dean Moser:

These neighborhood gardens provide local foods and that is also helping to solve some of the food desert problems that we have in the cities and also is creating jobs and income for people because of the produce that they sell. I could tell you more about that, but I better move on. It is really an exciting effort, and OSU Extension has been heavily involved in helping get this established.

There is the land-grant system and how it all works together. I mentioned the research, teaching, and Extension. Also, you can see the international component at the bottom. We have been international in our focus for a long, long time. We have friends all over the world, and I think that is so important. You hear Gordon Gee talk about the fact that he believes that Ohio State should be the land-grant university to the world, and he also says that the sun never sets on Ohio State -- that is so true -- because we have alumni all over the world.

Our college is a big contributor to that and to the friends that we have built, especially in developing countries. As these countries develop one of the first things they want to do is become somewhat self-sufficient in food production, so they call upon colleges of agriculture all around the country who receive grants through USAID. In fact, we just received a \$24 million grant. We are into our second year in Tanzania to build human and agricultural capacity through education. We will be bringing about 130 Tanzanians over here for training. We have partners, but we are the lead on this one, and we have five other partners and universities working with us. We currently have 40 some Tanzanians here

being trained until it is time that they go back and help establish their universities back in their country, and we will continue this project for five years.

In this slide you can see our locations around the state. In the caption, we say that the state is our campus and we kind of look at it that way. The circles there are, of course, the Columbus campus and the campus we are on right now, the Wooster campus. Those are our two main campuses, so to speak, and we have faculty located in both places.

The words that you see are the names of the research stations that we have across the state. Those are very important to us because they are located strategically across the state depending on the type of agriculture that is there and also on the soil types, because they have certain soil types in which we can do our research.

As you see at the top, I want to point out the Muck Crop Branch. Do you know what muck crop is? Muck soils are very unique soils. They are very high in organic; in fact, they are so high in organic that they will burn, but they grow excellent vegetables. If you go to Willard, Ohio, Steve, I think it is Highway 103 that goes south out of Willard down through Celeryville – yes that is a town in Ohio – you go right through the middle of this several thousands of acres of muck soil and you think you are driving through a chef salad. There are vegetables everywhere. These are commercial vegetable operations and they are supplying vegetables to many different chains of stores all over the country.

You get the unique muck soils down to the southern part in Jackson which is a cattle operation. In the eastern part there is also a cattle and sheep operation because that is where a lot of the grass and forages are. And you have got, of course, the traditional northwest branch: corn and soy beans because the western side of the state is a lot of agronomic crops.

Ohio is sitting right on the eastern side of the corn belt, so a good two-thirds of our state, north and west of there, looks very much like Indiana, Illinois, and Iowa. Then you have the trees, the forested area, on the Southeast one-third of the state, which is where a lot of the grass and the cows are, and so forth, with that type of agriculture.

The stars that you see there are the Extension offices. There are 88 counties in Ohio. Ohio State has, through our college, a presence in every county in the state through Extension, and their idea is to take the research that is being done on these research stations and get it out to the hands of the people through different types of educational programs that they have to offer there.

When President Gee takes his trips out across the state, he connects a lot with the Extension folks that are out there because they are connected with the community and working with the community in that way.

Our strategic plan, as you can see, is 2011 to 2016. We started working on this about three years ago as we were planning ahead in trying to determine where our college needed to go, build upon our strengths, determine what areas we need to focus on to be of help to this state, this nation, and the world in terms of some of the issues that we are dealing with right now.

We looked at the world issues, the global issues, and we started there. We started thinking about what we can do. These are issues that the world is wrestling with right now, probably not all of them, but they are issues that the world is dealing with that we thought our college could be a part of.

The first one up there is renewable energy. You saw some of that today on the tour with the bioenergy projects. Climate change, how do we deal with that or how do we adapt to climate change? Renewable green resources and products, environmental sustainability is so important to us. Biosecurity and emerging diseases, invasive species, like Steve talked about on the tour – the emerald ash borer – was not here until a few years ago. How do we deal with those kinds of things? Human health and nutrition, and then global food production and security – that one is really interesting for us because there are real issues there for us to think about in terms of the global food security effort.

Right now we have in this country 7 billion people. It is projected by 2050 to have 9.2 billion people and some believe that we will make that 9 billion people before 2050 because we reached 7 billion before anybody thought that we would. Now that is going to require an increase in food production more than double what we have.

Tim Lyles, one of our scientists in the School of Environment and Natural Resources, says that in the next 40 years we will have to produce as much food that we have had over the last 8,000 years. That just blows me away to think about that. He has done the calculations, and he knows we need to do this with no more land basically brought into production. Right now it takes a land mass and the world food production the size of South America to go from seven to nine billion and double our food production – what we need by 2050 – it is going to take an additional Brazil and we don't know where we are going to get that kind of land.

What we are talking about is increasing food production on the existing land that we have. That means technology, and technology development and implementation is so, so important to us to address this particular issue.

We took all of this and narrowed this down and we had a lot of good discussions on this. We brought in some outside people – Jack Fisher was one of those that we brought, a lot of agricultural folks, food farmers, and food processors -- to help us think through what we really need to have in terms of focus. We narrowed it down to these three areas. The first one: food security, production, and human health. We are calling these signature areas. The food security is an all-encompassing term that really deals with – it is an international term – it deals with food availability, it deals with food safety, food quality and, of course, cost. We are dealing with that particular area right now, the food safety. You saw some of what Rich talked about in terms of food safety. It is interesting to me. We have the safest food supply in the world in this country but still have food safety issues so we have to make sure we keep those to a minimum. The food quality and the functional foods area that we are into now in cooperation with the Medical School are unbelievable. The potential that it has, it just really is exciting to be around that and see what can happen. The fact that we can have this kind of research that we are doing out here at Ohio State University because we have a medical center as well as a food and agricultural program on the same campus. It is just unbelievable and it is unique. You can count the number of universities that have that on the same campus on one hand, and so we can capitalize on that particular opportunity. We are trying to do that in a big way and it is working, it is working well. What they are finding there, we are into the clinical trials now, looks very, very promising in finding those compounds in food that have medicinal properties and prevention of certain types of cancers and other types of diseases.

The next one is environmental quality and sustainability. Yes, we are interested in clean air, clean water, waste management, and productive soils. In developing those best management practices, we look at production agriculture or processing that allow for a level of profitability with the farmers but at the

same time protect the quality of our environment and maintain our natural resource base for years to come, so we are looking at sustainability and sustaining that for a long time to come and those particular systems. A lot of our work that we do is helping to look at a systems approach – as we like to say it – all the way from the gate to the plate or the gate to the clinical trials, in this particular case, and looking at the whole system. What can we do to keep that a viable, sustainable system in the future?

The third one is advanced bioenergy and bio-based products. This is the Quasar unit that you saw. Quasar has been a very good partner for us and has helped us move into this area of bioenergy. We didn't jump into the biofuels area like some of the other states to the west of us. We got into waste energy and that particular unit working with Quasar has built BiOhio Research Park that has enough capacity, Steve, I think it is, to produce 50% of our electrical needs for this campus from waste.

Mr. Schottenstein:

Bobby, if I could just ask a question. So we have identified these signature areas. What are the performance metrics associated with these areas that, on a periodic basis, quarterly, semiannually, that we would look at to see? How are we defining progress in each of these areas? How do we know whether or not we are successful? We have identified these so in three years, if we said "this was a great strategy and we are going to continue to pursue it," what would be some of the reasons that would tell us that that is so?

Dean Moser:

Internally, we look at grant activity and acceptance of that by the industry, whether it is industry grants or it is federal grants. Can we compete in those areas? And we can and that is active. Also, the acceptance of the technology once it is developed—are the people accepting this technology, taking it out and putting it to practice—and we see that a lot in our production agriculture areas and also in our food processing areas. Rich showed today companies picking up this high pressure technology, the Ag tech technology that is going to be used and taken into the industry and helping to keep this industry viable, and that is how we are measuring the success of what we are doing and how that is accepted.

President Gee:

Mr. Chairman, that is a great question, though, because as we take a look at all of these various components of these programs, the issue of metrics and measurement are extremely important. The Provost will tell you – and I don't mean to take words out of his mouth – very vigorous in terms of reviewing the strategy each cycle, going through the metrics – and they do establish metrics at the Provost level in conjunction with the deans – and then that is also on the developmental and programmatic side as you know and, in fact, interestingly enough, some of you have received notes about this. We just closed down one program because they did not meet our metrics. We are constantly editing, but I think it is important—and maybe sometime Joe can really go through this—that we have a global view of how we actually do measure each of these in a very progressive and a very thoughtful way.

Dean Moser:

So true - they ask us to put down our goals, what we hope to meet in those metrics and then we are measured by that in many different kinds of ways.

Mr. Fisher:

There is already a metric in front of everybody. It is life expectancy. It is how long we live, quality of life, and if we use our ability, i.e., our natural resources, to make them sustainable so we continue to provide food and energy for 9 billion people. It will be a very simple metric in terms because how we do in the next 40 years will be relevant probably in world peace because of the role food and energy will play going forward.

Dean Moser:

And the bio-products side is relatively new to us, but it so fits Ohio. Yes, it is a dandelion. It is not our dandelion. We call it the Russian dandelion often times because it comes from Uzbekistan and because it is in that part of the state, but we have dandelions growing here for this particular purpose and our long range vision is -- who knows? Someday we might be growing dandelions as a cash crop here in Ohio to provide natural rubber, where we produce no natural rubber at this point in time.

Mr. Schottenstein:

If I may just ask one more question about it. So, as these signature areas were developed, in connection with the discussion surrounding settling on these three, was there a fourth that was rejected and, if so, what was it? These are pretty broad encompassing areas and I understand Jack's point that globally we want to make sure that people aren't hungry, which is a pretty big deal, but I am just curious in terms of what we chose to do, were there also some things that we chose not to do?

Dean Moser:

We went through this whole discussion and, like I indicated back on that other chart, there are several things on that that we looked at, but we thought that these are the ones that we could narrow it down to. Also, we involved Battelle in helping us think through this in terms of our future. They came back and these areas were the areas that they had suggested as well and, in fact, they told us "you have strengths in the first two" -- in the food and the environmental side, but they said that the bio-energy and bio-based products was an emerging issue that you need to be addressing so we jumped into that one. We downsized some other programs in order to get into this one and it has become a good one for us. They were right on track and when I bounced it off of the stakeholders within the college, they all agreed that this is an area we need to be holding up so we have done it over the last less than ten years, the last few years, to get in there.

Judge Marbley:

Dean Moser, I have a question sort of along those same lines. Are these signature areas listed in terms of priority or do these three signature areas all have equal priority, and does this listing indicate how we will allocate resources in terms of the three areas?

Dean Moser:

Very good question - in terms of listing of those three in priority order that is not necessarily true. We felt like all three were very important to us, but if I had to nail one of them down, the food security area is probably the one that we really can build upon our strengths, and one we really will focus on as much as anything. But you can't just do that one without doing the others, especially in

the environmental side because you have to keep the natural resource base strong in order to get the production that you need and also to get the acceptance of the technology by the consuming public in the way that food is produced.

It is hard to really say that one is more important than the other because they build upon and overlap one another. The energy side and the bio-energy side, I guess, we believe that we need a more balanced approach to our energy in this country, so we think that bio-energy is a good way to go. On the bio-based product side, Ohio is not only strong in food and agriculture as an economy; it is also strong in the polymer industry. Rich says we have 1,700 food processors in this state. There are about 2,500 polymer companies here in Ohio and they are interested in bio-based polymers. So, you put those two industries together then you have a very strong economic impact with those two industries working together and these bio-based polymers are going to come from agricultural feed stocks. That is where it is going to come from – bio-based.

It is really hard to say that one is more important than the other one, but the food areas – everyone has to eat – you have to keep that one strong.

Let me jump now for just a little bit and talk about our students, about our academic programs. I am very, very proud of our students we have in our college. We have some very high quality students. You can see there within the college undergraduate enrollment on the Columbus campus, graduate enrollment on both campuses and ATI up here that we have about 3,400 students within the college, somewhere in that neighborhood and it is growing. It is increasing about 3 to 5 percent a year and it has been for the last several years. We are very pleased with that because the high quality students are coming in to us, and we are continuing to find ways to get them through our college and placed readily on the other end.

Also, we are pleased with the increase we are getting in our domestic minority students. The agriculture, AGR, is agriculture majors. There are 161 now within the college up from last year by 18.4%. Then the environment and natural resources minority is really increasing in that particular case. Plus, we also have a very large international student base especially in our graduate program. Year in and year out, our graduate program will be almost 50% international students. We think that adds to the cultural diversity within our college as well.

Mr. Schottenstein:

It you look at the 2,300 undergraduate enrollments, what is the trend line doing on that? Is it going up?

Dean Moser:

It is going up.

Mr. Schottenstein:

So is the 2,300 plus the 500 and the 660 the most it has ever been?

Dean Moser:

It is getting close to the most it has ever been. When I came here, we have had one year where it was up about 3,500 total – all this totaled – and it has dropped down some. It is starting to come back again.

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President Gee:

I think that is important, Bobby, the fact that we had pretty strong enrollments for a period of time and then we shifted priorities. Plus, I think, the need to really refresh and develop new programs, we lost a lot of enrollment. Now, thanks to Bobby and his team, we have regained that enrollment. If it is not at its highest, it is very close.

Dean Moser:

It is getting close but it is a different mix of students coming in now.

President Gee:

There are different programs.

Dean Moser:

And they are moving to different programs.

Mr. Schottenstein:

I know it is hard to compare and I don't mean to ask you so many questions but I am really just curious about it. If you look at the other Big Ten schools, particularly the ones that are strong in agriculture as well – Purdue, Iowa, Nebraska, maybe Penn State, well I guess maybe all of them – how would our undergraduate enrollment compare with the other Big Ten schools?

Dean Moser:

If you are just looking at agriculture – some of those have their life sciences added to them, such as biology, you get a big number because of the biology students – but if you just look at pure agriculture majors or natural resources majors, we are going to be pretty close to one of the bigger ones in the country but not the biggest one. Texas A&M would probably be a little larger. Iowa State might be a bit larger but we are going to be ranking up there pretty high in terms of total number of students if you just look at pure agriculture.

Like I said, it has been going up but it is a different mix of students coming from different places, not the traditional students that we had before coming in the growing areas. Environmental science is a growing area. Food science is really a growing area. Then we started a program called construction assistance management over in our Ag engineering program and that is just booming and growing.

So, it is different than the traditional agriculture majors that we have; however, I say that the largest undergraduate major we have in the college is animal science – a long standing department and program area. We get a lot of pre-vet majors coming in wanting to be a veterinarian who are very bright and very good students. They go through animal science and some of them make it, some of them don't, and some of them change their mind and find other areas that they like in the animal and agriculture area other than being a veterinarian, but we are very pleased to have a partnership with the College of Veterinarian Medicine on that particular one and even though it has been a long standing tradition for the department to steal our largest undergraduate base, it is a different mix than what was there before.

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Mr. Jurgensen:

Bobby, do you know how that 92% employed after six months compares to other colleges in the University?

Dean Moser:

I don't have that figure, Jerry, as to what it would be.

Mr. Jurgensen:

My guess is we don't have a single other college that can say that.

Dean Moser:

These are last year's numbers.

Mr. Schottenstein:

That is really a high number.

Dean Moser:

Within six months after graduation, but I would have to say this is not a unique peak last year. It has been running 90 to 95% employment rate, placement rate within six months after graduation for several years now.

Mr. Ratner:

Is that truly just employment rate or is that other placement as well?

Dean Moser:

That is total placement including those going to graduate school or professional school but that is only about less than 20% of our students that go that way. This 75% of these students taking a job in Ohio is actually those that took a job in Ohio.

Mr. Jurgensen:

I guess the big point I am leading to is this kind of statistic is going to get increasingly meaningful in the national debate around cost availability and value. So, what is the value of a college, a university, or higher education? That is increasingly going to need to turn to what the likelihood of being able to find a job is, which means that if this is our highest or one of our highest colleges, how we market this to young people who are not coming out of rural backgrounds and how we communicate – and not that there is a single thing wrong with what I am about to say – that this isn't about farming, this isn't just about farming, let me put it that way. It is a big challenge.

Dean Moser:

You are absolutely right.

Mr. Jurgensen:

Because earlier on, we were talking – Corbett, you were asking – about minority students and we were talking about Ohio as urban and rural, so how we convince urban Ohio that this is the college with the brightest and best

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future for you is an issue I think the college really needs to take on. This manifests itself by how it is thought of because when you say this to people, they think farming. They don't think any of the other things that we are talking about.

As a matter of fact, from an economic development point of view, when we hired Michael Porter to come to Ohio to analyze the Ohio economy and the dominate job clusters in the State of Ohio, he missed agriculture. Now, how someone could miss the biggest thing in the state is staggering. The reason he missed it is he was doing his analysis off of SIC codes and this is extremely fragmented. Once you get away from Ag production, it really involves a lot of different things and his company didn't have a way to connect the dots the right way.

Again, my argument all along has been this is about how we tell the story in large, how we communicate what this is really all about and how we market it.

President Gee:

You know, Jerry, there is also another thing and I know Jack was going to loop in because we have been talking a lot about this, too. We have been thinking about it at the high school level and Bobby had talked about that too, but we have been working with Springfield, with Senator Widener, and others to really think about creating a STEM related program for the high school for agriculture there. Then we can move this concept around so we have these clusters throughout the state in urban areas and different kinds of communities once we get this thing up and going.

We feel very strongly. Jack, I don't know if you want to say anything.

Mr. Fisher:

Actually, for the STEM models we are looking at, we are not going to call them agriculture. We are going to call them STEM academies because there is a bigger definition.

President Gee:

Global STEM academies.

Dean Moser:

Jerry, you are right on track. We are challenged by that every day as we try to recruit and try to talk to students about potential, because if you ask a lot of young people "why don't you consider the College of Food, Agricultural, and Environmental Sciences," they will say "I don't want to be a farmer." That is a typical response. They don't realize that food scientists are chemists, microbiologists, and engineers. They just apply those disciplines to food.

President Gee:

Bobby that was the reason we changed the name of the college.

Dean Moser:

Yes it was, exactly.

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Mr. Schottenstein:

The power of Jerry's point, too – just as a personal note – when Jack said to me some time ago “we ought to go to Wooster,” it was like “what for?” Everybody can get mad or think that I am an idiot for saying that publicly but I mean I just think there is a lack of understanding within a whole lot of people whose lens of the world has come from a very different spot.

Dean Moser:

And I say that we still have production agriculture. We have to have production agriculture; it is where it starts! You can't add value to something you don't have. You have to produce it first and so you still have to have that part of it, but there is a much broader opportunity out there for them in the food and agriculture industry that they have not even thought about, so we are trying our best to tell them.

Mr. Jurgensen:

I think there is a whole other set of issues we could talk about just on the production side in terms of sort of the sociology and anthropology of how America is farmed. In terms of a family farm, which is sort of the bedrock of our country, what is happening to it? How many of those young people are actually fifth and sixth generations down wanting to stay on the family farm? If they don't, and the whole urban side of the country has no inclination to go that way, then who is going to farm all of these acres?

President Gee:

It is interesting that I have travelled this state this summer and we found a number of young people who really want to go back into the agriculture community. I don't know if you read the report-It actually was done by one of our own faculty who got great national attention- about the Amish, which we're the center of the Amish country, which is the fact that they are one of the largest or the fastest growing populations, all centered on agriculture and, furthermore, that they have so used up their property. Was it southern Ohio, Bobby, where all of a sudden they established new communities in Ohio?

There is this kind of truncated view. There is production agriculture which is of the Cargill variety – which is big farms – and then there is this movement back to the soil by a lot of our younger people. It is an interesting sociology change that we have going on right now. I think it is reflective of the division in the country in some ways.

Dean Moser:

The interest coming from people that are not traditionally in agriculture is the local foods movement. That is getting to be bigger and stronger all the time. They want to go back to the basics, back to the earth, and develop a system like we saw in the urban areas and what is happening there. It is kind of exciting to see that happen.

President Gee:

That one young farm family—they are six, seven, eight years out of a university—they were focusing on organic farming, and they are really going to develop a significant organic farming effort. It was a well thought out strategy they had.

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Dean Moser:

There are very strong organic research programs up here, and people are focused on that particular area because of this growing need out there right now.

Mr. Reinke:

If the goals that we discussed earlier are your main eight goals that you want to address, put into those three small categories: what is the target number of students that you need to really address that? Does enrollment need to grow to address these issues?

Dean Moser:

That is a very good point. We could take in more students. We could get more students because the placement rate is still there and if we get to a point that we are overproducing, then I would say "let's level it off," but we could take more students right now because many of our students now, when they graduate, have two or three different offers to take, so we think we could still grow some. We have a major recruitment effort going on right now trying to make young people look at us as a career opportunity because we think there are real opportunities there. They don't have to grow up on a farm to find that opportunity. There are other areas there for them to do that.

We do an internship. For most of the agriculture students, it is required to do at least one internship. We think that is important from two standpoints. One is that it gives them experience to say "this is what I want to do or not want to do." Those that haven't grown up in agriculture can find a way to get that experience, and it gives companies an opportunity to say "I have about five interns here. I need two entry level jobs. I will pick my two out of those five that I have." It builds relationships with the companies as well.

Judge Marbley:

One of the things, Dean Moser that we have had an ongoing discussion about is to deliver the highest quality education for the lowest cost, and that is certainly consistent with our mission as a state land-grant university. Obviously, this is one of our crown jewels, the College of Food, Agricultural, and Environmental Sciences.

If we grow and expand in terms of the number of students, can we grow and expand and keep costs constant or will our costs escalate exponentially. Is it one of those areas where the cost of educating our students in the college, you foresee increasing significantly?

Dean Moser:

Is this cost to us and the University?

Judge Marbley:

Cost to the students.

Dean Moser:

No, I don't think so. I think we could take in more students and cost to them individually would not necessarily increase. It would not cause us to increase the cost. Tuition rate is going to be the same regardless of how many students

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we have and that is where most of their cost is going to come from: tuition and room and board.

It may increase our cost a bit because agriculture requires lots of laboratories.

Judge Marbley:

That was what I was getting at.

Dean Moser:

You have farms and food processing plants and environmental science laboratories that you need to measure water quality and those kinds of things, so it is a situation where it requires labs to do that, different from some of the others that don't require labs.

To keep up with the technology is a real challenge for us -- to keep up with our industry and to make sure we are on the cutting edge. When you have GPS systems in all the combines and tractors now with guidance systems, we are the knowledge base on that, but we do not necessarily have all the bells and whistles that some of our farmers have right now and to get into food processing is the same way. Keeping up with that is a real challenge for us.

Mr. Schottenstein:

Ron, did you have something that you wanted to say?

Mr. Ratner:

Yes, just a quick question. Do you have any idea how many of the students graduate from your programs that actually started at some place other than Ohio State? One of the things that I have always been amazed by is how many students do get exposure to the breadth and depth of what we offer and really define themselves not when they are 17 - which kids really can't -- but when they are 18 or 19 or 20 and they have been to school and have an exposure. You are probably thinking that is one of the areas for recruitment because as soon as they get this sense of who they are and what they might be interested in, they have an opportunity to experience some of the programs that you included in your college but they might not have any sense of it.

Dean Moser:

Very good question - in terms of transfer students, students that start somewhere else and transfer into our college from out of Ohio State University.

Mr. Ratner:

No, from within Ohio State who come to Ohio State thinking that they are going to be majoring in some other field.

Dean Moser:

That is an area where we see the potential to recruit from. Students come to Ohio State that don't necessarily know what they want to major in and we can get them exposed to agriculture and food and environmental sciences. We think we have an opportunity to get them geared in that direction. It depends on the program, too, because our construction systems management program, which is housed in Food, Agriculture, and Biological Engineering, most of those students -- and it has about 350 or 375 majors -- most of those come after they

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have been to Ohio State. They find their way over there and don't necessarily come there to major in that but they come with other interests, and they end up coming in our direction.

We get in our college about 150 transfer students a year. About 100 of those come from ATI and the others come from other regional campuses and other two-year programs in and around the state.

Mr. Reinke:

I have one other question. There was one thing that didn't come up on that slide that you highlighted and that is study abroad. It clearly looks like that is a priority for the college. It has been for the University as we discussed. How has that been successful and is that a major priority?

Dean Moser:

I didn't want to skip over that one at all because that is a point of pride for us. We require internships. We don't require study abroad but we highly, highly encourage it. Our goal is to get at least 50% of our students study abroad before they graduate. We are up to 30% now and that is increasing every year. We have 19 different study abroad programs they can become a part of.

Every year when I meet with the freshmen, I talk to them and I say "here is some advice from your Dean." One of the things that I give them is to look at study abroad, because they tell me that it is true -- you do a study abroad and you come back a different person and it sets you a cut above the rest of the student body in the job market and across the country. So if you do an internship and a study abroad, that really sets you a cut above. We think it broadens our horizons, it broadens our experiences, and companies like that because they want students that are interested and willing to deal and work with a culture different than their own. That is the reason we encourage that: it broadens their whole perspective on things.

Quarter to semesters, just to touch on this real quickly, was a major, major effort and we spent a lot of time on that but we challenged our faculty: don't just take your quarter course and convert it to a semester – ten weeks to fourteen or fifteen weeks – take a look at your whole curriculum and ask – do we have the right curriculum? Do we have the right courses? What do we need to add? What do we need to subtract? This is what we came up with. In agriculture, there are 22 majors and you can see that there are six new ones. We added some new ones, we dropped some, we combined some and eight major renovations and envision – major renovations for those particular majors – and we did the same thing with our minors. ATI did the same thing and these new majors at ATI; we are very excited about them. We think that is going to help attract some more students into the ATI program as a result of that and the associate science and also applied science degrees as well. We are off to that new semester program right now in this semester and we are going to see how it works, but we are quite proud of the product we came up with.

Here, real quickly, is how we do our research. I said we go from the gate to the plate and we even go beyond that. We think research is a continuum of basic applied clinical trials, commercialization and this is an example of how it happened. Esther van der Knaap, you see there under basic science – a couple of years ago her work on tomatoes was on the cover of *Science*. Now, if you are in science research, if you get an article in *Science* your whole career that is a real plus. She not only got hers in *Science*, she got hers on the cover of *Science*. As to our tomato research that we are doing, all the way to the product that you got a chance to sample today – so we are looking all the way along

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there and the picture there and the production applied is Dave Francis, also on this campus, and also Esther van der Knaap is located on this campus as well. Dave Francis is a tomato breeder in genetics and he has produced a variety of tomatoes that have high lycopene in it, and Steve Swartz is in the clinical trials working with Steve Clinton over in the cancer center and the commercialization product, we hope, comes out on the other end.

Dr. Wadsworth:

Bobby, two questions around this - I was looking at the profile of the graduates and it seems like you have a relatively small PhD program compared to other schools, so I was wondering if that is true and whether that program needs to grow to meet the aspirations of the three thrust areas. Maybe you would like to address that.

The second one is about commercialization. We heard a view on the bus of how having partnerships is very strong and leads to great buildings and so on, but another very real part of it is how does this University and this department make money when they are supplying solutions to industry that allow an engine of growth and reinvestment to take place? It seems to me that that is a very fundamental strategic question about how you position the deal making as you get into industrial partnerships, and I was wondering if you could touch on that.

Dean Moser:

On the commercialization side, yes, and we are stepping up our action in that regard. I have a slide later on that will show the activity that we are doing and the patents and licensing and so forth. We are stepping that up and we are working with the technology office and Brian Cummings and his group. We are meeting with them on a regular basis and working with our scientists to find those technologies that can be commercialized and have marketability. We continue to step that up. We know we need to step that up so we are working toward that because we think that is going to be a very important part of our revenue source in the future.

On the PhD side, we have close to 500 graduate students. Most of those would be PhDs and we are, I think, comparable to our peers. We are pretty comparable in terms of numbers of PhDs.

Collaboration of three scientists: Steve Swartz on the left, Yael Vodovotz on the right, Steve Clinton in the center – the left and the right: food science, and the center: cancer research. Steve Clinton has been a great partner, a tremendously great partnership for us.

Food Innovation Center – initiative that came out of the President's and Provost's office -- you can see that this is a good example of the One University concept. There are 14 colleges engaged here. You can see the members involved: 50 departments and a total investment of \$3.75 million over five years and since 2010, \$7.5 million in external support with leveraging efforts of \$1 invested to \$13.59 returned. We think that is a pretty good, productive program. What I like about it is all colleges are engaged all across the whole campus and we are working together to make something really happen in the food area.

Mr. Schottenstein:

Bobby, as we move towards the last 10 to 15 minutes of this, I don't know if there is anything specifically that you wanted to highlight and also I just want to make sure that we allow time for any further questions.

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Dean Moser:

I can move through this very, very quickly. That is just the wetlands located on the Columbus campus and there is the Nationwide Ohio Farm Bureau 4-H Center that is located there. We are very proud of that center because that is the first building on campus that has green technologies and is LEAD certified. We are quite proud of that. Since that time, Ohio State has gotten a green building policy and I am pleased that we have moved in that direction.

Bio-energy: we will skip that one. Here is the Bio-products Innovation Center. That was a third frontier grant in 2005 of \$11.5 million. Our primary partner there was Battelle and the Soy Bean Council. Those were our primary partners and we built upon that and that has really worked well.

There is the indication of the polymer industry and the agricultural industry working together. We think Ohio can be a leader in this area. It can be a leader in this area because of the expertise we have in food and agriculture and also in the polymer side.

Here is the commercialization slide. Over the past five years, we have had over 400 plus industry sponsored research projects and agreements. You can see the confidentiality agreements, the patents, and the active licensing and four start-up companies. We think that is going to grow over time, and we are encouraging that to grow over time, so we think it is pretty important that we emphasize that. We know that we need to do that, and the opportunities are there.

4-H, I want to mention that. I don't know if you know much about the 4-H program. 4-H Youth Development Program is 320,000 kids in the 4-H program operating in the OSU Extension. This is there for youth development purposes. A lot of these kids get their first exposure to The Ohio State University through the 4-H program, and we hope that helps recruit students to Ohio State, whether they come into agriculture or not, it's a way to touch a lot of people.

Mr. Jurgensen:

Bobby, there's an example. If we can get 4-H to be a more significant activity option in the eight significant urban districts across the state that could be an important front door.

Dean Moser:

Yes, it could.

Mr. Price:

There's your recruitment ground right there

Dean Moser:

Yes, it is. It is tremendous and they get exposure to Ohio State early on in their life and then they choose to come our way. We are excited about that opportunity and you're right on the urban areas. We are getting more and more urban 4-H clubs coming in and building on that. These kids find it to be a lot of fun and they learn a lot in the process. It is a good program because they have to do certain things in order to be a part of the 4-H program.

This is where OSU Extension was engaged in helping to attract companies to Ohio, working with their county leadership on a solar farm in Wyandot County

and in the wind farm up in Van Wert and Paulding County. These are current issues the state is dealing with right now that we are heavily engaged with. One is a drought. We have seven or maybe close to eight million acres of corn soybeans in this state and you can see the corn soybean reduction of yield that is going to happen. It is happening to us personally. Last year at the Farm Science Review, our corn yielded close to 200 bushels per acre. I asked Chuck Gamble just yesterday what he thinks our yields are going to be – he said we will be lucky if we get 120. This is our own. This is farmers across the state and how that is going to affect us. We have a website and information about that and farmers can look at different options that they can do, questions that they have, we are addressing those.

The shale energy: interesting one there. A couple of years ago landowners in the eastern part of the state started asking Extension offices questions about this whole shale energy. Oil companies were coming in wanting to lease their land so Extension started holding meetings. To date there have been over 140 meetings held and 13,000 people in attendance. These are educational programs about the shale energy issue and landowners are doing that.

Mr. Jurgensen:

I think the big issue here is going to be the sort of worldwide arbitrage as energy and food compete for acres and how you figure the math of that. Does it make more sense to feed somebody or to put it in your gas tank?

Mr. Fisher:

And the first one may be food and water quality.

Dean Moser:

Yes, it is.

Mr. Ratner:

Are we doing any research on the whole issue of what the real environmental issues are or are not? You read literature about this and you can come down on both sides of the argument very, very easily, and yet there seems to be very little actual fact. There is a lot of supposition. These wells do not last over time. Are we engaged in that at all?

Dean Moser:

Yes, we are.

Mr. Ratner:

So you are advising farmers that we have good advice to give them.

Dean Moser:

The Subsurface Energy Resource Center there under the shale, that is an initiative – again, a One University concept – a center that was established on campus out of the Office of Energy and Environment to address some of those issues because we cannot address a lot of the geology issues that they have. Jeff Daniels is leading that. He is a geologist and we have our folks engaged in a partnership with that particular center.

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Mr. Ratner:

Again, that would be such an obvious place where the broad bottom that Ohio State has allows us to understand and investigate that issue in a way that other places just could not.

President Gee:

And we are very heavily involved in that and, obviously, we get increasing people returning to us to really answer those questions. We are working very heavily in that area.

Dean Moser:

Our three signature areas: food security, environmental quality and sustainability, and advanced bioenergy bio-based products. These coincide and are very much in alignment with the three discovery themes of the University in: food production and safety, health and wellness, and energy and environment. We see ourselves as willing to contribute toward the University's discovery themes in a big way. Mr. Chairman that is my presentation.

Mr. Schottenstein:

Terrific presentation; thank you so much. Before I turn things over to Jack for a few closing comments, do any other Board members have anything they want to ask?

Dr. Cloyd:

Bobby, just one quick question. When you look at your 2016 strategic plan, what are your biggest challenges over the next three or five years that you think we will face as a University? Within your department, what would be the number one or number two?

Dean Moser:

I guess you can look at this as a plus or minus, but we have an aging faculty that could, depending on what happens with the retirement system, could have a lot of them retire here in the next couple of years and how we are able to replace them is going to be key to us. I think our facilities are something that really need to be looked at and reviewed in terms of research and teaching facilities in the long range, both on this campus and the Columbus campus. How we address those issues is going to be key to us. If the framework says that we move across the river from where we are now, how that is addressed and how quickly we can do that is going to be a key to us. I think those two areas are ones that will keep me up at night. If I was going to be in this dean's role for the next few years that would probably keep me up at night.

President Gee:

I think Bobby and I have talked a little bit about this and I do not want to add to his, but I think that we have delivered a magnificent service to the people of this country through our Extension services. But that world has changed dramatically, so how do we maintain our modernity and still have that very strong land grant delivery system? That is something that we are really going to have to address. I think we really have the leadership on that because a lot of people are struggling with that. We have had county commissioners here and others, but we have always been consistently, even in a downturn, well supported. But that tripartite model is just no longer going to be quite what we can do, so we are going to have to think carefully about that. That is a

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substantial change but yet it is needed more than ever, so there you have a changing model in a changing world when it is dynamically needed.

Mr. Jurgensen:

Gordon, we have talked about this in committee a lot and I just want to repeat it. Somewhere between you and Les, you came up with this expression that the University is the engine of economic development in the state, and what I said was, to the degree that that is the case, the railroad that that engine runs on is Extension. There is not a single other thing in the State of Ohio that is geographically present in all 88 counties other than Ohio State's Extension. The challenge now is thinking about it in economic development terms. Extension is another one of these things where, I think, it is thought of by most people as about Ag production research, not the full broad range of issues that are confronting all 88 counties and not as an economic development resource, but as a way to transfer knowledge and Ag production. I really think we need to rethink the whole strategy of Extension and how it needs to operate in a new One University setting and be a railroad that carries a lot more cargo on it than merely the research dedicated to Ag production.

President Gee:

Bobby and I both agree with that. In fact, I think that is a wonderful way you have just stated it. We have just hired a new dean and vice president who really has devoted a tremendous amount of time and energy to that. One of the reasons that we hired Bruce is the fact that he has really rethought this model dramatically and is taking a leadership role in thinking about that in his own efforts. That is a discussion that will now be joined very clearly over the next year.

Mr. Ratner:

Bobby, as you think about your strategic goals and the direction you want to head, what is it that you would say to the Board about what you need from us in terms of getting the kind of momentum and velocity that you need with these issues that are moving quickly?

Dean Moser:

You know, that is a very good question. I think this Board has been very supportive of us over the past. The Ag Affairs Committee has been very good for us to have and we can bounce ideas off of that Ag Affairs Committee and some way to keep that kind of contact would be very, very important, because we need to know where you are. You have been very helpful to us. For instance, the OSU Research Park is an OSU affiliate. We have one on the Tanzania project. You were very accommodating to us to establish that, to get that project going and underway. Those kinds of things give us a lot of understanding. With the Quasar unit, you worked with us on that one to get it established. Those kinds of things are very important to help us facilitate moving these things forward and to help us think through some of these critical issues, questions we have just been discussing. These are crucial issues. How do we as a college move toward a different type of funding model, generating revenue sources but still trying to keep the philosophy of the land grant university in helping people to help themselves? That is what, I think, we need to do. Help us think through that.

Mr. Schottenstein:

Thank you. Jack, do you want to offer up some closing comments?

Ms. Krueger:

I just want to concur with what Jerry was saying about Extension. My college roommate from a long time ago—she heads up Extension for Erie County—I talk to her every week, and she just said that the number of people coming in are more than ever, and with the economy being the way it is right now, the needs are greater than ever. I am not sure we have done a good job of marketing that, and I think it could be so much more than what it is right now, so I just think there is tremendous opportunity there. Something we should think about is how to seize that opportunity.

Dr. Cloud:

Let me add one additional postscript on what Cheryl and Jerry just said and, as we talk tomorrow and Friday about what we are doing in Advancement, this needs to be – Linda and I both believe – a major part of what we do in Advancement around the concept of mutuality with Ohioans and be able to leverage the kind of established capability in Extension. Jerry described it very eloquently in what we need to transfer that to, so I think things are going to come together very nicely in those areas.

Mr. Schottenstein:

Thank you. Mr. Fisher.

Mr. Fisher:

Thank you, Mr. Chairman. I would like to recap three major points. First, we are celebrating 150 years of the Morrill Act and Land Grant universities and you saw Bobby's reflection of research, teaching and outreach. That concept over 150 years has been how we have all learned to engage with Ohio State and with it has come some expectations that we now need to go through a cultural change. All of us thought about the intellectual property from this research, teaching and outreach triangle belonging to everybody. Now we are transitioning to more of an emphasis on commercialization and how we take research and combine that outreach effort with bringing some resources back to the University and to researchers. That is a big cultural change.

The second big change is our funding model. It has always been about a partnership between the Federal government, State government and County government, and we are now in a major transition there as well. 80% of Bobby's operating dollars come from two line items in the State budget. We do not have the same teaching load as part of our funding formula in the college and so this concept of how we transition from a very heavy emphasis on public funding to more private initiatives is another big change. You heard today typically the partnerships in research – let's say in food science – those partnerships happened after the research. The drumstick, there was payback from the Parker family after that research yielded a product and was commercialized. Today we are looking for that partnership upfront. Again, a big change.

The last item I would share with all of us is this big thing from the whole Ag perspective in terms of today to provide food and energy, use of our natural resources, and a buzz word: sustainability. All of us have to work together to figure out how we are going to get permission from society to farm. What am I talking about? Folks are concerned about antibiotics. They are concerned about hormones. They are concerned about genetic modification. All of these things are in our space that we have the ability, the natural resources, and the technology to feed 9 billion people. The challenge will be whether we can work together and get from society to use everything we have to be successful. That

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overlays all of that that's up there in terms of what our college is about and what we do in terms of how we work with our customers to understand their perception, their thinking, and their awareness of our industry and how we move to getting their permission to do what we know how.

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Mr. Schottenstein:

Thank you. Before we recess into Executive Session I will take a minute, maybe, to conclude where we began, and that is to echo what you said, Gordon, about the distinguished service, Bobby, that you have provided to this University. I never knew you were an Oklahoman but the Oklahoma guy did good, came to the Buckeye State where there is also corn growing here – thank God. We just want to – I think I speak for the entire Board – we just want to thank you. We know you are not going very far and we know that you will always be there. This has been a great day and you have helped make it so. Thank you for all your years of service.

Dean Moser:

Thank you.

Mr. Schottenstein:

Before we take the official roll call vote to go into Executive Session, I also want to thank you, ladies and gentleman, who have joined us today. Thank you for your hospitality here in Wooster. Again, thank you to the Mayor and to the other officials that are here and the folks from Wayne County. We really appreciate you showing the interest you show. We work for you, so if there is something that is on your mind or if we are not doing our job, just let us know, and I mean that very sincerely.

I would now announce also that our full Board will return also into Executive Session tomorrow morning, after a brief Executive Session here this afternoon, back in Columbus at Longaberger Alumni House at 8:30 a.m. With that we will be recessing into the Smucker Conference Room here momentarily. I would formally move that we recess into Executive Session to consider matters required to be kept confidential by Federal and State law. May I have a second please?

Upon motion of Mr. Schottenstein, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, and Krueger.

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The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, August 30, 2012, at 8:37 a.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

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Mr. Schottenstein:

Good morning. We will be continuing our Executive Session from yesterday to consider personnel matters regarding appointment, employment and compensation of a public official and matters required to be kept confidential by Federal and State statutes. We will reconvene tomorrow at 9:00 a.m. in the Sanders Grand Lounge. At this time I would ask the Secretary to note attendance.

Dr. Horn:

A quorum is present, Mr. Chairman

Mr. Schottenstein:

We are recessed.

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The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, August 31, 2012, at 9:03 a.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Evann K. Heidersbach and Benjamin T. Reinke.

Mr. Schottenstein:

Good morning, everyone. Welcome. We will reconvene the meeting of our Board of Trustees and ask the Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you, and as a matter of decorum, we would ask that, so we are able to conduct the business of this meeting in an orderly fashion, cell phone ringers and other communication devices be turned off at this time and everyone observe proper rules of decorum so we can conduct the business of the meeting.

The first thing that I would like to do is to call on our student trustee, Ben Reinke, for the Student Recognition Awards. Ben?

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STUDENT RECOGNITION AWARDS

Mr. Reinke:

Thank you, Mr. Chairman. If I could have Lindsey and Chase join us at this table up front? Thank you for coming today and, for the members of the Board as well as our audience, I would like to introduce to you Chase Ledin and Lindsey Luther.

Chase is a third-year student from the College of the Arts and Sciences, majoring in English and Sexuality Studies with minors in Creative Writing and Theatre. He started his OSU career as a Humanities Scholar and has since served his college through performing academic research, serving on the Communications Board and Academics Board for the Humanities Scholar program and continues to act as a Humanities Scholar Mentor. Chase has balanced these commitments while working as a recreational sports lifeguard and then as a student assistant in the Department of English. Most recently, he accepted a position as a Presidential Host, serving the Office of Commencement and Special Events, so you will be seeing him a lot at your house, Gordon.

Chase has also been active in the community as the vice president of communications and marketing for the English Undergraduate Organization at OSU and serving Access88, a University outreach and access program in Hocking, Adams, Vinton, and Brown counties. Chase most recently completed a study abroad trip on the Literature of London at the University of Greenwich in London, England, for which he received a Monda International Experience Scholarship.

After graduation he plans to attend graduate school in performance studies and queer theory at the City University of New York or at Brown University and later pursue his Ph.D. and become a professor in either performance studies or English.

Second, I would like to introduce Lindsey Luther. Lindsey is a third-year graduate student pursuing her Master of Science in nursing. She is a graduate of the class of 2006 from Wyoming High School in Wyoming, OH. She graduated Suma Cum Laude with Honors from Ohio State in 2010, where she received a Bachelor of Arts in Speech and Hearing Science with a minor in Linguistics.

Lindsey began her graduate degree as a University Fellow and has since been a graduate teaching assistant. As an undergraduate student, Lindsey served the University community as the service chair for Romophos Sophomore Class Honorary, where we originally met, and as a member of Chimes Junior Class Honorary. Lindsey was recognized for her undergraduate endeavors as a Distinguished Scholar, Medalist Scholarship award winner, and as a Morrill Distinction Scholarship winner. She continued her involvement outside of class in graduate school as a member of the American Academy of Nurse Practitioners, the Ohio Academy of Advanced Practice Nurses, and Phi Beta Kappa. Lindsey recently finished the pre-licensure portion of her graduate degree and has been working with one of the nursing clinical faculty, Carolyn Schubert.

Lindsey participated in the Wellness Wednesdays Outreach Program both in her clinical program and as an independent study after her rotation was completed. According to the Dean of the College of Nursing, Lindsey was excellent in outreach where she facilitated groups. She helped to prepare the undergraduate students for their outreach groups and focused on learning teaching/evaluation techniques. She designed an evaluation tool that the college is currently using for the psychology course this upcoming semester. The motivation behind her work, however, was her love for wellness education and outreach work rather than on receiving a good grade.

Lindsey plans to work full-time as a family nurse practitioner after graduation. She is a great exemplar for excellence in civic/university leadership and service.

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I would like to congratulate both of you and, if you could, have each say a couple words about your Ohio State experience.

Chase Ledin:

I want to say, first of all, thank you for having me here this morning and thank you for this recognition. As far as my Ohio State experience, I have had the most wonderful time and the most gracious time. Coming to the University my first year, it was just a fantastic time and sitting here in my third year, I don't imagine myself anywhere else. So, thanks for providing this great experience.

Lindsey Luther:

First, I would like to say thank you to the members of the Board of Trustees as well as Dean Melnyk from the College of Nursing. I recognize that in a school as large as Ohio State with thousands of students that it is a great honor to receive an award like this. I am most appreciative. I would like to thank my parents for being here to support me and my husband, who couldn't be here but does support me every day.

I have spent a lot of time reflecting on my experiences at OSU over the past few days and, while there are hundreds of memories that I could share with you, I wanted to talk to you instead about what I have learned here at Ohio State. I came here six years ago to start my undergrad education with the same attitude that I think a lot of 18 year olds come with, which is to say that I, of course, thought I already knew everything and that I was smarter than everyone. I quickly learned a lesson in humility in my first few weeks here at OSU.

As it would turn out, there was a lot that I didn't know and since I have been here, I have learned a lot of facts – some of which I have retained and others that have come and gone. I have learned many skills like how to parallel park and how to get the tow truck man to release my car when I inevitably parallel parked in the wrong place. I learned what to do when you are called for Jury Duty while you are studying abroad in France. I learned how to pay my bills and apply for jobs and licenses and loans. I learned how to be an adult and to function in a world that is full of deadlines and responsibilities and – what we call in nursing – “competing life demands.” But Ohio State has taught me more than this and my experiences in nursing have showed me that we all have a great responsibility to identify the needs of others and to do what we can to help out where we can.

My interactions with patients and other individuals in this city have demonstrated that I am extremely fortunate to have had the opportunities that have been granted to me and that I have been lucky to be able to better myself through the education and scholarship here at Ohio State, and I do not take this for granted.

This University – via classmates, my own students, as well as my coworkers and the faculty here – have taught me that the world is full of passionate, intelligent, and wonderful people and these people inspire me to be the best student, the best nurse, the best daughter, sister, aunt, and wife, and the best person that I can be. And on the days that I don't get all of those just quite right, these people bolster me and encourage me to get up tomorrow and try again. I would like to thank the Board of Trustees today for joining the ranks of those people who help to inspire and motivate me to continue.

As you drive around Columbus, you see these signs that say “But for Ohio State” and go on to talk about the opportunities that this University has provided

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to the community and, without hesitation in my own case, I can say that "But for Ohio State," I would be less. I am so thankful for this University and I look forward to being a buckeye for the rest of my life. Thank you all for providing me with another memory that I can add to the extraordinary experience of being a student here.

Mr. Schottenstein:

I would like to call on President Gee for his report.

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PRESIDENT'S REPORT

President Gee:

Well, thank you very much. First of all, let me just do something from the heart. Alan, welcome back. We just love having you here. Alan took a sabbatical to make certain that everything was working fine, and it is, and all of you know Mr. Brass has been a valiant warrior on behalf of this University, particularly taking responsibility for our academic medical center. We are building a lot of buildings over there. I hope we can pay for it, but we are grateful to have you back anyway.

Mr. Brass:

I assure you we can pay for it, and I am back and appreciate being back. Thank you very much.

President Gee:

So as I begin my remarks, I want to acknowledge that this is a special moment in the time and history of the University and the future, of course, for Ohio State students – some of whom are here today. We have been discussing and developing ways to reinvigorate, reinvent, and redefine the entire student experience from semester conversion to campus renovations. Today, we are looking quite deliberately at our commitment to the student experience beyond the first year.

I want to reiterate that it is not just about where our students live, although that is of course a critical component, it is more specifically about enticing and enriching and developing the student experience in myriad ways beyond the classroom. Overwhelming evidence, of course, and there is sufficient amount of this, confirms that students succeed at higher rates when they reside on campus. They are more engaged, attend more events, learn more leadership and career skills, interact more often with faculty and classmates, and they graduate in greater numbers. Another critical and exciting piece in this initiative will be a significant stipend that each student can use for a student study abroad experience, for internships or other student learning experiences.

Later today, you will get a wonderful video peak at the vision for our North Residential District and Student Experience Initiative. Let me just say that I believe that this is one of the most important investments we are making in our students and our campus. This will be a transformative moment for this University and our University District and our city, and we are doing so because it is quite plainly the right thing to do for our students, for the University, for the future, for enriching the quality of this great experience called Ohio State.

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But this is just one example of how the University is moving forward at a great and steady clip toward eminence. Let me just quickly count some other ways...

We continue to build upon the success of our incoming classes. Last week, we welcomed our brightest incoming class in history. The Class of 2016 includes more than 7,000 students from 88 counties, 32 countries, and 47 states. We have students from nearly every country in the world when you take all of our masses, but only 47 states. We are going to figure out how we missed those three and work on that.

For the first time in 90 years, the University kicked off Welcome Week on the semester system. Then, in a logistical feat of the tallest order, we loaded 7,000 first-year students on busses – yellow school busses I might add – and headed downtown to a spectacular Columbus-style welcome. We wanted our students to know that they live in a world-class city. We want our students to know that Ohio is their home, and we wanted them to understand that we will build this place together and that they are very much a part of that.

Last week, we learned that our University library system has been recognized among the elite five public academic libraries in the country. We knew that and others recognize it now.

And, in another telling barometer of our momentum, the University's mobile app – developed by staff and students from across campus – has been named one of the best in the country.

By the way, I am happy to report that Ohio State did not make the Princeton Review's annual list of Top Party Schools. Some others in the state did.

Before I get much further, I want to acknowledge the wonderful visit our Board had this week at our research powerhouse and economic engine in Wooster, OARDC. I also would like to extend my heartfelt gratitude to a son of Wooster in the neighborhood at least, Tim Smucker, and the great Ohio Smucker Company, for entertaining us there and then for the generous gift to fund food innovation research and to support a scholarship in Bobby Moser's name.

First of all - what a wonderful tribute to Bobby Moser. Then we had just another great tribute last week given by the Farm Bureau and others, and it was a remarkable recognition of the work that Bobby has done and of the gratitude that we have for his service. More importantly, this commitment of the Smucker Company and others to research and scholarship will change lives for so many for decades to come. So, I want to thank you, Tim, and I want to thank you on behalf of all of us.

I would like to take this opportunity to welcome our new Vice President for Agricultural Administration and Dean of the College of Food, Agricultural, and Environmental Sciences back to Ohio. Bruce McPherson was raised in Ohio; he is a Hardin County boy. His first job was as a 4-H Extension faculty member in Clermont County. He earned an Ohio State degree, and is a world-renown scholar in insect genetics. What you may not know is that his Twitter handle is "medflygenes." I am not clever enough to make that up, so I want you to know that. In any case, we welcome Dean McPherson.

Bruce, would you just come up and have an opportunity to introduce yourself to everyone else? I would appreciate that.

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Dean McPherson:

Thank you, President Gee, and good morning to all of you. It was really pleasant to meet several of you last night. I look forward to having a chance to interact with the rest of you. One of our students said it best: "But for Ohio State," I would not be here talking to you this morning.

In the 1960s as a pre-teen, 4-H helped me discover entomology; it gave me my career. Ohio State gave me my degree. Ohio State gave me my first job. I never really dreamed that I would be back here talking to you with this role on the horizon for me but it is a dream come true, even though it was a dream I didn't realize that I necessarily had. To be able to take this on in the sesquicentennial of the Morrill Act – the 150th anniversary of the legislation that enabled universities like The Ohio State University – is particularly poignant for me.

First and foremost, we are a university and the student experience has to be front and center because that is our future. The two folks on the ends of these tables are the faces that will take care of all of us. They will solve the problems the rest of us don't know how to solve and they will do it because we gave them the very best of technical education, but more than that, we challenge them to learn outside the classroom while they are in our company and that is what they will take with them into the real world when they depart with a degree from The Ohio State University.

What they learn will be based upon world-class research and there is not a one of you who does not shake hands with agriculture at least three times a day. One of our biggest challenges here in the United States is the fact that too many of us shake hands with agriculture more than three times a day. So, the discovery themes of food and food security, of health and wellness, of environment and energy are the signatures of the College of Food, Agricultural, and Environmental Sciences and something that we will provide the new knowledge that will help this next generation succeed.

I would be remiss if I didn't double back to what was my founding introduction to this wonderful University and that is Cooperative Extension. Our college provides Ohio State on the front doorstep of every citizen in Ohio and I think that is a pretty powerful tool. We are not just on the other campuses, we are not just in Columbus, we are in every community of the state bringing them a portal to everything that this University offers whether it is through the college that I will help to lead or whether it is through the University at large. That is a pretty heavy responsibility. I feel I am up to the task. I appreciate the confidence of the President and senior leadership in helping me see that this opportunity was the right one for me. I look forward to working with all of you, but more than anything else, I look forward to having a real impact on the future, both of this University and of society. Thank you.

President Gee:

Thank you very much, Bruce. We are honored to have you as part of our team. By the way, you look great in that tie. You know, because I have such an unstable employment pattern, I actually was able to pull out my former Ohio State ties and keep them, so that is a little old if you had that for 25 years.

I also want to take this opportunity – and I do so with great relish – to thank Gil Cloyd for his fearless leadership and endless energy in guiding our Advancement Framework Plan of which you will hear more today. I would also like to thank his valiant partner and co-leader, Linda Kass.

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By all accounts, Gil and Linda have given 110% in working to transform an elephant into a ballerina – the integration of our communications, alumni relations, and fundraising functions. And they have positioned us to move forward to the next phase. Truly without a doubt, we will realize our greatest strength and efficiency by working in unison as One University and this is one of the great moments in our march toward that effort, so I thank both of you and I really do appreciate all you have done.

This weekend also marks the official debut of the 2012 Buckeye football team under Urban Renewal. Maybe his name is Urban Meyer, I am sorry; I have been using this all the time. I think it is Coach Meyer. I heard him today, by the way, I was driving in and he was on a national radio. He was on ESPN and they asked him how the football team was going to be and he mumbled something, and I nearly swerved off the road, so I want you to know that a new era, new traditions, and even a new scoreboard! You will see that tomorrow. As some of our students would say, I could not be more stoked! I want to wish Coach Meyer and his players the very best of luck.

Finally, I want to end on one last bit of good news that brings us full circle. As we begin this new academic year, new semester, new autumn in August, I am deeply honored to report that the great Jesse Owens has been selected for induction into the Ohio Civil Rights Hall of Fame. Now, this makes me smile. It so clearly feels like a wholly new and extraordinary era.

For this, and for the opportunity that I have each and every day to be part of this magnificent University, I am most grateful. That is my report, Mr. Chairman.

Mr. Schottenstein:

Thank you, President Gee. That was a great report. Any questions for President Gee? Comments?

Before we have the committee reports, I would just like to say a couple of things. First of all, welcome again to you Dean McPheron. Really appreciate your comments because they sort of relate to some introductory remarks that I am going to make and maybe ask our Vice Chair Jack Fisher to chime in as well.

The first thing I said this morning after I said “welcome” was that we are reconvening the meeting of the Board. Some may wonder “reconvening from what because you just got here?” We actually started on Wednesday, and we all met here at ten o’clock Wednesday morning, but we did not need as many school buses as our freshman did. We got in a bus and we went to Wooster – not “Wooster,” “Wooster” – I stand corrected and apologize to the great folks of Wayne County. So, why did we go to Wooster?

You referenced the Morrill Act, 1862, but for the Morrill Act, we would not be here today and this great University would not exist nor would the other really tremendous land-grant universities of this country, which really probably make up the underbelly of our system of higher education.

When Ohio State was first established, one of the principle pillars was then agriculture. It remains that today, and I will mention that in a little more detail in a moment, but the reason we went to Wooster was because, true to our land-grant mission and our commitment to serve the people of Ohio and to do what we can to support the agricultural industry as it was then and as it is today, we have had a continuous presence there – and I didn’t know this; I had never been to Wooster and my guess is that many of the other Board members hadn’t

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either – and to my knowledge, we met there as a Board and it might have been the first Board meeting that we ever had on the Wooster campus.

We have had a continuous presence there since 1892. We have had a continuous presence here since 1871 but we have been in Wooster for 120 years. We have nearly 2,000 acres up there, beautiful campus, beautiful farm land. Wayne County is just a lovely place and we went there not just to learn a little bit about our history, but to understand why agriculture, our College of Food, Agricultural, and Environmental Sciences, is so critical to our work.

Just a couple of things I thought I would share with you all. Agriculture is Ohio's largest industry. You may have known that; I didn't. It brings in over \$100 billion a year to the state's economy, employing nearly one million Ohioans. Ohio – and I learned this from Dean Moser, thank you, Bobby – is ranked in the top ten in virtually every major commodity. In fact, we are number one in Swiss cheese, even though we don't wear those cheese heads, but certainly in soy, corn, eggs, and dairy, Ohio is a leader in almost all of them and of course today, as you mentioned Bruce, focusing intently on the signature areas of food security, environmental quality, environmental safety and sustainability, and advanced bioenergy.

Coincidentally, by the way, and I know some of our friends from the Dispatch are here and I want to pay tribute to them, the day that we went to Wooster back on Wednesday, our paper, the Dispatch, ran an editorial about Ohio State's work in agriculture. I am not going to read the whole thing but I do just want to highlight two sentences. One is "even as Ohio State University extends its global reach and reputation in many fields of research, it's gratifying that one of the nation's first land-grant universities, Ohio State, also is seeing growth and excitement in its foundational field of agriculture." It goes on to talk about some of the extraordinary things we are doing. Also noting, which was mentioned a couple of times while we were at the Wooster campus, 92% of Ohio State University graduates from our College of Food, Agricultural, and Environmental Science find a job within six months of receiving their diplomas. I am not sure that any other college within this great University can make that claim. We appreciate the really wonderful things that the paper had to say and we also think they are very deserved. I guess the final comment that I would make before I turn things over to you, Jack, to say a few words is that just as agriculture is a critical part of our history, I think it is an even more important part of our future. I think that is the really exciting thing to this Board and to this University.

Jack, I don't know if you want to just touch on some of those things.

Mr. Fisher:

Thank you, Mr. Chairman, and thank you for your great report there. We are in a transition. Part of this visit to OARDC allowed us an opportunity to recognize the 20 plus years of leadership from Dean Bobby Moser who I think is still back there. Bobby, thank you so much for all your service and all the great things over the last many, many years.

In fact, as a land-grant university, our laboratory is actually the State of Ohio. We have a great opportunity because we have 11.5 million people and we have a great agricultural state and, in fact, half of our land is prime farm land.

You take that opportunity to work together and that is what land grants are all about – the opportunity for each of us to be served and to learn. It is about teaching, research, and outreach, and at Wooster we had the chance to experience all three. We visited with the community, Wayne County, and the

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city of Wooster. The Mayor was there, the County Commissioners, State Representative, our State Senator, and we also had the opportunity to recognize, once again, a Congressman, Ralph Regula. We just named a new facility, our Ag Biosecurity facility there on campus, in Ralph Regula's name. He served in Congress 36 years including the site there at OARDC.

So, we experienced this working relationship between the federal government, state government, and local government. We are very much a part of the community in Wayne County. In fact, that is the case all across the state because of our Extension offices in all 88 counties as you heard Dean McPheron talk about that opportunity and how great of a thing that is.

In addition to that, we looked at our new BiOhio Research Park at Wooster. We experienced some of the hands on opportunities to visit some of the research projects from biofuels to natural rubber coming from dandelions -- those types of opportunities. Lastly, we experienced a lunch of all the foods that are part of the Food Innovation Center and the Food Science Department dealing with health and wellness and obesity. We experienced some of those products that you can now partake of, raspberries and tomatoes and the like, that have demonstrated cancer prevention opportunities and cancer cure opportunities along with ways that we consume the things that we like so well and not gain weight, so we had a working lunch in addition.

Lastly, I would like to comment that we had ice cream for dessert and that very product was also part of this campus. The Parker Food Science building over on the west side of campus here comes from the ice cream drumstick, and that was collaboration between Ohio State and Mr. Parker. I was very proud to be a part of it. It is a special place to me personally. I was a student there and met my wife there under one of the big trees -- and we went by there on campus -- back when I was a graduate student there, so I appreciate you all going. I hope you had a great day and Bobby, to you, thank you so much and, Dean McPheron, welcome.

Mr. Schottenstein:

Thank you, Jack. We are now going to hear the committee reports. I just want to state for the benefit of everyone here that this Board has six standing committees. You may wonder why there are six and not seven and not five and why the committees are what they are and how each committee relates to the strategy of the University. The committees exist to fulfill some of the very important work that advances our strategy and our objectives as we move forward. Very significant work is done within the committees and the committee chairs, together with the members of their committee, put in a lot of time and a lot of great work on behalf of the University.

To begin, we will start with the Advancement Committee which is co-chaired by Gil Cloyd and Linda Kass. I don't know who is going to make the report but I think you guys do.

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COMMITTEE REPORTS

Ms. Kass:

I am honored to co-chair this year the Advancement Committee with my mentor, Dr. Gil Cloyd. Thank you, Mr. Chairman. The Advancement Committee has extremely good news to share. I will begin with the University Foundation

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report which is included as item number seven on our consent agenda and which the Advancement Committee recommends for your approval.

We finished fiscal year 2012 having achieved some extraordinary milestones. Our fundraising team raised nearly \$365 million in total fundraising activities and that was just over \$9 million above the goal for fiscal year 2012. This makes the last two years of fundraising at Ohio State the most successful in the University's history. That was thanks to a record 211,000 Ohio State alumni and friends who gave to fiscal year 2012 up from 177,322 donors in 2011, a 19% increase.

Philanthropic receipts totaled \$336 million, up approximately 30% over 2011. Of that amount, roughly \$60 million came from alumni, a 40% increase from 2011.

I would like to call out our Alumni Association President and CEO, Archie Griffin, who is a passionate and committed Buckeye making personal appeals on behalf of the entire University. Thanks also go to the Ohio State Foundation Board under its chair, Jay Gerlach, for their leadership and their outreach.

I want to right now just especially recognize, as Dr. Gee did earlier, Trustee Tim Smucker, who along with the J.M. Smucker Company, made a \$1 million commitment to support undergraduates' scholarships and food innovation research. Ohio State is very fortunate to benefit from the family's and the company's generous legacy and from Tim's leadership on this Board. Thank you, Tim.

As a result of this good year, I am pleased to report that the campaign for Ohio State is tracking on time and on budget, on target. We are gearing up for a very exciting day and night of celebration on October 4 to officially mark the start of the public phase of our campaign. As we indicated at earlier meetings, we would publicly kick off our \$2.5 billion campaign when we could achieve 50% of that goal and we, in fact, will achieve our goal by that date. October 4, which is a Thursday, kicks off a very energetic weekend which includes homecoming and reunion events and a big game against Nebraska. The following week will also be the final week of fundraising for Pelotonia 2012. As you know, this incredible grass roots cycling initiative has one goal: to cure cancer.

With all the funds raised going directly to research efforts at the James, I was proud to be one of Pelotonia's riders again this year which took place on August 11 and 12. I joined 6,200 riders, both real and virtual, as I made my own 100 mile journey to Gambier that Saturday. Pelotonia is a wonderful example of an initiative that builds extraordinary engagement and support for an important cause. Pelotonia's donors increased from 72,000 in 2011 to nearly 96,000 this year to date and, in terms of the number of participants, Pelotonia is now, after only four years, the largest non-profit single cycling event in the country. Among those riders in Pelotonia were the 1,635 members of Team Buckeye which is made up of Ohio State faculty, staff, students, and alumni. So far, they have raised more than \$1.8 million. This is really outstanding and every member of Team Buckeye is to be commended. We are very grateful to Archie, who was captain for the second year and he was joined by co-captain, Shelly Meyer. Thank you both for giving so graciously of yourselves to make this a success.

Fundraising for Pelotonia 2012 – I just want to remind everyone – doesn't conclude until October 12 and we look forward to sharing final results at our next Board meeting. So, if anyone has not yet made a contribution to any rider on Pelotonia, please do so before October 12.

Our committee's goal was to have the advancement framework plan – as I move on beyond the development report – complete before we kick -off the

public phase of the campaign in October, and I am proud to say we have done just that. I have to recognize, as Dr. Gee did, the leadership of my co-chair, Gil Cloyd, not just on the overall Advancement Committee's work over the past two years but particularly for his exceptional leadership of the Advancement Framework Planning Team, a ten member committee who worked diligently for nine months with the expert council of global leader: Edelman Consulting. Thank you, Gil.

The Advancement Framework Planning Team and our associates at Edelman presented the final report for the advancement framework planning project yesterday and two things were clearly evident: we are on the right track with advancement and we have a lot of work ahead of us. Advancement, as we have been using the term, is applying President Gee's One University principle to the institution's outward facing functions of communications, alumni relations, and fundraising. This refers to integrating the strategic planning programs, budgets, and teams among these units and to crafting a messaging platform that allows us, as One University, to speak with one voice.

The Advancement Framework Planning Team was formed last fall to develop a blueprint for the University to accomplish that integration and the resulting report that we shared with the committee yesterday gives us a road map towards formalizing the University's advancement approach.

The document we now have provides new and valuable information that defines the University's singular position within American higher education, delineates specific qualities and interests of alumni and friends and offers an organizational model that will allow us to integrate functions and collaborate for success. The content of this report represents the strategic thinking of members of the Advancement.

Committee, internal and external experts in marketing and branding, external experts in advancement approaches, and the University faculty, staff, students, and alumni. In total, more than 5,000 people were consulted to help answer three questions originally put before the Advancement Framework Planning Team. First: what qualities make Ohio State unique and how can we better communicate them? Second: how do we more deeply engage our alumni and friends within the University? And finally, how do we best organize ourselves so that we are planning and executing our advancement strategies as One University. The final report will be made available to the public on October 1. President Gee, Provost Alutto, and the advancement leadership will be working with deans, faculty, and staff on an implementation plan and leveraging the full benefits of their expertise. This will bring definition to advancement going forward and will help us mold the robust recommendations of this report into particular and integrated actions that will allow us to deeply engage with our many stakeholders and to garner more support and even greater accomplishments for this great University. Full implementation is expected to take 18 to 24 months.

I want to note at this point a central concept that our research revealed, and that is the advancement framework planning report reinforces, this concept of mutuality: the idea that the University gives to its stakeholders as much as its stakeholders give to the University. Mutuality is about listening to our constituents and providing them with value as they define it.

We talk about the Buckeye family, and for the many alumni and friends, it is a familial relationship they have with this institution. Advancement really is about feeding that familial relationship to the mutual benefit of us all. Measuring the success of our advancement model will require concerted efforts to connect with these constituents, to hear directly from them how we are doing. I must

recognize the extraordinary efforts right now by the University professionals who truly got us to where we are today and I want to thank them – I think they are all here today: Jeff Kaplan, Kate Wolford, Kathleen McCutcheon, Tom Katzenmeyer, Melinda Church, Archie Griffin, Andy Gurd, and our logistics coordinator, Helena Gilchrist, and all who worked with them embracing with passion and dedication our advancement vision. We cannot thank you enough.

Finally, the Advancement Committee yesterday approved newly developed advancement metrics for awareness and engagement with our previously established giving metrics. These complete the advancement continuum and we feel they are highly relevant to the goals we are determined to achieve.

In closing, I must emphasize that for an institution as big as Ohio State, fostering true mutuality for our many constituents will be no small feat, but I have no doubt we will achieve success and become a leader in advancement among our peers in higher education. Dr. Gee has said it before and I will quote him: "Ohio State is at an unprecedented moment of opportunity. Our students have never been better prepared at this moment. Our faculty have never been more accomplished and devoted. Our staff have never been more creative and determined, and our alumni have never been more supportive." Through University advancement, we will combine those forces so that the sum is far greater than its parts. In doing so, we will garner more support, enabling us to achieve even greater accomplishments for the benefit of all whom we serve.

Thank you, Mr. Chairman. That concludes my report.

Mr. Schottenstein:

That was a great report. Any comments or questions for Linda? Gil, do you have anything you want to add?

I would just like to say one thing. That five minute report that Linda gave encompasses thousands of hours of work. It describes thousands of hours of work is maybe the way to put it.

Less than two years ago, advancement was a word, it was an idea, it was a concept that some of us didn't know quite what was meant by it, and here we sit today. It is amazing to me how quickly and how meaningfully we have moved on this and there are many goals to advancement. One of the big ones is that Ohio State be the leader, number one in the country, in support from its alums and friends. I know we are a leader now and we are going to be the leader and this is a big reason why.

I know everybody thanks you all for what you are doing and all the people who you singled out. It is a team effort and we have made enormous progress in a short period of time. We didn't have an Advancement Committee two years ago because it didn't exist, so this is a big thing for this University.

Next, Alan Brass: Medical Affairs.

Mr. Brass:

Thank you, Mr. Chairman. Things are very busy at the Medical Center. I would like to ask Steve Gabbe to come up. Between him and me – we are going to try to cover a half dozen critical items. Good morning, Dr. Gabbe.

Dr. Gabbe:

Thank you, Alan. I do have to comment on the theme of “But for Ohio State” that our son Adam, who graduated from Ohio State in 1993, “But for Ohio State,” would not have been the Hay King for the state of Oregon. Adam raises alfalfa and Dean Moser and his colleagues reached out to help Adam with his alfalfa. A year ago he was selected as having the best alfalfa in the state of Oregon, so “But for Ohio State” that would not have happened.

Also, “But for Ohio State” over 7,500 patients would not have received organ transplants. We began our transplant program in 1967. It is one of the best in the country, one of the largest kidney transplant programs in the country, and we wanted to share with you a unique six-way transplant for kidney donors and recipients that occurred just recently at the Medical Center so we have a brief video for you to see. Thank you.

VIDEO

Thank you very much. Last Sunday, Bob Higgins and his team welcomed hundreds of donors and recipients to the Archie Griffin.

Ballroom at the Union for a wonderful reunion so our congratulations to Bob and his group for this success.

At the Medical Affairs Committee, we went over the Medical Center initiative scorecard for the past fiscal year. We shared the information that our expansion project remains on time, on budget, and on scope and that we had integrated 95% of eligible physicians into our faculty group practice. If you wonder why it is not 100%, there are a number of physicians who will be retiring, so it didn't make sense for them to go through the process of joining the group at this time.

We had an extremely successful year in development by raising \$64.5 million and, as Ms. Kass pointed out, a large part of that came from last year's Pelotonia when, I believe, we raised \$13 million.

Our research awards this past year were nearly \$220 million. They fell about \$25 million short of our target and that is because we lost the hour of funding, which was a two year increase in grant funding from the NIH, so this was common across all academic medical centers; however, we did reach our target for NIH grants of nearly \$130 million.

Our incoming class exceeded our expectations for their MCAT scores: 11.3, which is the highest we have had in five years, in a class of 188 students that is one of the most diverse in the country. 16% of the incoming class are students of color and that is the great work of Quinn Capers and Charlie Lockwood and their team.

We shared the recent results from *US News and World Report*. As you may have seen, we were selected as the best hospital in Columbus, one of the most connected – a term they used – hospitals in the country. They named 150 hospitals that had excelled in their integrated health information systems. We had ten specialties ranked. We had hoped to have 12 this year. Of the ten, the highest ranked were ENT Otolaryngology, which was ranked 14th, and rehabilitation at our Dodd Hospital, which was ranked 13th. We are looking at this process and looking at how we can be sure that our outstanding services are recognized nationally.

We were very pleased with our results in patient satisfaction. For in-patients, hospitalized patients, 75% of patients gave us the highest possible scores of 9

or 10. That puts us just at the 90th percentile. This is important because this is part of the government's Medicare value-base purchasing, so we get penalized or paid additional dollars for that success.

We also had 90% of our out-patients rating their care as a 9 or a 10, so we are pleased with those results. We are not satisfied yet. We have work to do to improve our care both in our hospital and in the ambulatory setting.

We also shared with the Medical Affairs Committee our goals for the coming year. This, of course, includes keeping our Medical Center expansion project on time, on budget, and on scope, and optimizing our integrated health information system. It is hard to believe that it has been almost a year since the big bang on October 15. In the coming year we are going to review our five-year outcomes for our strategic plan and as many of you know, we will be developing a new strategic plan including a critical review of our signature programs.

We will be growing our patient base and on your consent agenda is approval for a new ambulatory site. We will be focusing on our organizational and operational effectiveness and efficiency and developing a new approach to patient care, value-based clinical transformation, and you will hear more about that.

We have a number of very important academic objectives. We are preparing for the liaison committee for the medical education accreditation site visit for our Medical School in 18 months and it is about an 18 month process to get ready for, which I know, having chaired that committee, and just two weeks ago we launched our new lead serve inspired curriculum. We will be increasing our basic and transitional research funding and we have a number of exciting initiatives with members of our health sciences colleges emphasizing the strengths that we have with seven health sciences colleges on a single campus.

We are going to be recruiting as well as retaining a number of important Medical Center leaders. We have four clinical chairs of departments and several critically important director positions that we will be filling. We are also going to be working with Dean Melnyk, with Larry Lewellen, with our colleagues across the University to emphasize the health and wellness programs for the University employees and faculty going forward so those are the objectives in the coming year.

Alan, thank you.

Mr. Brass:

Thank you, Dr. Gabbe. I want to amplify a couple of things on the long range plan that are very critical in my opinion. We have had a strategic plan for the past five years which has really allowed this Medical Center in our University to have a very, very good five years.

It is now time to launch the next five year plan and that is what is starting right now. It is just kicking off. It will involve probably in excess of 200 people by the time we are finished. We are going to bring a lot of outside consultants in, especially as it relates to health care reform, and take a look at our macro financing, take a look at curriculum restructuring, take a look at faculty needs, take a look at medical students and residents, and really take a hard look on a zero-base line again.

I really believe that in the next five years we are going to see some radical changes as it relates to health care macro financing. I think we are going to see

some radical changes as it relates to volumes coming in. I will tell you that our hospitals right now – I just got a report from Steve just a few minutes ago, which we get daily – our hospitals are filled. We have people waiting to get in right now. That is good news and bad news. I look at it as bad news because when we have referring physicians trying to get patients in to our specialists, as we recruit more specialists for tertiary and quaternary care, we need to be able to meet that demand in a very timely basis, so you have to be very efficient, you have to take a look at what your core operating systems are, you have to see what, in fact, you have to do to maximize the resources you have on line.

Steve mentioned that 95% of our faculty are now in our program. I will tell you that that is one of the smartest things that the University medical system has done over the last couple of years. It is an easy thing to say, a very difficult thing to pull off, but we are now complete with that and that will position us well as it relates to health care reform going forward.

So, the strategic plan is critical. I can't emphasize that enough. I welcome thoughts from the Board if you have any at all as it relates to the Medical Center issues and so on. Please get in touch with Steve or myself or ask to be interviewed. This is a very open, transparent process. We are interviewing every leader in the Medical Center and we are looking outside for advice and counsel as well so you will be hearing an awful lot about that as we, in fact, try to put together the next five year plan for our Medical Center inside The Ohio State University.

Out of that also, if you really do your strategic plan well, will come re-organization. You should not rest on your current organization because your needs are going to change so I am anticipating – I have no idea what that means yet – but I am anticipating, based on the goal structures we set, the strategic pathway we put in play, there will be internal reorganization of our University's hospital systems to meet those new needs. There may be new resource needs of individuals coming in to the organization that we don't have today and it will also challenge the Medical Affairs Committee to make sure that we have the right people sitting on the Medical Affairs Committee to help us work our way through this new five year plan.

I don't think the Board is immune to this, Mr. Chairman. I don't think the executive team and the medical leadership team is immune to a strategic plan if you do it thoroughly. You start with the planning process and then you challenge yourself on: do we have the right people? Do we have them in the right chairs – using a metaphor? Do we have them on the right seats on the right bus? And we are going to be looking at all of that.

Steve mentioned our newest ambulatory facility which is on the consent agenda today. I will tell you this will make the 53rd site we have off-campus that will go into operation. You probably didn't realize that we had that many. This is a strategic goal to continue to expand that.

One of the things under health care reform that is critical is that you have a primary care feeder base into our tertiary and quaternary center so anything we can do to continue that feed into our super specialists is going to be critical to our strategic plan.

We have today on the consent agenda two Bylaw changes, both of which are critical. One is that we are putting a new consulting category into our Bylaws so we can bring people from the outside in, give them temporary consulting privileges to look at our quality. This is going to be a very important change in the Bylaws from the stand point of bringing folks in that can specialize in a certain area, can take a look at our programs, be part of our staff, work with our

staff, and take a look at our quality systems. Are we doing it right? Is there a more efficient way of doing it?

The second one is also bringing some people in that we don't think about too much. I will use Nationwide Children's as an example. Someone that has a heart problem and was 13 years of age, now is 21 years of age. The continuity of being able to bring the physician from Nationwide Children's into our Ross Heart system and giving them temporary privileges to work alongside our adult surgeons is going to be a great continuity care program, so we are building that relationship with Children's even tighter than it has been in the past. That is a Bylaw change and there are some title changes at our James Center including the development of a new physician and chief slot so that is being addressed also in the Bylaw changes. You will see both of those on the consent agenda today.

Steve mentioned the project – the big project. It is going very well. It is on time. It is on budget. The thing I want to mention to you is that all the transition teams are now going into effect. We are two years away from opening. In light of where we started multi years ago, this project is, in fact, moving very quickly so the transition teams, the I.S. transition teams, the programmatic care teams, the furniture teams, all of those are now put in place and all of them are starting their work. So we are, in fact, if you drive around that building, you will see the skin going up, you will see the brick going up, soon the windows going in, and then the interiors will be moving very fast.

We have about \$200 million more of expenditures yet. On a project of this size, that is a mammoth amount of money, but the project is going very well. It is going to be a great project when we open up. We will have about 1,400 plus beds when we are done, Steve?

Dr. Gabbe:

Yes, in total.

Mr. Brass:

And I will tell you – I don't want to scare anybody – that won't be enough. We have to be creative as to how we are going to meet the future needs.

The last item I wanted to mention to you – and I always end on this – the President asked me “are we going to be able to pay for this?” I assured him, yes. We closed the last fiscal academic year with an operating margin of 10.4% versus a budget of 10.2%. That interprets, bottom line, to \$166 million of gain versus a budget of \$151 million. Our debt service is 6.1% versus 5.7% budget. EBIDA is at a 12.6% versus 12.3%. We are in good, solid financial shape as we close the year.

I will tell you, coming out of the gate for July, we had one of the best July's we have ever had. It is looking really good. The operating gain is up from budget, EBIDA is up, expenditures are down, debt services are up to an all-time high of 6.7% and, again, our physicians and our nurses are busy right now.

Executives love it and the nursing staff hates it when it is so crowded and so busy because a lot of stress goes on and they are doing a great job. I just want to thank Steve and the entire Medical Center staff and faculty for a job well done. Mr. Chairman that completes my report.

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Mr. Schottenstein:

Just a quick question, Mr. Brass, in terms of one of the next big physical changes to occur with the construction project will be the demolition of Cramblett Hall. When will that actually occur? When will that building come down?

Dr. Gabbe:

That will occur at the end of this calendar year and it will be done in the same way we demolished Means Hall which is in the big mulch, so that all of the materials – brick, glass, steel – can be recycled. Jay, I believe that is correct so end of this calendar year, and when that happens, you will really begin to see the hospital emerge so clearly.

Mr. Brass:

That is a good comment, Mr. Chairman, because there is an awful lot of green space by design around that new Medical Center.

Mr. Schottenstein:

Any questions for Mr. Brass? Thank you, Alan. I too want to say what a great thrill it is to have you back in the saddle. Thank you. Judge Marbley, Audit and Compliance.

Judge Marbley:

The Audit and Compliance Committee met yesterday. We began with a presentation from our General Counsel, Mr. Culley, who provided an update on the quarterly affiliated entities. He distributed a hard copy summary of affiliated entities explaining that the plan is to expand into other areas within the University that currently do not have affiliate status.

Mr. Culley said that, generally, affiliates are performing well and have passed their annual review. We then heard from our CFO, Mr. Chatas, who provided the University compliance update explaining that we are very close to hiring a chief compliance officer. Some of us have had the fortune of interviewing this individual and, once the individual is on board, a more complete update will be provided.

Mr. Chairman, as you know, one of our primary tasks this year will be building our compliance office and I think that we are all very excited about the prospect of our chief compliance officer onboarding.

Mr. Steve Stover, partner with Price Waterhouse Coopers, the University's external audit firm, delivered the external audit update presentation on audit scope and risk assessment for fiscal year 2012. The purpose of the presentation was to explain the status of the audit, to review audit activity on the health care side, and to examine ways in which the auditors look at the University's financial statement risk. I will tell you from a macro vantage point, Mr. Chairman that we are in very good shape.

Mr. Stover presented the general audit update, the PWC Audit approach, scope, and risk assessment, considered the audit estimates, and gave consideration to our internal controls. He noted that all aspects of the audit are on target and that nothing on the horizon seems to prevent audit completion by our October 15, 2012 deadline.

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Within the health system, preliminary audit work has been conducted and work began in earnest on August 20. The auditors are working with Mike Rutherford's team and most of you know Mike. They discussed with the management team the additional financial reporting implications in the current year around presenting statement of revenues, expenses and changes in net assets, statement of cash flow, and related disclosure.

The audit team met with health system management on July 3 for a post-closed status business update and audit planning discussion. The target report issuance date for the health system financials is October 8, 2012 and as you know, Mr. Chairman, when you were chairman of this committee, we basically decided to have two – one for the Medical Center and one for the University – and we found that to be most efficient, and it has proceeded that way.

Mr. Stover then discussed risk and what, from a financial perspective, is viewed as significant risk. While compliance risk can be broadly defined in many areas throughout the University, there are three areas in connection with the financial statement audit where the scope of the work performed by PWC addresses compliance. One is the A133 compliance test related to student financial aid and sponsored research as defined by the US Office of Management and Budget. Two is Ohio compliance supplement -- procedures dictated under the Ohio Revised Code as supplied by the Auditor of the State of Ohio, and three is the NCAA agreed upon procedures specific to financial data as supplied by the NCAA.

When significant transactions and account balances involve a high degree of estimation and judgment and are not susceptible to exact measurement, PWC performs audit procedures to ensure these estimates fall within a reasonable range. Since no single estimate can be considered accurate with certainty, management's estimates are normally considered acceptable if they are within range. In planning and performing the audit, PWC auditors consider the University's internal control as a basis for designing the audit procedures. A summary of the University estimates were provided by PWC.

That concludes my summation of the Audit and Compliance Committee meeting and I will add one thing, Mr. Chair. Once we onboard our compliance officer, that will introduce a new element and an additional element such that we will have a true belt and suspenders approach in addressing audit and compliance matters taking a page from our President who does both.

Mr. Schottenstein:

Belts and suspenders, that is right.

President Gee:

I was going to say that I was thinking about that for a second. I saw Dr. Wadsworth looking askance.

Mr. Schottenstein:

A few of us looked at our waists when you said that. Great report. Any questions for Judge Marbley? Thank you, Monty. Governance Committee, Mr. Shumate?

Mr. Shumate:

Thank you, Mr. Chairman. On behalf of the Governance Committee, it is my honor to express the unanimous support and the enthusiastic support for a

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resolution on the consent agenda regarding the reappointment of Dr. Gil Cloyd to a three-year term as a charter trustee. As we all know, Dr. Cloyd was the first charter trustee appointed by this Board. He has truly been a model trustee. We have already heard about his leadership role with the advancement initiative. He has also been an outstanding leader in our commercialization initiative and been extremely helpful with our Governance Committee and the reorganization of our Governance, Trusteeship, and Talent and Compensation Committees.

As we all know, Dr. Cloyd is a resident of Austin, Texas, but very pleased to report that he attends and has attended every Board meeting. He has attended every committee meeting, every work group meeting, every special committee meeting and, again, his dedication, his commitment, and his performance is unparalleled, so on behalf of the Governance Committee, it is a pleasure to request the support of the Board for the consent agenda item regarding Dr. Cloyd's reappointment.

That completes my report.

Mr. Schottenstein:

Thank you. Academic Affairs and Student Life, Mr. Wadsworth.

Dr. Wadsworth:

We met yesterday, Mr. Chairman, and the first thing we did was endorse the naming of the new residence hall. It is at 230 West 10th Avenue and the name is "The Residence on 10th." Now, this leaves open the opportunity for a naming.

President Gee:

That is a waiting opportunity.

Dr. Wadsworth:

It is a waiting opportunity for a new name. We also endorsed a number of personnel actions including the appointment of Bruce McPheron, who we heard from earlier, as our new Vice President for Agricultural Administration and Dean of the College of Food, Agricultural, and Environmental Sciences.

The bulk of the meeting was used to hear a report – an excellent report, I would like to say – from Vice President for Strategic Enrollment Planning, Dolan Evanovich, and this had to do with the goals and the very important policy implications regarding the strategies of Ohio State's One University Enrollment Plan. This is really at the heart of the University to think about how to bring people in and all of the various metrics and other topics associated with that.

Dolan began by providing background information to give us a context for those discussions. There is a lot of data, and I am not going to present it, but there are a couple of interesting points. For example, I was unaware that in the next eight to ten years much of the Midwest will experience a significant decline in the number of high school graduates. In Ohio it will be about 10% over that period and that, of course, drives a strategy for recruitment. Being aware of these trends is very important as we think about how we recruit, and similarly internationally. The US is the third most populous country with 4.5 % of the world's population but to give you the numbers of one and two: China and India at 19% and 17% of the world's population. These global looks at where people are, which countries are growing, which are shrinking and so on, are fundamental to thinking about how the University moves forward.

The One University Enrollment Plan was approved by this Board in 2010 and has very specific quantity, quality, and diversity goals, and we discussed each of those in some detail. Again, I will just give you one to two examples. For example, the enrollment plan calls for an increase of at least 2,700 students across all ranks on all campuses by 2015. That is a significant number and it is obviously a driver of revenue, but we are also extremely concerned that that growth doesn't come at the expense of quality. In fact, we want the quality to increase so that is a quantity example, the quality. Let me give you a little bit of data here. We want to strengthen the undergraduate student profile by increasing admission standards as represented by test scores, grade point average, and other academic preparation requirements. It turns out that one of the best guides for student retention and graduation is their incoming quality and maybe the better metric is a combination of a high GPA and a high ACT score. Obviously this is an area of huge interest in terms of how we recruit and retain and graduate our students. Presently, our ACT scores are about average in the Big Ten, and I want to make a comment on that in just a second.

Our diversity goals go into the third area. Obviously to enhance the University's racial, ethnic, geographic, and economic diversity -- our percentage of new first-year minority students ranks about 7th in the Big Ten, so there are some areas that we need to improve on -- but I want to emphasize the following. Dolan very appropriately gave us historical data so what we were looking at wasn't just where we rank but the trending in that data and that is really important because we want to know how we are improving. We have aspirations for even greater improvement. We don't want to stop with the most improved award, you know, we would like to get the best award, so looking at this data in context is really important.

I will finish on the one that gets a lot of people's attention which is the revenue. If the goals that are currently in place for 2015 are met, there will be both enhanced profile in reputation of the University as well as revenue. Right now, we have the fifth lowest in-state tuition in the Big Ten and the second lowest out-of-state tuition in the Big Ten. As a result, we are viewed as an outstanding value and we clearly are.

With all of that data, it gave us a great platform to think about what policy issues to take on over the next period of time when we will be working as a committee with Dolan, with the University leadership to do some deep dives into some of these areas. Hopefully, that will guide some further improvements, and I have to stress those being tremendous improvements in those areas over the last several years. That is my report.

Mr. Schottenstein:

Dr. Cloyd?

Dr. Cloyd:

Yes, Mr. Chairman. I recall when we approved the One University Enrollment Plan. At that time we had a lot of discussion about the positive nature of the goals that we set for quantity, quality, and diversity, achieving all three and basically taking a no trade off type of strategy. For me, as I have looked at what has happened over the last two to three years with the University -- and I think it is terrific and that is why I wanted to highlight it -- is this really critical strategic approach now that I think is being taken around this very important subject of enrollment and how you set a strategy to get the type of student audience that you want and bring them into this institution to where they can have that kind of quality, diverse environment to enhance their education and being very

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sensitive, as Dr. Wadsworth pointed out, to the dynamic nature of the external world, in other words, bringing that into their thought process.

It is just very, very encouraging to me and gives me a lot of confidence that we will achieve the kind of longer term goals that we have and, just in closing, without trying to be critical of what we did in the past, I sensed a lot in the past we would be looking in the rear view mirror and looking for positive things that have happened and highlight it. This is a windshield, very forward looking approach and doing it in a very objective critical nature, and I think it is just wonderful that it is being done that way.

Mr. Schottenstein:

Any other comments?

Judge Marbley:

Mr. Chairman, I have two things. I would like to echo the comments of Dr. Cloyd. I would like to particularly commend the efforts of Dolan Evanovich and his team with the strategic recruiting approach that they have taken. Our diversity profile is up, our retention rates are up, and so it has been a very student-centered thing, and he has done this in a very difficult environment, as you know from the Michigan case. Many universities are confronted with the difficult task of ensuring that we have a student body that is reflective of the society at large and what they have done is taken a step further in making sure that our student body is consistent with our mandate as a land-grant university so he is to be commended.

The other thing that I wanted to mention, though, is the first-year experience that Dr. Javaune Adams-Gaston and Dolan have put together. Our President referenced it in his remarks down at Nationwide Arena. It was the most fascinating event that I believe that I have ever seen this University put on. It gave new meaning to what life in Columbus and what life at the University is like. It really highlighted the partnership between the business community, the University, and our students. It goes to President Gee's mantra of "students first." Many of us were there. I know that you spoke and that our President spoke but, if possible, we should all try to attend next year's presentation because it can only get better. It was a great event and they should be particularly commended for the creativity they demonstrated.

Mr. Kellogg:

Excuse me. Was there any video of that event?

President Gee:

We do have a video; in fact, we should distribute it.

Mr. Kellogg:

We should make that available to people that weren't able to be there.

President Gee:

It was a magnificent moment and that arena downtown was just filled with joyful noise and a lot of stuff going on. Can you imagine 100 and however many yellow buses going back and forth? They had everything so planned on the bus. I rode on one of the buses and there was a student on each one of the buses and as we were going downtown, they would explain what they were

seeing, they would explain a little bit of the history, they talked about the restaurants and about all of the things that had happened in terms of opportunities for students.

One of the things we don't realize because many of us live in this city is that fact that this University is so big that it creates a bubble just by its size. The real essence – and I will say this about Dolan and his team – of what they are doing is building a fence around Ohio, keeping the very best and brightest here. They have a couple of one-way gates. They are letting people in from far-flown places and then we are closing the gates behind them because our goal very simply is this: to keep the best and brightest here, to attract the best and brightest from around the world, have them stay here, have them enhance their lives and our economy and our opportunity and our social and cultural values.

The University plays the critical role in Ohio in terms of developing an economic strategy for its future and we are doing it right through this process that Jeff just described.

Mr. Schottenstein:

Jack, did you have a comment?

Mr. Fisher:

Dr. Wadsworth, thanks for that report. I would like to challenge all of us. I think there is some opportunity in dealing with that report and how we work with K through 12 education system in our state. We are going to a much more competitive model and I think there is a lot of opportunity for us to reach out to all of our school districts across the State of Ohio and raise the bar at the same time that we have a new vision here. One of the things that is taking place is a look at some STEM academy type models across the state as one example of emphasizing K through 12. Dr. Wadsworth and several others here have participated in that but I think to each of us, all of our audience, and all of us sitting around this table, there are lots of ways that we can participate in raising the bar for K through 12.

Dr. Wadsworth:

If I may add, that is a very good point. As we study the whole issue, of course, all roads lead back to Rome and there are many of us involved in education programs and a lot of work is needed so thank you for that reminder.

Mr. Schottenstein:

Any other comments? Mr. Jurgensen. Finance Committee.

Mr. Jurgensen:

Thank you. We met yesterday as well. We reviewed three discussion items and nine action items. I want to say at the outset, as is the case in almost all of the committees, we covered a tremendous amount of ground in a relatively short amount of time and for people who come and listen to all of that, from time to time I am sensitive to the fact that they might wonder how in the world we can go through all of that at the speed at which we do. I would want to say on behalf of all the committee chairs, that what enables that to happen is directly related to the quality of the staff work that is done and the materials that are presented to us in advance which, if you were just in the audience, you might not get a full appreciation of. We get an awful lot of information in advance of the meetings which all of the Board members are very good about reading in advance and so

it enables our presenters not to have to go through every single page, every single slide, and we can really call out the exceptional items.

In that regard, Mr. Chatas, our CFO, presented the financial report for fiscal year 2012. Overall, the results for the year that ended June 30, 2012 were strong compared both to the budget and the previous year. One area where we did fall short to a degree was in endowment returns. This really has nothing to do with the quality of our investment staff. It has everything to do with the difficulty of the market environments that we live in.

This is really a continuation of major macro trends that began in 2008 and 2009 and continue unabated through 2011 and 2012 and, at least on a personal level, I really don't see any change in this for quite some time, certainly not as quick as politicians would have you believe.

Next, Mr. Hook, our Vice President and Chief Investment Officer, presented the annual investment portfolio review. Going into greater detail on the sentiments I just expressed, for 2012, our investment return net of fees and expenses was in the negative 10 basis points, so essentially we broke even.

Returns for a rolling three year period, which is really in my judgment a better way to think about it and a better way to look at it, averaged 10.5%. Obviously, if the marginal returns continue at the levels they are, it catches up in the rolling averages as well pretty quickly, so hopefully there are better days ahead.

Jonathan explained that taking a long term view at the rises is important. That is entirely consistent with my own thinking. We pay a lot of attention to asset allocation methodologies and anyone who has to manage large sums of money, as he does, that is really what you need to do. Those asset allocation methodologies do take a long term horizon. They call for flexibility and patience, real strict adherence to the principles of diversification and value orientation.

Now, value orientation is sort of a fancy way of saying that over the long run, Jonathan's job is to buy low and sell high. In order to know what is low at any moment in time requires relative value analysis. The imbedded difficulty in understanding what is cheap or what is expensive at any moment in time is looking back in history. What I often reminded our investment professionals at Nationwide is that history repeats itself until it doesn't, and all of the models that we all use are predicated on the statistical belief that, in fact, history will repeat itself.

The truth of it really is that we are writing history every day, every month, every quarter, and every year in this country and around the world and things are changing dramatically, so I think of all the operations in this great University, the investment operation is undoubtedly going to be one of our most challenging as we go forward.

Mr. Papadakis, our Treasurer, then explained how all of the funds that this University manages are separated into a long term pool, a medium term pool, and a short term pool. For purposes of the Board, I would tell you that everything that relates to all three pools is in compliance with all of our investment policies.

Jonathan then talked about our fiscal 2013 targets which include maximizing value by protecting liquidity. Liquidity is something that we pay a tremendous amount of attention to. In a university setting, liquidity management is different, I would say, than it is in a corporate setting like a bank or an insurance company. In a corporate world, a fair amount of our liquidity is on the liability side of our balance sheet. In other words, our liquidity is a function of our ability

to borrow, so we have bank agreements and the ability to access commercial paper markets and long term debt markets and equity markets if need be. In a university setting, you don't have the same degree of flexibility to manage liquidity through liability management. It becomes almost expressly an asset management function, so how you structure your investment portfolios to maintain and preserve liquidity is extremely important.

Having said that, when you only have assets to do it with and you are required to keep vast sums of money close to shore, again in the notion of history repeating itself wherein history most often we have a positively sloping yield curve, the more money you have to keep up front costs you money in terms of opportunity costs of going out in the duration curve. But, here again, it is the right thing to do and I think our people – from my vantage point – are doing an extremely good job.

Lynn Readey then provided a brief status report and I want to emphasize the word brief with Lynn because we really made her go through this quickly. She did note that the south high rise renovation and the additions are moving forward smoothly. We had some great comments from President Gee earlier in the meeting about the freshman move in experience and the positive role all of the work in the south side has meant to that, and you are going to hear a lot more about that as we talk about our plans for the north.

Geoff Chatas presented the resource generation dashboard. This is really our way of looking over a longer term horizon at various methodologies for improving revenue and resources for the University. To date, everything is either on or exceeding our targets and there is nothing that we can see right now that would suggest that the targets that have been set over the eight year horizon will not be met. Having said that, there are a couple of line items where we had an eight year target we have already met, which almost – by definition – says we need to redefine the target. Geoff agrees with that and he and his staff will be coming back to us with amended targets in a few cases.

Natural order of business for us is our quarterly waiver report. He reviewed that. A total of 21 waivers of competitive bidding were approved for sole source, emergency, or economic reasons totaling \$13 million roughly. In the second quarter of 2011, a total of 23 waivers of competitive bidding were approved for sole source, emergency, or economic reasons for about \$17 million. I think the total numbers of these are appropriate. They are okay given the size and complexity of running a place like this, so I don't think there is anything there that I would call out to you as something that you need to worry about.

Among the action items, Mr. Chatas began with the approval of fiscal year 2013 total University funds budget. I think the important call out here is that the financial staff continues to work very hard to improve the budget process that is used here at the University. This has a lot to do with technology but also, to some degree, it has to do with culture and timing and the state and other things. For anyone from a corporate background, it is a little bewildering at times, because you get things in pieces and you don't get things in a logical, sequential order. I know for all of us it would be sort of a head-scratcher to think that you would start a year and then do your budget after your end of the year. However, I think I am pretty confident based on everything that Geoff has told us that they have figured out a way to improve this significantly and that next year our process will be something that is more akin to what a number of us would be more familiar with, and we all look forward to that.

The current funds revenue is projected to increase 3.6% to a little over \$5.22 billion. Current funds expenditures are about the same percentage increase as the revenue and are projected at \$5.15 billion. We then went into a series of

authorizations, all of which will be on your consent agenda. I think there are nine items there, the first of which was professional services contracts for a variety of projects including the central power plant water treatment center, the Medical Center air quality and control issues, Midwest campus' chilled water systems upgrade, the Vet hospital renovation and expansion, construction contracts for central power plant, the indoor golf facility, and just a whole series of things which I think Dr. Gee will run us through when we get through the consent agenda. No significant issues to call out to you on any of those.

We have an annual requirement to get authorization for designated officials in our finance operation to buy, sell, sign, and transfer securities, to deposit and withdraw funds from bank accounts, and to designate depositories. The only thing that is any different from the previous year is really an expansion of the nature of some of the transactions that we are authorizing our people to do including hedging vehicles and the use of future forwards and swaps. Again, these are all pretty traditional and straightforward tools that modern finance staffs need and use and the University is no different.

Mr. Lewellen and Mr. Like requested approval for a resolution to enter into a 20 year lease by the Wexner Medical Center for 35,000 square feet of medical space, rehabilitation space, and space for related services in New Albany. That was covered by Mr. Brass in the Medical Affairs report. This is an Extension of the ambulatory capabilities of the University and brings our outpost to 53.

We went over an approval of instructional fees for a new Master of Science in Agricultural and Extension Education, a distance learning initiative. This is a new program that is being presented to the Board at this time, and it is required because of the timing of the approval by the Board of Regents for this new program.

Ms. McCutcheon presented two requests for changes to amend The Ohio State University Alternative Retirement Plan and approval of the adoption of The Ohio State University Retirement Continuation Plan 2 and The Ohio State University Supplemental 415 Retirement Plan. The University's Alternative Retirement Plan is an alternative to participating in OPERS for the staff and STRS for the faculty.

Mr. Chairman, this covers all the items with one exception and that exception is the discussion of the north residential district which, I believe, is going to come a little later.

Mr. Schottenstein:

Yes, it is. Jerry, thank you for your report. Before I see if there are any questions, I just wanted to make one comment similar to the point made earlier about Advancement where not long ago that was just sort of a word without real meaning or meat behind it.

The notion of revenue generation or strategies about generating resources is also something that it wasn't that long ago that I think it really sort of began under Dr. Cloyd's chairmanship, certainly continued under chairman Wexner.

Is Geoff Chatas in the room? I think he is. Geoff has been a critically important leader working hand-in-hand with this Board and you, as chair of Finance, to provide us with just invaluable information so that we can think more strategically about enhancing and maximizing our revenues and you may want to comment on that. From my perspective, just connecting dots, the comment that Dr. Wadsworth made about the value of our tuition and how it ranks and the focus this Board has about being very sensitive to things like tuition and

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room and Board—these things are just absolutely the right and left side of that, and you may just want to comment on that.

Mr. Jurgensen

It is a very good point, Bobby. We obviously will need to continue to invest millions if not billions of dollars to remain competitive. I think that one of the real obligations that all of us, particularly coming from business, have on the Board is to continually find ways not to have the burden of that investment fall on the shoulders of students and their families. That is where our brain power can really help, I think. Whether it is new debt financing vehicles or whether it is monetizing physical assets that are historical in nature and significant because of that but not strategic to the mission of the institution—If we can turn those assets into cash, the quick part of that will be it keeps that burden from finding its way back to kids who come here. We all have a real obligation to do that so part of what we are going to talk about continually is the cost side of this equation.

When we get to talking about the value side of this equation – and it is really how those two things relate to each other, costs vs. value – comes the point that Dr. Wadsworth is making. There is a value element there, but it is also going to come in the amount of investment that we are going to make, that we are going to talk about here soon, because that is really, to me, the more significant part of it is what it means about value.

We have got to continue to turn over stones and we have to have the courage to do things that other places have not done or have not considered. Everything is changing. I think we want to be in a position over time where we are really in control of our own destiny and we are not relying as much as history would have us be on funding that is particularly politically controlled and influenced.

Mr. Schottenstein:

Thank you. Any comments or questions for Jerry? We will be hearing quite a bit more from him, and also Mr. Ratner and others, as we talk about the student experience and the northern part of our campus.

If there are no questions, at this point the consent agenda – or at least almost all of it – is now before the trustees and I would like to call on you, President Gee, to present it.

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CONSENT AGENDA

President Gee:

Thank you, Mr. Chairman. Today we have a total of 16 resolutions on the consent agenda. As was mentioned in the Advancement Committee report, there is a change in the University Foundation Report. We will take separate votes on items number seven and ten; therefore, we are seeking approval of the following:

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AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS*

Resolution No. 2013-01

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Professional Affairs Committee of The Ohio State University Medical Center Board on April 26, 2012 and July 19, 2012 and were approved by The Ohio State University Medical Center Board on August 29, 2012:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are hereby adopted, effective immediately.

(See Appendix II for background information, page 117.)

AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE*

Resolution No. 2013-02

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were approved by the Professional Affairs Committee of The Ohio State University Medical Center Board on July 19, 2012 and were approved by The Ohio State University Medical Center Board on August 29, 2012:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are hereby adopted effective immediately.

(See Appendix III for background information, page 132.)

REAPPOINTMENT OF CHARTER TRUSTEE

Resolution No. 2013-03

Synopsis: Reappointment of G. Gilbert Cloyd as a Charter Trustee to the Board of Trustees is proposed.

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009 (Resolution No. 2009-52), acknowledging that the

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establishment of such a position had the potential of further strengthening the governance capacity of the Board, noting that The Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following: Charter Trustees shall be appointed for a three-year term, and shall be eligible to serve a second consecutive three-year term; and

WHEREAS G. Gilbert Cloyd of Austin, Texas, the first Charter Trustee who was appointed to this Board (Resolution Number: 2010-20), and whose term expires October 29, 2012; through his extraordinary service in his three years on this Board as a Charter Trustee, and three years as a member of the Board of Trustees, including two years of service as Chairman of this Board, has given invaluable service to this University and has a long and very strong record of support for this University; and

WHEREAS the Governance Committee shall bring forward a recommendation to the full Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University, hereby proposes the reappointment of G. Gilbert Cloyd, as a Charter Trustee for a three-year term, commencing October 30, 2012.

NAMING OF THE NEW RESIDENCE HALL

**Located at 230 West 10th Avenue
on the Columbus Campus of The Ohio State University:
The Residence on Tenth**

Resolution No. 2013-04

Synopsis: The naming of the new residence hall, located at 230 West 10th Avenue, at the corner of Neil and Tenth Avenue, on the Columbus campus.

WHEREAS a new residence hall is being constructed at 230 West 10th Avenue; and

WHEREAS this new residence hall shall be the home of the Sophomore Living & Involvement Community; and

WHEREAS construction shall be completed prior to autumn semester 2012:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned

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residence hall located at 230 West 10th Avenue be named The Residence on Tenth.

PERSONNEL ACTIONS

Resolution No. 2013-05

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 22, 2012, meeting of the Board, including the following Appointments,

Reappointments, Appointments/Reappointments of Chairpersons/ Directors, Leave of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates and Cancellation, Emeritus Titles, Promotion, Tenure and Reappointment (off-cycle) be approved.

Appointments

Name: GAIL E. BESNER
Title: Professor (H. William Clatworthy, Jr., Professorship in Pediatric Surgery)
College: Medicine
Term: July 1, 2012 through June 30, 2016

Name: DENNIS R. HELDMAN*
Title: Professor (The Dale A. Seiberling Professorship in Food Engineering)
College: Food, Agricultural, and Environmental Sciences
Term: August 22, 2012 through August 21, 2017

Name: GUSTAVO W. LEONE
Title: Professor (The Klotz Chair in Cancer Research #1)
College: Medicine
Term: July 13, 2012 through June 30, 2016

Name: BRUCE A. MCPHERON*
Title: Vice President for Agricultural Administration
Dean, College of Food, Agricultural, and Environmental Sciences
College: Food, Agricultural, and Environmental Sciences
Term: November 1, 2012 through October 31, 2017

Name: BLAKE THOMPSON*
Title: Vice President for Economic and Workforce Development
Special Assistant to the President
Office: Academic Affairs
Effective: August 1, 2012

Name: DANIEL B. VUKMER*
Title: Executive Director and Chief Executive Officer
Office: OSU Health Plan
Effective/Term: October 15, 2012 through October 15, 2017

Name: SETH B. YOUNG
Title: Associate Professor (The John H. McConnel Chair in Aviation)
College: Engineering
Term: September 1, 2012 through June 30, 2016

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Reappointments

Name: JASON H. CALHOUN
Title: Professor (The Frank J. Kloenne Chair in Orthopedic Surgery)

College: Medicine
Term: July 1, 2012 through December 31, 2012

Name: MICHAEL A. CALIGIURI
Title: Chief Executive Officer
Unit: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2012 through June 30, 2017

Name: JONATHAN D. HOOK
Title: Vice President and Chief Investment Officer
Office: Business and Finance
Term: August 1, 2011 through July 31, 2016

*New personnel to the University

(See Appendix IV for additional Personnel Actions, page 153.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2013-06

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Maureen Ahern

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 20, 2012 of Maureen Ahern, Professor Emeritus in the Department of Spanish and Portuguese.

Professor Ahern graduated with a Bachelor of Spanish degree, magna cum laude, from the University of New Hampshire, and held a doctoral degree from San Marcos University, in Lima, Peru. She taught in Peru and at Arizona State University before coming to The Ohio State University in 1990. Professor Ahern was a professor of Spanish who specialized in the literatures and cultures of Colonial Latin America, including its Northern frontier, or what is nowadays the Southwest of the United States. She also translated and edited the writings of the Mexican feminist author Rosario Castellanos and many Peruvian poets. She received a Fulbright-Hayes Fellowship and several awards from the National Endowment for the Humanities.

At Ohio State, both as director of the Department's graduate studies committee, and in her role as a faculty member teaching about colonial and indigenous cultures, Professor Ahern was instrumental in reshaping the graduate programs of the recently established department (as a separate unit) of Spanish and Portuguese. Over the last years, she played a similarly crucial role strengthening the Spanish honors program. Throughout her career, she was active in the

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profession, holding leadership and editorial positions in several organizations and journals.

She published extensively in the areas of colonial, indigenous, and women's literatures of Latin America, directed several dissertations, and taught at all levels of the curriculum.

Maureen Ahern was a demanding teacher, passionate about her work, and committed to her students. She was considered an exemplary colleague in the Department in terms of the quality of her scholarship and for her dedication to her teaching, scholarship and to the institution. She helped improve the quality of the Department of Spanish and Portuguese and contributed much to The Ohio State University and to the profession.

On behalf of the University community, the Board of Trustees expresses to the family of Maureen Ahern its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Alfred G. Bishara

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 10, 2011, of Alfred G. Bishara, Professor Emeritus in the Department of Civil, Environmental and Geodetic Engineering.

Professor Bishara received his B.S. degree in Civil Engineering from Cairo University. After graduation he worked for the Egyptian Highway Department, and then he joined Alexandria University as an Assistant

Professor. He earned a M.S. degree in Civil Engineering in 1946 from Alexandria University. He was awarded the King's Scholarship from Alexandria University and studied at the Sorbonne in Paris, France. Professor Bishara received the D.Sc. in Civil Engineering from the Sorbonne in 1950. His dissertation dealt with the stress and strain in pre-stressed concrete. His dissertation research was a seminal work that opened the field of pre-stressed concrete in research and its practical application to buildings, bridges and silos.

Next, Professor Bishara became an Associate Professor at the University of Ain Shams in Cairo, and then moved to Cairo University where he taught prescriptive geometry and authored a book on that subject. He was a visiting professor at the University of Kentucky from 1963 to 1964. He joined the Department of Civil Engineering at The Ohio State University in 1965 as an Associate Professor, became a Full Professor several years later and taught at OSU until his retirement on March 1, 1992 as Professor Emeritus. Professor Bishara had numerous M.S. graduate students and shepherded several students through their doctoral programs at OSU. He also visited Egypt as a visiting professor and lectured at the University of Mansoura. Professor Bishara participated in the design and construction and as a consultant in several important bridges across the Nile River.

Throughout his career at The Ohio State University Professor Bishara conducted research funded by the State of Ohio Highway Department, the U.S. Federal Highway Administration, and private enterprises. He was a member of the American Concrete Institute (ACI) and participated in several of its committees where he contributed as an author and/or a reviewing committee member to numerous ACI committee reports, guides and specifications on the use of pre-

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stressed concrete in highways, bridges and silos. Professor Bishara has also published five books, and authored/co-authored 45 books.

On behalf of the University community, the Board of Trustees expresses to the family of Alfred G. Bishara its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert E. Blake

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 2012 of Robert E. Blake, Associate Professor Emeritus of Electrical and Computer Engineering in the College of Engineering.

Professor Blake, a native of Mount Vernon, Ohio, earned a Bachelor of Science in Electrical Engineering from The Ohio State University in 1953 and a Master of Science in Electrical Engineering from Newark College of Engineering in 1956.

Following an outstanding career as an engineer at Radio Corporation of America (RCA) and North American Aviation, Professor Blake returned to his alma mater and joined the faculty of the Department of Electrical Engineering in 1971. As a faculty member, he taught introductory and advanced electronics courses, which were enriched by his extensive industrial experience.

Beginning with his appointment in 1971, Professor Blake also served as assistant to the dean of the College of Engineering where he was involved in counseling and recruiting minority students. He was extremely dedicated to this task and was particularly successful at it, in part because of his insistence to reach students at an early age and educate them about available opportunities and how to prepare for an engineering education. Professor Blake also served as faculty advisor to the Black Undergraduate Engineering Council.

Professor Blake insisted on high performance by his students and strongly emphasized physical understanding of the relevant phenomena. Highly revered by his students, he was awarded the Charles Ellison MacQuigg Award for Outstanding Teaching from the College of Engineering in 1975.

On behalf of the University community, the Board of Trustees expresses to the family of Robert E. Blake its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jack H. Cline

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 8, 2012 of Jack H. Cline, Professor Emeritus of Animal Science in the College of Food, Agricultural, and Environmental Sciences.

Jack Cline joined the United State Marine Corps following graduation from high school and served two years in China at the end of World War II. Dr. Cline earned B.S. and M.S. degrees in Animal Science as well as the Ph. D. degree in Animal Nutrition all from his beloved Ohio State University. He joined the faculty in 1952 and was an active teacher and researcher until his retirement in 1985. He was a gifted and devoted teacher who worked long hours to benefit his students. Dr. Cline was remembered by many alumni as a man who could motivate and inspire students. He taught introductory and graduate level nutrition courses, advised undergraduate students, and served as research advisor for a large number of

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graduate students. Professor Cline served for many years as the Departmental Graduate Studies Committee Chairman. His research was in animal nutrition and he published numerous papers on gastrointestinal microbiology, mechanisms of degradation of plant fiber and the determination of dietary calcium and phosphorus needs of livestock. In honor of his many contributions to animal nutrition, Dr. Cline was elected as a Fellow in the American Society of Animal Science. Upon retirement from The Ohio State University Jack spent two years at the University of Sao Paulo working with scientists and outreach professionals to improve the efficiency of food production in Brazil.

Professor Cline served his profession as well as his community in substantial ways. He was a deacon of the Faith Baptist Church, in Lancaster, OH. He served on the Hocking County Extension Advisory Committee. Jack was also active on the Board of Trustees for Cedarville College in Cedarville, Ohio and Hocking Technical College in Nelsonville, Ohio.

On behalf of the University community, the Board of Trustees expresses to the family of Jack H. Cline its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

**APPROVAL OF FISCAL YEAR 2013
TOTAL UNIVERSITY CURRENT FUNDS BUDGET**

Resolution No. 2013-07

Synopsis: Approval of the total University Current Funds Budget for the fiscal year ending June 30, 2013 is proposed.

WHEREAS The State of Ohio Biennial Budget for State Fiscal Years 2012 and 2013, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS Tuition and Fee increases for the Columbus and Regional Campuses for the fiscal year ending June 30, 2013 have been approved at previous meetings of the Board of Trustees; and

WHEREAS The President now recommends approval of the Current Funds Budget for the total University for the fiscal year ending June 30, 2013:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for the fiscal year ending June 30, 2013, as described in the accompanying Current Funds Budget book for the fiscal year ending June 30, 2013, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix V for background information, page 156.)

**FISCAL YEAR 2013 – FISCAL YEAR 2017
CAPITAL INVESTMENT PROGRAM**

Resolution No. 2013-08

Synopsis: Authorization and acceptance of the Fiscal Year (FY) 2013-17 Capital Investment Program, is requested.

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WHEREAS the University has presented the recommended FY2013-17 Capital Investment Program; and

WHEREAS this recommended capital investment program is the result of the University's new, comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed FY2013-17 Capital Investment Program, subject to further modifications in the coming years; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for University funds for any such projects must be submitted individually by the University for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix VI for background information, page 164.)

**APPROVAL TO ENTER INTO/INCREASE
PROFESSIONAL SERVICES CONTRACTS**

Central Power Plant Water Treatment
Med Center – Air Quality and Control Issues
Midwest Campus Chilled Water System Upgrade
Vet Hospital Renovation and Expansion

**APPROVAL TO ENTER INTO/INCREASE
CONSTRUCTION CONTRACTS**

Central Power Plant Water Treatment
Indoor Golf Facility
Med Center – Air Quality and Control Issues
Midwest Campus Chilled Water System Upgrade
OARDC – Ag Engineering Building Replacement
Steam and Condensate Distribution System Upgrades

APPROVAL TO INCREASE ENERGY SAVING CONTRACT

Energy Conservation Measures

Resolution No. 2013-09

Synopsis: Authorization to enter into/increase professional services contracts, enter into/increase construction contracts, and increase an energy saving contract as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

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	Prof. Services	Total Project	
Central Power Plant Water Treatment	\$3.3M	\$20.4M	University debt
Med Center – Air Quality and Control Issues	\$1.5M	\$7.0M	Auxiliary funds
Midwest Campus Chilled Water System Upgrade	\$0.6M	\$5.0M	Repair & Renovation funds State appropriations
Vet Hospital Renovation and Expansion	\$3.0M	\$25.0M	Development funds General funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase construction contracts for the following projects:

	Const.	Total Project	
Central Power Plant Water Treatment	\$17.0M	\$20.4M	University debt
Indoor Golf Facility	\$5.1M	\$6.1M	Development funds
Med Center – Air Quality and Control Issues	\$5.5M	\$7.0M	Auxiliary funds
Midwest Campus Chilled Water System Upgrade	\$4.4M	\$5.0M	Repair & Renovation funds State appropriations
OARDC – Ag Engineering Building Replacement	\$11.7M	\$14.0M	General funds State appropriations Insurance settlement
Steam and Condensate Distribution System Upgrades	\$19.0M	\$20.3M	University debt General funds Plant funds

WHEREAS in accordance with the attached materials, the University desires to increase an energy saving contract for the following project:

	Total Project	
Energy Conservation Measures	\$8.2M	University (OAQDA) debt

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NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into/increase professional services contracts, enter into/increase construction contracts, and enter into an energy saving contract for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix VII for background information, page 166.)

**AUTHORIZATION FOR DESIGNATED OFFICIALS
TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES;
TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS; AND TO
DESIGNATE DEPOSITORIES**

Resolution No. 2013-10

Synopsis: Authorization for designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories, and to execute related agreements is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS the University Treasurer serves as trustee for deferred gift vehicles:

NOW THEREFORE

BE IT RESOLVED, That the University Treasurer and/or the University Senior Vice President for Business and Finance or their designees be authorized to buy, sell, assign, and transfer any and all stocks, bonds, evidence of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the University Treasurer and/or the University Senior Vice President for Business and Finance or their designees be authorized to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to engage in and sign agreements for bank, underwriting, brokerage, leasing, equipment financing, hedging vehicles including forwards, futures, swaps, and financial services; and

BE IT FURTHER RESOLVED, That the University Treasurer and/or the University Senior Vice President for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by the University for deposit in said accounts or for collection or discount by

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said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft or other instrument made, drawn or endorsed by the University; and

BE IT FURTHER RESOLVED, That the University Treasurer be authorized to serve as trustee for deferred gifts to The Ohio State University to include, but not limited to, Charitable Remainder Trusts, Charitable Lead Trusts, Gift Annuities and Pooled Income Funds.

**TWENTY-YEAR LEASE
WEXNER MEDICAL CENTER AT THE OHIO STATE UNIVERSITY
AMBULATORY EXPANSION**

Resolution No. 2013-11

Synopsis: Authorization is requested to enter into a 20-year lease agreement with the city of New Albany for approximately 35,000 SF of medical office, rehabilitation space and space for related services located in the city of New Albany.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a 20-year lease with three, five-year renewals for approximately 35,000 SF in a 48,000 SF building in the city of New Albany; and

WHEREAS the lease of this space is important in meeting the objectives and requirements of the Ambulatory Care Strategy, a key component of The Ohio State University Wexner Medical Center (OSUWMC) Strategic Plan and its mission to improve people's lives through innovation in research, education and patient care; and

WHEREAS all lease payments and operating costs will be the responsibility of the Wexner Medical Center including contracted business partners and paid for by the operating revenue generated at the location; and

WHEREAS it has been determined that the lease of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 20-year lease agreement with three, five-year renewals with the city of New Albany for approximately 35,000 SF for use by the Wexner Medical Center on such terms and conditions as are deemed to be in the best interests of the University and the State of Ohio.

(See Appendix VIII for background information, page 174.)

**APPROVAL FOR THE ESTABLISHMENT OF A FEE
FOR THE NEW MASTER OF SCIENCE IN AGRICULTURAL AND EXTENSION
EDUCATION – DISTANCE LEARNING**

Resolution No. 2013-12

Synopsis: Approval for FY 2013 instructional fees for the new Master of Science in Agricultural and Extension Education – Distance Learning, effective Spring Semester 2013, is proposed.

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WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS a distance learning version of the existing Master of Science in Agricultural and Extension Education was endorsed by the Board of Regents' Advisory Committee on Graduate Study on May 18, 2012 and officially approved on June 29, 2012; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee for this new program as described in the accompanying text and table, which have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the instructional fees for this new program shall be implemented as outlined in the attached document as presented to the Finance Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That this increase described in the attached document shall be effective Spring Semester 2013.

(See Appendix IX for background information, page 175.)

APPROVAL TO AMEND THE OHIO STATE UNIVERSITY ALTERNATIVE RETIREMENT PLAN

Resolution No. 2013-13

Synopsis: Authorization to amend the University's Alternative Retirement Plan (the "Plan") to make certain changes in accordance with applicable law is proposed.

WHEREAS the Board of Trustees originally adopted the Plan, effective February 5, 1999; and

WHEREAS the University amended and restated the Plan, effective as of January 1, 2002, and subsequently amended the Plan on November 4, 2011; and

WHEREAS the University has the ability to amend the Plan from time to time; and

WHEREAS the University desires to amend the Plan to make certain changes in accordance with applicable law:

NOW THEREFORE

BE IT RESOLVED, That the amendment to the Plan, in substantially the form attached hereto as Exhibit A, be, and hereby is, adopted effective as stated therein; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the amendment to the Plan and any other agreements, certificates, instruments, documents, or conveyances necessary to effectuate the amendment to the Plan.

(See Appendix X for background information, page 176.)

**APPROVAL OF THE ADOPTION OF THE OHIO STATE UNIVERSITY
RETIREMENT CONTINUATION PLAN II AND THE OHIO STATE UNIVERSITY
SUPPLEMENTAL 415(m) RETIREMENT PLAN II**

Resolution No. 2013-14

Synopsis: Approval of the adoption of The Ohio State University Retirement Continuation Plan II (the "RCP II") and The Ohio State University Supplemental 415(m) Retirement Plan II (the "415(m) Plan II") is proposed.

WHEREAS the Internal Revenue Code of 1986, as amended (the "Code"), imposes certain limits on contributions that may be made to qualified retirement plans; and

WHEREAS the Code permits the University, as a governmental employer, to adopt the RCP II for the purpose of making discretionary retirement contributions on behalf of designated University employees; and WHEREAS the Code also permits the University, as a governmental employer, to adopt the 415(m) Plan II; and

WHEREAS the University desires to adopt the RCP II and the 415(m) Plan II; and WHEREAS the University desires to obtain a favorable determination letter from the Internal Revenue Service ("IRS") that the RCP II meets the qualification requirements of Section 401(a) et seq. of the Code:

NOW THEREFORE

BE IT RESOLVED, That the RCP II, in substantially the form attached hereto as Exhibit A, be, and hereby is, adopted effective as of September 1, 2012; and

BE IT FURTHER RESOLVED, That the 415(m) Plan II, in substantially the form attached hereto as Exhibit B, be, and hereby is, adopted effective as of September 1, 2012; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the RCP II and the 415(m) Plan II and any other agreements, certificates, instruments, documents or conveyances necessary to effectuate or carry out the purpose and intent of this resolution and the submission of the RCP II to the IRS; and

BE IT FURTHER RESOLVED, That if, in the future, amendments to the RCP II or the 415(m) Plan II (or to any other ancillary documents for the plans) of a technical or non-discretionary nature become necessary to secure or maintain compliance with federal tax laws, then the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized to take such actions and execute such documents as are necessary to effectuate such amendments and ancillary documents, without further review or resolution by the Board of Trustees.

(See Appendix XI for background information, page 179.)

Upon motion of Judge Marbley, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, and Krueger.

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President Gee:

In addition, we are seeking approval of the University Foundation Report as of June 30.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2013-15

Synopsis: The University Foundation Report as of June 30, 2012, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Joe R. Engle Chair in the History of Christianity, the establishment of twenty-one (21) named endowed funds; and the revision of thirteen (13) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of June 30, 2012, be approved.

(See Appendix XII for background information, page 210.)

Upon motion of Mr. Brass, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, Kellogg, and Krueger and two abstentions cast by Trustees Smucker and Shumate.

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NORTH RESIDENTIAL DISTRICT

Mr. Schottenstein:

Thank you. At this point, I would like to call on, once again, Jerry Jurgensen, who chairs our Finance Committee, to discuss the redefinition or the redefining of our student experience and the great work that we are about to embark on in the north residential district.

Mr. Jurgensen:

Thank you, Mr. Chairman. It is my opportunity at this time to introduce a resolution that really is the result of multiple years of planning and a lot of hard work, particularly a lot of hard work from four or so of our colleagues who have spent countless hours here at the University working on this.

The action that comes before you today is for the design and construction contracts necessary to execute our north plan on improving our student experience. As Gordon suggested in his report, this isn't really just about bricks and mortar or thousands of beds. In fact, it deals with thousands of beds – over

3,000, an increase of 3,000 beds – but this is fundamentally about student success and our collective belief that the body of evidence that we have seen links on campus residency and what surrounds that residency to ultimate student success.

I think we all believe – and we wouldn't be going forward with this if we didn't – but we all believe that this is going to lead to higher graduation rates, higher retention rates, increased student engagement, the opportunity for students to learn from each other in a more meaningful way, and their satisfaction in that process – all of which leads to post graduation success. While undoubtedly there is going to be a cost component to this that students will bear, I just want to reiterate that we are mindful of that increase in cost and we are also mindful of how much of the cost of higher education in America today is leveraged cost, which makes the edge of the sword even sharper, if you will. We have just surpassed \$1 trillion in total student debt. The scary part of that, really from our point of view, is if students take on that debt, they finance their education, and if the quality of that education is subpar, then that debt is going to come home to roost in very negative ways.

This project to me is really about the value side of the cost-value equation and not nearly the cost side. One of the things that I wish we could change in the nomenclature around this is this notion and, again, no disrespect to the nominee last night, but to me it is not just about jobs, “jobs” is the wrong term. I mean, actually, if a job was all you are about, you maybe don't need a college education. What this is about is building a foundation for a meaningful career and career goes way beyond a job. What we are fundamentally doing here is increasing the odds that a young person matriculating through Ohio State will be given the proper foundation to build a life lasting career and to be able to contribute to this world and lead this world in a better place than they found it – that's what this is about.

This is just going to be one, I believe, in a series of investments that we will be called on to make to increase those odds. As I said in the beginning, this is a culmination of a lot of work that goes back over a number of years. It really has its genesis in President Gee's first call for the University to put students first and that began with rethinking the undergraduate student experience, which is really the core foundational element of why the University exists.

Through our framework master plan, which again is another example of good long range planning and a lot of work, we made the commitment to ensure that high quality residential environments would get created that surrounded the academic core both on campus and in the neighborhoods that surround the campus.

We have appended to that a lot of work on the creation of a second year experience. We discussed this in April in some length, and Dr. Wadsworth is going to be talking to us a little bit more about that here in a moment, and then most recently the study of how the north residential district can be transformed and become part of the student experience strategy.

I would like to call out that we have had a number of trustees who have worked very, very hard on this. Ron Ratner, through the physical facilities work, the master planning work, has been really at the heart and soul of this. Judge Marbley, Dr. Wadsworth, and our Chairman have all attended numerous meetings, provided wonderful counsel and, I think, it is a great example of a collaboratively good answer.

The north district has been very thoughtfully planned and it is reminiscent to me, Bobby, of something that you and others explained to me when I came to

Columbus, about the impact that a decision Nationwide made a number of years ago to rebuild its corporate headquarters on the north side of downtown Columbus in a blighted area rather than cut and run to the outer belt, to the 270 corridor – which nothing is wrong with the communities that are out there – but in the early 60s, Nationwide made a decision to stay downtown and to revitalize the north end.

If we look at Columbus today, and when those kids got on the buses and rode down to Nationwide Arena and they had an opportunity to hear about everything that has taken place from the Short North all the way to the southern end of the campus, this is a result of what happened in downtown. It is just ironic to me that that was a revitalization of the north end and now we are going to revitalize our northern boundary as well. I suspect the same things are going to take place all around that area, which will be forever changed in an extremely positive way.

This does involve a \$396 million project. Our financial staff has prepared a financing plan that will use housing debt as well as existing University financial resources. It does contemplate room rate increases over time, which today the plan would say would be capped at a maximum of 6% annually. That 6%, again, relates in a consistent way to what history suggests; however, having said that, I also would like to underscore something that Dr. Gee said yesterday and was mentioned again today by Dr. Wadsworth, which is that all of these investments, because they do involve physical facilities, do provide an opportunity for philanthropic support. We really need to make that real and not just a statement. Also, as we continue to identify ways that Mr. Schottenstein just mentioned to increase revenue and resources in the University, we need to turn over every rock that we can around the place to try and do everything we can to ensure that the entire cost burden of this does not fall on the backs of our students and their families.

As part of this program, second-year students will also have access to additional financial resources including stipends to support their participation in experiential educational opportunities away from the University, so part of the financial aspect of this incorporates that. And in summary, this is really, I think, the first leg of a very exciting and meaningful change in what happens to students here on this campus. With that I would move that the full Board approve the authorization to enter into professional services and construction contracts for redefining the student experience in the north residential district.

Mr. Schottenstein:

Thank you, Mr. Jurgensen. Thank you for the second, Judge Marbley. I would like to call on Dr. Wadsworth for his perspective on this and, frankly, the perspective of the Academic Affairs and Student Life Committee.

Dr. Wadsworth:

Thank you and we do indeed second the motion. Thank you, Jerry, that was a very articulate description that covers many of the points that I think we all feel very strongly about.

I would just comment that this is another in a series of investments that the University has been making and that the Board has been discussing with the University. We have increased the need and merit based scholarships, the curriculum update through the semester conversion, providing career services for all students and enhancing global programs. There are a lot of things going on to try and increase the likelihood of success for students joining the University.

On a personal note, I think it is a real shame when we see students not complete their degrees. It is one of the great loses in this country. I mentioned China earlier; if you ask people in China about graduation rates, they don't understand the question. If you are lucky enough to get into a university, you get through it, and I feel very strongly that the fall off in students is one of our great loses. Therefore, the various programs that have been planned and we are all so excited about to keep students engaged and to get them to graduation is very, very important.

The Academic Affairs and Student Life Committee did review, and the Board approved the notion of, a two-year residential program in April of this year and we listened to the evidence and the research about supporting student success. There are other schools that have had a two-year residency and there is other indirect evidence that supports that having this program will, in fact, be a major component of increasing the likelihood of graduation.

A very important part of what we have heard from are the faculty. There is a large number of faculty here at OSU that are passionately involved in living-learning programs and they are very supportive of the second-year experience. We have had a lot of commitment about increased faculty engagement, mentorship, and that is important because it is a cornerstone of the program. Again, it is not just about a building, it is about how we use that time in residence to really improve the experience. I would like to thank the faculty for their continued involvement in defining specifics of the program and their commitment to advising students during this period of time.

I also want to recognize and thank Provost Joe Alutto and Dr. Javaune Adams-Gaston and their academic colleagues for continued leadership in designing the details of the second-year to support our students' growth and development as global citizens.

With that, it is my pleasure to introduce a video that captures many of the elements we have been talking about. Let's roll!

Mr. Schottenstein:

Thank you, Jeff. I would like to call on Trustee Ron Ratner who I want to echo has put in an enormous amount of time – quality time – to help get us to this day. Though Ron doesn't live in Austin, Texas, he does live in Cleveland and has not missed many meetings, many committee meetings, and many work group meetings. I don't know how many miles he has put on his car driving back and forth, but his dedication to this University and all things relating to this project has been just absolutely exemplary. Ron, I just can't thank you enough on behalf of the Board for the great work you have done.

Mr. Ratner:

Thank you, Bobby. I might add I have gotten up close and personal with virtually every orange barrel between here and Cleveland. It is always a fascinating experience.

It was fascinating watching the video. I actually have not had a chance to see it before and it does a wonderful job, among other things, of showing how much the physical plan and the physical concept is really integrated with the conceptual concept and with the experience. The whole issue here is whether we can, in fact, create a physical response—a response which is in the end about bricks and mortar but is much more so about really creating the vessel, if you will, for the student experience that we know is so vital.

The previous reports have talked about how much we now know and understand that being on campus—being in a place where you can interact with faculty and with other students, where you can have an intensity of experience—is a significant part of the undergraduate experience, of the learning experience. It is really significant that we have made a huge investment to date in so many of these areas.

Jerry referred to the need to increase the opportunity to have that kind of lifelong learning experience and that we are going to be making a lot of investments, but we have made a huge number of investments both in the program aspects of what we have been doing as well as in the physical aspects – things like the student union, the library, improvements to significant residential buildings, as well as significant academic buildings, Scott Lab, the Math Tower, Sullivant Hall, a wonderful project that I think when it opens in its full new glory, I think it is going to be inspiring to everybody – and then of course the recent investments in the south residential district.

I mentioned yesterday in the committee meeting that I had a chance yesterday to tour the two buildings that have opened in the south residential district. I will say two buildings, but it is really one building now because of the ability we had to insert a connecting link, if you will, between two high rise towers. It was really a wonderful experience to walk through and see the physical result of what had been years of planning.

The north residential district program is, in terms of its actual investment in bricks and mortar, the second largest undertaking that we have had on campus at \$396 million, but in total what we have done in the south residential area over three or four projects comes close to \$300 million, so that in itself is a huge undertaking. The overall comment I made after I went through, we also talked to a number of students who were already living in those buildings, the overall sense I had is that we hit it just right. The building is an extraordinary new addition. It is a wonderful new space. It respects our students and the life that we want them to live. It has significant common spaces. Every corridor now has light coming in at the end. Most of them have common study rooms on each floor as well as larger rooms connecting each of the floors, but it is also not overdone.

Every dollar, I think, was wisely spent and it contributes to both the current quality of student experience and to a future quality. The buildings will, I think, last us very, very well. We have, in effect, future-proofed our physical plan. They are also very well connected to the framework – this whole master framework plan that we did.

I might add, parenthetically by the way, that our architecture team, Sasaki Associates, just won the American Landscape Institute's Award of Excellence for the one framework plan. That just happened this week and it is an extraordinary plan. These buildings are very much linked to it, but it again is a result of the careful work of so many people both within the staff and our consulting group and the group of trustees that we have in fact, I think, spent every dollar very wisely in south residence and we intend obviously to do the same thing in the north residence area.

You will get a chance, I think later, to see the model. I am not going to go into elaborate detail about all the energy and effort that has gone into the design of this project. I might add that the video does indicate a sense of the quality of that design, but those are not the finished buildings. We are just really at the very first stage. We are entering into an agreement today to go forward with the design contracts, with the construction of the project, and now the concept of these buildings will, in fact, be fulfilled. We will end up with individual buildings

that will be, each and every one of them, a wonderful asset to the University. Each and every one of them, by the way, deserves a name – probably something more exciting than “10 North Residential,” so I welcome anyone who is sitting in the room to place their name on one of these buildings. It only requires a small check, but I do think that the results will be extraordinary.

The whole goal here is to create a great neighborhood. It is not about individual buildings, it is about what happens in those buildings and creating a great neighborhood. All of the energy and planning has been to do just that – to create a great neighborhood that is linked and connected, connected both to the campus because it is right at, if you will, the core of the academic center of our campus. It links back to some of the great open spaces of our campus with open spaces that both contain and create the experience of the north residential district. At the same time, it is very respectful of the neighborhoods around it. It reaches out across both Lane and High to the residential districts that are there. It both welcomes people to cross the streets and I hope, as Jerry also stated, that it will, in fact, instigate a tremendous amount of revitalization in those districts. We are very committed to working with the community, with landlords and with, in fact, other developers to make sure that we enhance the neighborhoods that are surrounding our campus in general and, specifically, the north residential district.

The hard facts are important. We will end up with almost 6,400 beds in the north residential district. 3,875 of those will be new beds in facilities that range from 7 story buildings to 12 story buildings. There will be a sense of scale and proportion, which is very, very important. We are going to be doubling the total amount of space per student for a combination of recreation, dining, and program space – with a particular emphasis on program space. I am familiar with a lot of university residence projects across the country. Not only are we doubling the amount that we have here, but I think we are probably doubling the amount that is typical for this kind of facility anywhere in America.

It is not just the space, as you heard earlier, it is the student experience, and it is what we will be doing in those spaces – the contact with faculty, the program activities, and the un-programmed activities which, knowing our students, will be probably a little more exciting and vital than anything we could program. I am thrilled to have been a part of this process, working with the staff, and this has been an extraordinary experience. Their commitment and dedication to this has just been a privilege to be a part of and the support of the outside team, the professionals that we have been able to bring to focus on this, has also been really rewarding to me. I have spent a lot of my professional career working with professional teams and trying to get them to do the job right. Somehow, they seem to be more engaged when there is a kind of purpose that you have, when you are engaged in creating a great place for student life. I sense a drive and a commitment and understanding of what we are trying to do from both our internal and external teams that I am very confident that it is going to result in just an extraordinary project, so I am thrilled to support this.

I am aware of all the concerns both of the burden of cost that this puts on all of us and the obligations we have to make sure that we are doing the right side of the value part of the equation. I think we are and I am thrilled, Mr. Chairman, to tell you and commit to you that this is an extraordinary project in a great line of extraordinary projects that will continue into the future.

Mr. Schottenstein:

Before we seek other comments from other trustees, you might just want to take a second to describe something that was shown in the video. For those that don't know, when Ron is not working on Ohio State the other hour he has

each week he does spend in business with Forest City and lives master planned communities and large scale projects, and this is one of his great personal passions. I thought it might be good if you described that Oak Wood Collector and what that represents. It was referenced on the plan and some people have not heard that term before and where it sits and the role that it plays in terms of creating a great spine through this project.

Mr. Ratner:

Obviously everybody is familiar with the physical location of the site but one of the things that I don't think everyone is familiar with – and certainly I wasn't, I thought I knew the campus pretty well as I had walked a lot of it and spent a lot of time walking the campus, which is a great part of experiencing Ohio State; you have to get out there and be a part of the physical campus – but as the site goes from High Street actually all the way down to the location of the Fisher College, I was amazed—there is almost 30 feet of fall across the site, so when you start out at High Street you are actually 30 feet – almost three stories higher – than when you end as you approach the Fisher College. That route both presents significant opportunities and significant challenge.

It also happens that the site historically had a street, by the way, and if you went back 75 years you would find that there was a street or an ally that went down the very center of the site. When we did a lot of the work on campus originally, we placed a lot of utilities under that street, so it also made a lot of sense for a lot of reasons to try to deal with the grade change, to try to create a center spine. The architectural and landscape planning team did just that, so we have a strong central spine that goes all the way from High Street straight through the middle of what will be the north residential neighborhood – I won't call it a district; it is a neighborhood – and that spine, in effect, links both existing buildings and new buildings. It goes, as I said, from High Street and it really terminates, if you will, at a cross axis with what will be the town square that was also shown in the drawings. From there, if you went across the town square, you would cross Woodruff and go to Smith green – another great open space that was identified in the framework plan – and the new CBEC building will be immediately adjacent to that.

The collector itself is conceived as a landscape route with significant both larger and smaller plazas. And, as I said, it informs each of the buildings that are alongside it. While we are not doing full renovations of each of the buildings that are existing buildings within north residence, we are basically rebuilding all of their common space. So, the first floor of a number of buildings that opens out onto the collector will be rebuilt so that we could also achieve the great changes that we want.

The last comment I would make is that wonderful open space – and when I say open space, it is really constrained and fairly highly defined landscape space – is all a result of being able to come into this area and basically eliminate all of the current roads and parking; Curl Drive disappears. Everybody says “how did you end up with increasing the density? You are over doubling the density of student beds and yet you have also, at the same time, more than doubled the amount of open space.” Well, that is a result of getting rid of parking lots and roads and basically, Bobby, what that has done is taken all that and concentrated it into some very defined open spaces. Within each building there are more sort of local spaces that relate to each building, but this is the great promenade, if you will, through the middle.

We have got to come up with a better name than the Oak Wood Collector; that sort of sounds like a sewage facility.

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Mr. Schottenstein:

And it is not for vehicular traffic. It is a walking, graceful, beautiful promenade.

Mr. Ratner:

It is a promenade. It gives you a chance to interact. You can move along it and, by the way, it begins and ends—as I said it ends in some sense or begins with the town square and at the very other end it veers off both up to High Street but also makes a major swing—into that open space that was described as the plaza at the corner of Lane and High that informs the three buildings that will create that corner.

It is both a collector itself and it is route through. It is, in fact, although it is pedestrian only, it is the “great street,” if you will, down the middle of this project. As you said, I spent so much of my professional career trying to figure out how to create great space. What do you do to create great places? I think this is the kind of gesture that is large enough in scale to begin to speak to this entire neighborhood, and we will really create a great place.

Mr. Schottenstein:

Thank you, Ron. Comments? Dr. Cloyd.

Dr. Cloyd:

Thank you, Mr. Chairman. I think the project and its benefits have been described extraordinarily well by my colleagues here on the Board.

A couple of background statements, though, that I think are important for all of us to focus on are that this is one more major project which really is student focused. President Gee, when you said “put students first” when you came back, you have been a bulldog to make sure that remains the singular focus of this University, and I think this is a great example of it.

I would also like to highlight something Mr. Jurgensen talked about in his report and the visionary nature of this and the willingness, again it is a compliment to you President Gee and your leadership team of being visionary, to think about things differently, being courageous about programs, and also the nature of the process that is followed when a big project like this is considered.

It is impressive that people stay open minded. I think there is an appropriate and deliberate nature of how these projects are approached, and I am always impressed that people are open to consider alternatives. They are constantly looking to see where things can be enhanced, so it is an interaction that is not one of blatant advocacy but where people are really focused on the right kind of vision and want to get to the best end result, again, the best end result for the students.

I think it was also implicit in Mr. Jurgensen's report, but I would like to make it explicit. There is a very rigorous assessment process that is taken on every one of these kinds of major projects, not only to ensure that it is going to deliver the kinds of end benefits that Dr. Wadsworth described for the students, but also it is very important in our governance function that these are fiscally sound programs. Again, I think that speaks highly to the approach that the University has taken on this, and in the end, as a trustee, it gives you a sense of real confidence that this is really the right thing to do going forward because it is stretching. It is done in a way where you have a sense of confidence that in the approach there has been that deliberate review that gets you to the best end

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point. While it can be stretching on one hand, there is also this rigorous assessment to make sure that in a financial context, it is sound in its approach.

I think it is just great that we are going to create this new learning and growth community for our students.

Mr. Schottenstein:

Thank you. Any other comments from any other trustees? Judge Marbley.

Judge Marbley:

Yes, briefly, I can't mimic how eloquently Jerry put it in sort of capturing all that went into this, but to complement what Jerry and Gil said, great universities are never known for their off-campus experiences; great universities are always known for their on-campus experiences. I think that that is the leadership that President Gee has provided and has been so determined to put in place.

This is the most transformative educational undertaking, purely pedagogical, that I have seen, at least in the seven years or so that I have been on the Board. We are by all measures a great University, and I think that this will transform the undergraduate experience at Ohio State.

I cannot tell you how excited I am that we are finally getting to this point. This is the most important thing that I have done as a Board member, so I am really pleased with where we are on this.

Mr. Schottenstein:

Evann.

Ms. Heidersbach:

I have to say, when I was watching that video, I just got goose bumps not only thinking about where students are going to be living and interacting with others, but just about the opportunities that they are going to be exposed to. Ohio State has afforded me a plethora of opportunities and to ensure that all students are exposed to that same amount of opportunity, I think, is really important.

I think this whole program makes it impossible for students not to have an enhanced post-secondary experience, and I think that is really important moving forward.

Mr. Schottenstein:

Ben.

Mr. Reinke:

To me, as a student that has been here for six years, this is about increasing the quality and the quantity of access points for knowledge transfer and learning, so this is not the second-year experience that I had four years ago when I was a second-year student on campus. This is something that is completely different and very forward thinking and is hopefully revolutionary as far as the student experience goes. The way I look at it is as a set of programs that we are calling a sophomore experience but really it is a set of opportunities and programs as Evann just put it.

I think the upside is really huge, so if you were to talk about the costs and benefits, I think that on a cost-benefit analysis, the opportunity here is

incredible. If we get this right—and it is going to take a very coordinated effort to continue to implement this as far as the experience phase goes, and there has been a ton of effort put in so far already—this is not just about the facilities, but also about creating ways to incentivize interactions between faculty, staff, and students so we should be able to continue with the efforts that we have already undertaken to do this right, and I have every confidence that we will.

Mr. Schottenstein:

I think there is a strong sense that there is enormous enthusiasm about this and I would like you to say something, Gordon, but before you do, I also want to just echo and maybe be a little more direct about what has been said. If our new dean of agriculture, who just got here from one of our sister universities, could use the “but for” phrase, then I think we could also: but for you, Gordon, we would not be at this point right now because it was when you came back and you said “put students first” and then you said what you mean by that, that is what got us to this day.

President Gee:

Well, thank you. I appreciate that. It takes a village, as you well know. I take a look at Ron and his great work and Jerry, thanks for the way that you have led us through the thicket of financial issues and, Jeff, thank you so very much for your leadership. I mean, just think about all the people around the room today that made a difference in terms of our Board.

We were not all at the same space and at the same place at the same time, and I think that one of the great things that just happened are that your comments, your rigor, your expectations, your holding our feet to the fire, has led us to a much better place than we were. I would say that my vision of this, if I had a vision, is different now because of what I have learned from all of you, so I think this has been one of those moments of all of us working together.

I just want to say this is about the students. You know, we have 45,000 undergraduates. We have 65,000 students in total. There is no reason in the world that a great American university, a great land-grant institution, cannot provide an intimate and socially viable and culturally enlightened experience to every one of those students. I was explaining yesterday in the Finance Committee that most American universities, in particular large public universities, think of the world in quadrants: they think of it as teaching and research and undergraduate and graduate education. Most of them make the decision that they are going to make their mark on the world by doing great research and the others are sidebars. I described it as the Dean Smith theory of basketball, which was that it is a four corner defense. What we are doing today is looking through the other end of the telescope. We are saying that we can be great in all four of those and that one does not have to denigrate or distract from the other, but rather that they inform each other; that a great undergraduate experience leads to great graduate students, that great teaching leads to great research; that together they are a mosaic and not an adversarial relationship.

Most institutions do not think that way. We are putting our stake in the ground. This is not about a building. This is about building an ability for our students to do what we just said earlier and that is to make a difference in the world, to create an opportunity for each of them to contribute to their societies, to think about what they will go back into small communities and they will go back into farms and into large cities and into other lines of work, but that they will have that experience that only Ohio State can provide, so I am really grateful.

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I am grateful to our team and, obviously, Dr. Alutto has been a driving force in this – without his energy, this would not happen. To Geoff Chatas, to Dr. Javaune Adams-Gaston, who has brought along our students in conversations and has had great conversations and learning experiences from them, to Jay Kasey. But, I think we have to, in the end, thank the students.

You know, this is not easy for students. This is change at Ohio State. Many people come to this institution because of its values, because of its history, and because of its tradition. When we make the tradition of change an important component in their lives, it is not easy, but yet they have embraced it in so many different ways. I would just say that I just got a text from Micha Kamrass, one of our very able student leaders now in law school who was our student body president two years ago, just reiterating how important this was to the students, so I think that we have made a bold decision today, but I think it is about the generations of Buckeyes to come.

Those affected today and the decisions that we have made, we will see the benefits for a generation and two generations so I am very happy about this, Mr. Chairman.

If there are no other comments, will the Secretary please call the roll for approval of the Authorization to Enter Into Professional Services Contracts and Construction Contracts for Redefining the Student Experience: North Residential District?

AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS AND CONSTRUCTION CONTRACTS

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

North Residential District

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

North Residential District

Resolution No. 2013-16

Synopsis: Authorization to enter into professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts for the following project:

	Prof. Services	Total Project	
North Residential District	\$40M	\$396.0M	Reserves, University Debt

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following project:

	Const.	Total Project	
North Residential District	\$336M	\$396.0M	Reserves, University Debt

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into professional services contracts and to enter into construction contracts for the project listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XIII for background information, page 246.)

Upon motion of Mr. Jurgensen, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Brass, Ratner, Marbley, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, and Krueger, and one abstention cast by Trustee Kass.

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Mr. Schottenstein:

If there is no other business to come before the Board, this meeting is adjourned. The next meeting of the Board will take place on Friday, November 9, 2012.

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Thereupon the Board adjourned to meet Friday, November 9, 2012, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Robert H. Schottenstein
Chairman

David G. Horn
Secretary

APPENDIX I

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 12, 2012

(approved by the Board of Trustees at the June 2012 meeting)

COMMENCEMENT ADDRESS

Terry Stewart
DOCTOR OF BUSINESS

Terry Stewart is president and CEO of the Rock and Roll Hall of Fame and Museum in Cleveland, Ohio. Widely respected for his leadership in business, Mr. Stewart joined the Rock Hall in 1999 and has been recognized for bringing national prominence to the organization. With its mission to educate visitors, avid music fans, and scholars from around the world, the Rock Hall has welcomed more than eight million people from all 50 states and 100 countries since opening in 1995. Born in Mobile, Alabama, Mr. Stewart graduated from Rutgers, The State University of New Jersey, in 1969, where he received a BS in engineering and a BA in education. By 1974, he had gone on to earn his MBA in finance and JD from Cornell University. For the next 15 years, Mr. Stewart built an impressive resume of leadership roles in industries ranging from finance to business development to engineering and, finally, to media. In 1989, he joined Marvel Entertainment Group, best known for its publication of comic books, where he served as president and chief operating officer and later as vice chair. A prominent leader in music and culture, Mr. Stewart serves as a board member of the Rhythm and Blues Foundation in Philadelphia, an advisor for the annual Summer Stage Concert Series in Central Park, and a member of the advisory committee for the prospective new national Museum of Hip-Hop. He also serves on the nominating committee for the Alabama Music Hall of Fame and is a member of the Abu Dhabi investment House Entertainment Advisory Board in Abu Dhabi. Locally, he serves on the boards for the Cleveland Film Commission, Positively Cleveland: the Cleveland Convention and Visitor's Bureau, and the Diversity Center of northeast Ohio. In 2008, Mr. Stewart was named the 48th Annual Business Executive of the Year by the Sales and Marketing Executives Association of Cleveland. He also was named a "Person Who Matters" by Crain's Cleveland Business and one of "The Power 100" by Inside Business magazine in 2010. His leadership has helped the Rock and Roll Hall of Fame and Museum become one of the country's leading organizations for explaining significant shifts in attitudes toward culture race, and gender across all aspects of American life.

RECIPIENTS OF HONORS

Trella H. Romine

Distinguished Service Award

Trella Romine of Caledonia, Ohio, is a dedicated advocate of The Ohio State University and her community. She is well known in her native Marion County for bringing passion to her work as a conservationist, a historian, and a volunteer. Mrs. Romine's role in the enhancement and preservation of Marion has been both exceptional and enduring. A graduate of Harding High School in 1933, she owned and operated Hemmerly's Flowers for 30 years. Since her retirement in 1982, she has dedicated her endeavors to preserving the county's printed history as chair of the Publications Committee at the Marion County Historical Society. She also established the Rinker/Howser Resource Center at Heritage Hall, the home of the society. Additionally, she helped initiate the creation of the Marion County Parks District and donated 12 acres of her home site along the Whetstone River, the Terradise nature Preserve, to the parks. Mrs. Romine has made an indelible mark on The Ohio State University at Marion. She was instrumental in creating the Larry Yoder Prairie nature Preserve, an 11-acre outdoor learning laboratory used to teach students about horticulture and the environment. In addition to volunteering there, she helped establish the Marion Campus Prairie nature Education Center Endowment to maintain the preserve. Her support has led to vital research and helped the university preserve land surrounding the Marion campus. In 2010, she established the Trella Hemmerly Romine/Howard W. Howser Endowed Scholarship Fund to further the education of students studying science at Ohio State. In recognition of her leadership and volunteer activities, Mrs. Romine has received numerous awards, including the Tiffin Award of the Ohio Historical Society and the 2011 Presidential Award for Volunteerism for more than 4,000 hours volunteering at the Marion County Historical Society. Additionally, she served as a member of the board of trustees of the Ohio Association of Historical Societies and Museums for 10 years, including four years as president. Mrs. Romine has written five books on local and family history and recently published her autobiography, *My Not So Ordinary Life*.

Stephen A. Sterrett

Distinguished Service Award

Stephen A. Sterrett's distinguished career at The Ohio State University spans more than three decades. He has served the university in a wide variety of administrative roles and led many essential communications and community outreach projects before retiring in 2010. A graduate of Heidelberg University in Tiffin, Ohio, Mr. Sterrett joined Ohio State in 1978 as editor of the faculty and staff newspaper, onCampus. Under his leadership, the newspaper received national recognition in 1981 and 1982 from the Council for the Advancement and Support of Education. In 1982, Mr. Sterrett moved from onCampus to serve as a news editor in University Communications, where he was named director of news services two years later. In 1995, Mr. Sterrett spearheaded the community relations component of the Campus Partners for Community Urban Redevelopment. In partnership with the City of Columbus, the University District, and Ohio State, the project aimed to initiate quality-of-life improvements in the neighborhoods surrounding Ohio State's Columbus campus. Mr. Sterrett's contributions not only helped strengthen the partnership between the university and the City of Columbus, but also earned national recognition for the Campus Partners organization. Shortly before retiring, Mr. Sterrett helped create the Weinland Park Collaborative, a partnership of more than a dozen agencies and institutions working to improve the Weinland Park community adjacent to campus. This project has shown successful results, thanks in large part to his continued leadership. Mr. Sterrett has received numerous awards for his service, including the 2001 Citizen Crime Stopper of the Year award, the University Community Business Association's Miracle Award, the Gold Medal Award for Public Information Programs, and an award from the University Community Association for outstanding service to the University District neighborhoods. In addition, he was recognized by Heidelberg University in 2010 as an outstanding alumnus.

RECIPIENTS OF HONORS

Alec Wightman

Distinguished Service Award

Alec Wightman is a partner in the Columbus office of the national law firm Baker and Hostetler. His practice covers a wide range of business and business-related areas, with substantial experience in the health care industry. He served as executive partner at Baker and Hostetler from 2004 to 2008, and previously served as legal services partner for more than 10 years. Mr. Wightman has earned a place in The Best Lawyers in America annually since 1997. He received his BA from Duke University in 1972, and his JD from The Ohio State University in 1975. He continually gives back to his alma mater through his time, support, and leadership. Through his service on the national Council of the Michael E. Moritz College of Law Alumni Society and the college's campaign committees, he has helped the college enhance its educational programs, create student scholarships, and establish endowed faculty positions. Most notably, he has supported the development of two programs instrumental to teaching and outreach: Mentoring and More @ Moritz, which fosters interaction between students and alumni, and the Business Transaction clinic, which enriches the business law program. Mr. Wightman also co-chaired the committee that financed development of the college's "Barrister Club." Mr. Wightman has been deeply involved in the success of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. As a member of the James foundation board since 1990, he has helped guide the hospital through substantial periods of growth. During his 22-year tenure on the board, he has been a driving force behind successful fundraising, including the board chair during a capital campaign that raised more than \$56 million for cancer genetics research. Mr. Wightman also has been a member of the operating board of the James since 2010. In addition to his record of service at Ohio State, Mr. Wightman serves on the board of trustees of Otterbein University in Westerville, Ohio, and the board of trustees of Cleveland Rock and Roll, Inc., which operates the Rock and Roll Hall of Fame and Museum.

Jon R. Woods

Distinguished Service Award

Dr. Jon Woods of Columbus is the longest-serving fulltime director of The Ohio State University Marching Band and an outstanding teacher and mentor in the School of Music. Before his retirement this year, Dr. Woods served the Ohio State community for more than 38 years, beginning as associate director of the band in 1974, and serving as band director for more than 25 years. Dr. Woods helped set the standard for college bands across the country, and his leadership will leave a strong legacy of innovation and perfection, both on and off the field. As an expert on technique and show design, Dr. Woods earned a reputation for memorable halftime productions. Under his direction, the band was awarded the prestigious Sudler Trophy as the outstanding college band in the country, and has been invited four times to Washington, D.C., to march in presidential inaugural parades; a true testament to Dr. Woods' vision. In addition to directing concerts within the School of Music and beyond, he is well known for adopting new technology, such as digitally charting band formations to enhance the visual elements of his shows. During his tenure, Dr. Woods earned broad recognition. He was honored with a Lifetime Achievement Award in 2011 by the College Band Directors Association. In 2004, the Ohio State College of Arts and Sciences awarded him the Endowed Chair for the Director of Marching and Athletic Bands, the School of Music's first endowed chair. He received a national Service Award in 2008 from the Kappa Kappa Psi National Office and the Phi Beta Mu national Bandmasters Fraternity Hall of Fame Award in 2010. Most recently, he received the College of Arts and Sciences Outstanding Teaching Award, and he continues to be routinely called upon to judge band competitions around the country. Dr. Woods earned his bachelor's degree from Indiana University of Pennsylvania, his master's degree from The Pennsylvania State University, and his doctorate from the University of Michigan.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Juan Carlos Ortega Paredes,
Columbus
B.Mus., M.Mus. (University of
Louisville)
Music
Dr. Kia-Hui Tan

Ji Young Park, Seoul, Korea
B.Mus. (Kyungwon University)
Master's (Indiana University
Bloomington)
Music
Dr. Caroline Hong

Yung-Wei Sun, Taipei,
Taiwan, ROC
M.A. (National Sun Yat-sen
University)
M.Mus.
Music
Dr. Robin Rice

Jiung Yoon, Korea
B.Mus. (Kyungwon University)
M.A. (Bowling Green State
University)
Music
Dr. Steven Glaser

Doctor of Philosophy

Amal R. Khalil Agila, Libya
B.S. (Omar Almkhtar
University)
M.S. (University of Malaya)
Food Science and Technology
Dr. Sheryl Barringer

Damoun Ahmadi Khatir, Los
Angeles, CA
B.S. (Khajeh Nasir Toosi
University of Technology)
M.S. (Sharif University of
Technology)
M.S.
*Electrical and Computer
Engineering*
Dr. Jin Wang

Maia Devi Anderson,
Columbus
B.S.Civ.Eng. (United States
Air Force Academy)
M.S. (Oregon State University)
M.Ed. (University of
Washington)
Education
Dr. Packianathan Chelladurai

Tiffany Miranda Anderson,
Dallas, TX
B.A.Honors, M.A. (Southern
Methodist University)
English
Dr. Valerie Lee

Mark Anthony Andio,
Cortland B.S.Mat.Sci.Eng.,
M.S.
*Materials Science and
Engineering*
Dr. Patricia Morris

Annahita R. Ball, Troy, MI
B.A., M.S.W.
Social Work
Dr. Dawn Anderson-Butcher

Alexandre Bernard,
Columbus
M.S.
Chemistry
Dr. Malcolm Chisholm

Lisa Shugert Bevevino,
Beaver, PA
B.A. (University of North
Carolina at Chapel Hill)
M.A.
French and Italian
Dr. Sarah-Grace Heller

Ashutosh Shrikant Bhabhe,
Thane, India
B.Tech. (National Institute of
Technology,
Warangal)
M.S.
Chemical Engineering
Dr. Barbara Wyslouzil

Matthew Joseph Boggus,
Toledo
B.A. (Hiram College)
*Computer Science and
Engineering*
Dr. Roger Crawfis

Alexandra Lee Borstad,
Columbus
B.A. (University of Saint
Thomas)
B.S. (University of Minnesota,
Twin Cities)
M.S.
*Health and Rehabilitation
Sciences*
Dr. Deborah Larsen

Daniel Joseph Bower,
Cuyahoga Falls
B.S.H.E., M.S.
Human Ecology
Dr. Sarah Schoppe-Sullivan

Cory T. Brown, Galloway
B.S. (Eastern Michigan
University)
M.Ed. (University of
Cincinnati)
Education
Dr. Elaine Richardson

Steven G. Brown, Columbus
B.A. (University of Pittsburgh)
Philosophy
Dr. Edward D'Arms

Zoltan Istvan Buzas,
Odorheiv-Secuiesc, Romania
B.A. (Babes-Bolyai University)
M.A. (University of Delaware)
Political Science
Dr. Alexander Wendt

Ryan M. Caesar, Copperas
Cove, TX
B.A. (University of Texas at
Austin)
M.S. (Texas A&M University)
*Evolution, Ecology, and
Organismal Biology*
Dr. Norman Johnson

Jinquan Chen, Chongqing,
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Business Administration

Master of City and Regional Planning

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B.S.Arch.
City and Regional Planning

Charles Edward Thacker III,
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Education

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Education

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*Environment and Natural
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*Environment and Natural
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B.A. (Wittenberg University)
*Environment and Natural
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Thornton K. Lothrop,
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B.A. (Trinity College)
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B.F.A. (Tyler School of Art,
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Arkansas)
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Art

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Nuclear Engineering

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Aravind Gopalakrishnan,
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Engineering*

Matthew Goyder,
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Engineering*

Denise Marie Graham, Lewis
Center
B.S.Nurs. (Mount Carmel
College of Nursing)
Nursing

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Dalton
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Mechanical Engineering

Xiaolei Guo, Fuqing, China
B.Engr. (Zhejiang University)
*Materials Science and
Engineering*

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Bachelor's, Master's (Indian
Institute of Technology
Bombay)
Mechanical Engineering

Jessica Alaina Hall,
Lordstown
B.S.Bio. (Youngstown State
University)
*Evolution, Ecology, and
Organismal Biology*

Kun Han, Chuzhou, China
B.Engr. (Nanjing University of
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and Technology of China)
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Biophysics

Stuart Joseph Heckman,
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Bachelor's (Kansas State
University of Agriculture
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Human Ecology

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Corey S. Mealer, Columbus
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(APPENDIX II)

IMPACT STATEMENT

UNIVERSITY HOSPITALS
MEDICAL STAFF *BYLAWS AND RULES AND REGULATIONS*

Amendments Recommended By:

University Hospitals Medical Staff Bylaws Committee on February 7, 2012
and May 21, 2012

Amendments Approved By:

University Hospitals Medical Staff Administrative Committee – March 14,
2012 and June 13, 2012

University Hospitals Medical Staff – March 14, 2012 and June 13, 2012

Professional Affairs Committee of The Ohio State University Wexner
Medical Center Board – April 26, 2012 and July 19, 2012

The Ohio State University Medical Center Board – August 29, 2012

The proposed amendments to the *Bylaws of the Medical Staff* of The Ohio
State University Hospitals provide for the following revisions:

I. MEDICAL STAFF BYLAWS

- A. Revised medical staff membership qualifications for updated equal opportunity language and Joint Commission standards.
Clarified and inserted details about annual education requirements at appointment and reappointment.
- B. Clarified call requirements for attending and "courtesy A" medical staff.
- C. Addition of new medical staff categories for consulting and temporary appointments (without privileges for purposes of peer review or precepting).
- D. Revised annual education requirements for providers without clinical privileges.
- E. Addition of new divisions to the departments of orthopaedics and surgery and correction of division in the department of surgery.
- F. Clarified and inserted duty of the clinical department chief to include call schedule assignments.
- G. Inserted language for the removal of a member of the medical staff administrative committee for compliance with Joint Commission standards.
- H. Inserted review of Medical Staff Administrative Committee actions by Professional Affairs Committee.
- I. Revised Committee for Licensed Independent Practitioner Health to conform to current practice.
- J. Revised title of Infection Control Committee to Infection Prevention Committee.
- K. Inserted the composition and duties of the Professional Consultation Committee.
- L. Revised contents of history and physical exam to include history of present illness language.

The proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals provide for the following

revisions:

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Revised ethical pledge to include health care providers with clinical privileges and to clarify that appropriate patient consent is required for a physician covering a procedure or surgery.
- B. Inserted accountability language to the medical records section requiring medical staff members who are suspended for a period of more than one hundred and twenty (120) consecutive days for delinquent and incomplete records to appear before the Practitioner Evaluation Committee.

BYLAWS OF THE MEDICAL STAFF
THE OHIO STATE UNIVERSITY HOSPITALS

Chapter 3335-43

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, dentistry, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the medical center board and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, sexgender, age, handicap, or Vietnam—era veteran/military status. Doctors of medicine, osteopathic medicine, dentistry, and practitioners of psychology and podiatry in faculty and administrative positions who desire medical staff membership shall be subject to the same procedures as all other applicants for the medical staff.
- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the medical center board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All applicants for membership and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The chief medical officer of the medical center, medical directors, the department chairperson, the credentialing committee, the medical staff administrative committee, the professional affairs committee of the Ohio state university medical center board, or the Ohio state

university medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant. All members of the medical staff will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the medical center board, including but not limited to policies on professionalism, disruptive behavior behaviors that undermine a culture of safety, annual education and training (list approved by the medical staff administrative committee and maintained in the chief medical officer's office), conflict of interest, HIPPA HIPAA compliance, and access and communication guidelines. Medical staff members must also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.

(3) – (7) No change

(B) – (D) No change

(E) Procedure for appointment.

(1) – (2) No change

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a) – (j) No change

(k) Verification of completion of HIPAA education program annual educational requirements approved by the medical staff administrative committee and maintained in the chief medical officer's office.

(l) Demonstration of recent active clinical practice during the last two years required for exercise of clinical privileges.

(4) – (8) No change

(F) Procedure for reappointment.

(1) At least ninety days prior to the end of the medical staff member's appointment period, the chief of the clinical

department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the chief medical officer at least forty-five days prior to the end of the medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified, and no need for additional or clarifying information is identified. A completed reappointment application form must contain:

(a) – (i) No change

(j) Verification of completion of annual educational requirement ~~as set forth in the university integrity and HIPAA programs requirements approved by the medical staff administrative committee and maintained in the chief medical officer's office.~~

(k) – (l) No change

(2) – (7) No change

(G) No change

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into ~~six~~seven categories: physician scholar medical staff; attending medical staff; courtesy A medical staff; courtesy B medical staff; community affiliate medical staff; consulting medical staff; and limited staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration, and demonstration of recent active clinical practice during the last two years and specific annual education requirements as outlined in the list maintained in the chief medical officer's office, but are otherwise subject to the provisions of these bylaws.

(A) No change.

(B) Attending medical staff.

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(1) - (2) No change

(3) Responsibilities:

Each member of the attending medical staff with clinical privileges shall:

(a) – (f) No change

(g) Take call as assigned by the chief of the clinical department.

(C) Courtesy A medical staff.

(1) Qualifications: The courtesy A medical staff shall consist of those faculty members of the colleges of medicine and dentistry who do not qualify for attending medical staff appointment. This category includes:

~~(a) community physicians who routinely admit patients to the Ohio state university hospitals and who actively participate in teaching programs; and~~

~~(b) consultants who are of recognized professional ability and expertise who provide a service not readily available from the attending medical staff. These individuals provide services at the Ohio state university hospitals only at the request of other members of the medical staff.~~

(2) – (3) No change

(D) – (F) No change

(G) Temporary medical staff appointment.

(1) Outside peer review. When peer review activities are being conducted by someone other than a current member of the medical staff, the chief medical officer may admit a practitioner to the medical staff for a limited period of time. Such membership is solely for the purpose of conducting peer review in a particular evaluation and this temporary membership automatically expires upon the member's completion of duties in connection with such peer review. Such appointment does not include clinical privileges, and is for a limited purpose.

(2) Proctoring. Temporary privileges may be extended to visiting medical faculty for special clinical or educational activities as provided by the Ohio state medical or dental board. When medical staff members require proctoring for the purposes of gaining experience to become credentialed to perform a procedure, a visiting physician may apply for temporary privileges per the prescribed medical staff proctoring policy.

(H) Consulting medical staff.

(1) Qualifications. The consulting medical staff shall consist of those faculty members of the colleges of medicine and dentistry who:

- (a) Satisfy the requirements and qualifications for membership set forth in rule 3335-43-04 of the Administrative Code.
- (b) Are consultants of recognized professional ability and expertise who provide a service not readily available from the attending medical staff. These practitioners provide services at the Ohio state university hospitals only at the request of attending or courtesy A members of the medical staff.
- (c) Demonstrate participation on the active medical staff at another accredited hospital requiring performance improvement/quality assessment activities similar to those of the Ohio state university hospitals. The practitioner shall also hold at such other hospital the same privileges, without restriction, that he/she is requesting at the Ohio state university hospitals. An exception to this qualification may be made by the medical center board provided the practitioner is otherwise qualified by education, training and experience to provide the requested service.

(2) Prerogatives:

Consulting medical staff members may:

- (a) Exercise the clinical privileges granted for consultation purposes on an occasional basis when requested by an attending or courtesy A medical staff member.
- (b) Have access to all medical records and be entitled to utilize the facilities of the Ohio state university hospitals incidental to the clinical privileges granted pursuant to these bylaws.
- (c) Not admit patients to the Ohio state university hospitals.
- (d) Not vote on medical staff policies, rules and regulations, or bylaws, and may not hold office.
- (e) Must actively participate in such quality evaluation and monitoring activities as required by the medical staff and as outlined in the medical staff policy entitled "Consulting medical staff member policy."
- (f) Attend medical staff meetings, but shall not be entitled to vote at such meetings or hold office.
- (g) Attend department meetings, but shall not be entitled to vote at such meetings or serve as chief

of a clinical department.

- (h) Serve as a non-voting member of a medical staff committee; provided, however, that he/she may not serve as a committee chair or as a member of the medical staff administrative committee.

(3) Responsibilities.

Each member of the consulting medical staff shall:

- (a) Meet the basic responsibilities set forth in rules 3335-43-02 and 3335-43-03 of the Administrative Code.

- (b) Be exempt from all medical staff dues.

(G)(I) Clinical privileges.

- (1) – (7) No change

- (8) Other licensed health care professionals.

- (a) – (j) No change

- (k) Appeal process.

- (i) A licensed health care professional may submit a notice of appeal to the chairperson of the professional affairs committee within ~~fourteen~~thirty days of receipt of written notice of any adverse corrective action pursuant to these bylaws.

- (ii) If an appeal is not so requested within the ~~fourteen~~thirty-day period, the licensed health care professional shall be deemed to have waived the right to appeal and to have conclusively accepted the decision of the chief medical officer.

- (iii) - (vii) No change

- (9) – (11) No change

3335-43-08 Organization of the medical staff.

- (A) Each member of the attending medical, courtesy A and B medical, community affiliate medical, limited, and physician scholar medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.

- (B) Names of clinical departments and divisions.

- (1) – (8) No change

- (9) Orthopaedics. The following divisions are designated:

Hand
Orthopaedic oncology
Podiatry
Sports Medicine
Trauma

(10) – (17) No change

(18) Surgery. The following divisions are designated:

Cardiac surgery
Colon and rectal surgery
General and gastrointestinal surgery
Pediatric surgery
Surgical oncology
Thoracic and cardiovascular surgery
Transplant
Trauma, critical care and burn
Vascular diseases and surgery

(19) – (20) No change

(C) No change

(D) Qualifications and responsibilities of the chief of the clinical department.

The academic department chairperson shall ordinarily serve also as the chief of the clinical department. Each chief of the clinical department shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each chief of the clinical department must be board certified by an appropriate specialty board or must establish comparable competence. The chief of the clinical department must be a medical staff member at the Ohio state university hospitals. Such qualifications shall be judged by the respective dean of the college of medicine or dentistry. Qualifications for chief of the clinical department generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

(1) – (2) No change

(3) Duties of the chief of the clinical department.

Each chief of the clinical department is responsible for the following:

(a) – (i) No change

(j) The recommendations for a sufficient number of qualified and competent persons to provide care, treatment, and services, including ensuring that call coverage provides for continuous high quality and safe care;

(k) – (p) No change

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) – (F) No change

(G) Vacancies in office.

(1) – (2) No change

(3) Vacancies in the at-large representatives ~~and courtesy-A and the community affiliate~~ medical staff positions shall be filled by appointment by the chief of staff. (B/T 6/7/2002, B/T 3/5/2003, B/T 5/30/2003, B/T 11/4/2005, B/T 2/2/2007, 9/19/2008, 9/18/2009, 4/8/2011)

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) – (B) No change

(C) Medical directors.

The medical directors of the hospitals of the Ohio state university report to the chief executive officer or the executive director of the respective hospital and chief medical officer. Each medical director will collaborate with the chief quality officer, the chief medical officer and the clinical department chiefs to develop, execute and monitor the quality and safety programs of the hospital. The appointment, scope of authority, and responsibilities of the medical directors for the Ohio state university hospitals shall be further outlined in the Ohio state medical center board bylaws.

~~(C)~~(D) Medical staff committees.

(1) – (3) No change

~~(D)~~(E) Medical staff administrative committee.

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, the chief medical officer, and the chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system medical center subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. Any members may be removed from the medical staff administrative committee at the recommendation of the dean, the senior vice president for health sciences or the chief medical officer of the medical center and subject to the review and approval of the medical staff administrative committee. A replacement will be

appointed as outlined above to maintain the medical staff administrative committee's constituency. The chief medical officer shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) – (c) No change

(2) Duties.

(a) To represent and to act on behalf of the medical staff, subject to such limitations as may be imposed by these bylaws, by the bylaws of the Ohio state medical center board, the bylaws or rules of the board of trustees of the Ohio state university.

(b) To have primary authority for activities related to self-governance of the medical staff. Action approved by the medical staff administrative committee can be reviewed by the professional affairs committee pursuant to section 3335-43-13 of these bylaws.

(c) – (o) No change

(3) – (4) No change

~~(E)~~(F) Credentialing committee of the hospitals of the Ohio state university:

(1) – (3) No change

~~(F)~~(G) Committee for licensed independent practitioner health.

(1) Composition:

The committee shall consist of medical staff members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code.

(1) Duties:

(a) To consider issues of licensed independent practitioner health or impairment whenever a self referral or referral is requested by an affected member or another member or committee of the medical staff, the Ohio state university hospitals staff, or any other individual.

(b) To educate the medical staff and the Ohio state university hospitals staff about illness and impairment recognition issues, including at-risk criteria, specific to licensed independent practitioners. ~~At a minimum there will be an educational presentation made at each medical staff meeting as required by paragraph (A) of rule 3335-43-11 of the Administrative Code.~~

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(c) – (g) No change

~~(G)~~(H) Medical staff bylaws committee.

Remainder no change

~~(H)~~(I) Infection control~~prevention~~ committee.

Remainder no change

~~(I)~~(J) Ethics committee.

Remainder no change

~~(J)~~(K) Practitioner evaluation committee.

Remainder no change

~~(K)~~(L) Leadership council for clinical quality, safety and service.

Remainder no change

(M) Professionalism consultation committee.

(1) Composition.

This multi-disciplinary peer review committee is composed of clinically-active practitioners and other individuals with expertise in professionalism.

(2) Duties.

(a) Receive and review validity of complaints regarding concerns about professionalism of credentialed practitioners;

~~(1)~~(b) Treat, counsel and coach practitioners in a firm, fair and equitable manner;

(c) Maintain confidentiality of the individual who files a report unless the person who submitted the report authorizes disclosure or disclosure is necessary to fulfill the institution's legal responsibility;

(d) Ensure that all activities be treated as confidential and protected under applicable peer review and quality improvement standards in the Ohio Revised Code;

(e) Forward all recommendations to the clinical department chief, the chief medical officer or his/her designee and, if applicable, to the chief nursing officer.

3335-43-11 History and physical.

(A) History and physical examination.

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- (1) No change
- (2) For patients admitted to the hospital, the history and physical examination shall include at a minimum:
 - (a) Date of admission
 - (b) ~~Chief complaint, history~~ History of present illness, including chief complaint
 - (c) – (j) No change
- (3) – (5) No change

THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF RULES AND REGULATIONS

84-01 Ethical pledge.

- (A) Each member of the medical staff and health care providers with clinical privileges shall pledge adherence to standard medical ethics, including:
- (1) Refraining from fee splitting or other inducements relating to patient referral;
 - (2) Providing for continuity of patient care;
 - (3) Refraining from delegating the responsibility for diagnosis or care of hospitalized patients to a medical or dental practitioner or other licensed healthcare professional who is not qualified to undertake this responsibility or who is not adequately supervised;
 - (4) Seeking consultation whenever necessary; and
 - (5) ~~Refraining from providing "ghost" surgical or medical services. Never substituting physicians without the patient's knowledge or appropriate consent.~~ (B/T 11/4/2005)

84-12 Medical records.

- (A) Each member of the medical staff shall conform to the medical information management department policies, including the following:
- (1) - (2) No changes
 - (3) Discharges
 - (a) – (d) No changes
 - (e) All medical records must be completed by the attending medical staff member or, when applicable, by the attending medical staff member's designee, who is appropriately credentialed by the hospital, within twenty-one (21) days of discharge of the patient. Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and operative scheduling privileges suspended until all records are completed. A list of delinquent incomplete records, by attending medical staff members, shall be prepared and distributed by the medical information management department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available, the record shall not be counted against the attending medical staff member. Medical staff

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members who are suspended for a period of longer than one hundred twenty (120) consecutive days are required to appear before the practitioner evaluation committee.

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(APPENDIX III)

IMPACT STATEMENT

THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

Amendments Recommended By:

James Cancer Hospital Medical Staff Bylaws Committee on June 6, 2012

Amendments Approved By:

James Cancer Hospital Medical Staff Administrative Committee – June 8, 2012

James Cancer Hospital Medical Staff - June 20, 2012

Professional Affairs Committee of The Ohio State University Medical
Center Board – July 19, 2012

The Ohio State University Medical Center Board – August 29, 2012

The proposed amendments to the *Bylaws of the Medical Staff* of The
James Cancer Hospital provide for the following revisions:

II. MEDICAL STAFF BYLAWS

- A. Insertion of new medical director of credentialing position throughout.
- B. Revised qualifications of medical staff membership to update eligible providers, equal opportunity language and for Joint Commission standards.
- C. Clarified and inserted details about annual education requirements at appointment and reappointment.
- D. Clarified call requirements for attending.
- E. Addition of new medical staff categories for consulting and temporary appointments (without privileges for purposes of peer review or proctoring).
- F. Revised language regarding supervision of licensed allied health professionals to conform with State law and appeal process of any adverse action to conform with National Committee on Quality Assurance standards.
- G. Revised and updated organization of the medical staff roles and responsibilities.
- H. Clarified and inserted duty of the chief of the clinical department to include call schedule assignments.
- I. Revised and updated composition and responsibilities of medical staff administrative committee.
- J. Inserted language for the removal of a member of the medical staff administrative committee for compliance with Joint Commission standards,
- K. Inserted review of medical staff administrative committee actions by Professional Affairs Committee.
- L. Inserted the composition and duties of the professional consultation committee.

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The proposed amendments to the *Rules and Regulations of the Medical Staff* of The James Cancer Hospital provide for the following revisions:

II. MEDICAL STAFF RULES AND REGULATIONS

- C. Update ethical pledge to include health care providers with clinical privileges and to clarify that appropriate patient consent is required for a physician covering a procedure or surgery.
- D. Inserted accountability language to the medical records section requiring medical staff members who are suspended for a period of more than one hundred and twenty (120) consecutive days for delinquent and incomplete records to appear before the practitioner evaluation committee.

BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE
(as of April 8, 2011/August 31, 2012)

3335-111-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the CHRI is a privilege extended to ~~allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists~~ doctors of medicine, osteopathic medicine, dentistry, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, gender, age, handicap, genetic information or ~~military or veteran/military~~ status. Doctors of medicine, osteopathic medicine, dentistry, and practitioners of psychology and podiatry in faculty and administrative positions who desire medical staff membership shall be subject to the same policies and procedures as all other applicants for the medical staff.
- (2) All members of the medical staff of the CHRI, except community associate attending staff, shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the respective state licensing board. Only those ~~allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists~~ and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research goals and ability to work with others with sufficient adequacy to assure the medical center board and the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given high quality medical care provided at CHRI, shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for completion of medical records. If the medical staff

member regains an appointment to the Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time.

All applicants for membership and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The director of medical affairs of the CHRI, the medical director of credentialing, the department chairperson, the credentialing committee, the medical staff administrative committee, the professional affairs committee of the Ohio state university medical center board, or the Ohio state university medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant.

- (3) All members of the medical staff will comply with medical staff and the CHRI policies regarding employee and medical staff health and safety, provision of uncompensated care, and will comply with appropriate administrative directives and policies which, if not followed, could adversely impact overall patient care or may adversely impact the ability of the CHRI employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the medical center board, including but not limited to policies on professionalism, disruptive behavior behaviors that undermine a culture of safety, annual education and training (list approved by the medical staff administrative committee and maintained in the chief medical officer's office), conflict of interest, HIPAA compliance and access and communication guidelines. Medical staff members must also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.
- (4) Exclusion of any medical staff member or allied health professional from participation in any federal or state government program or suspension from participation, in whole or in part, in any federal or state government reimbursement program, shall result in immediate lapse of membership on the medical staff of the CHRI and the immediate lapse of clinical privileges at the CHRI as of the effective date of the exclusion or suspension. If the medical staff member's or allied health professional's participation in these programs is fully reinstated, the affected medical staff member or allied health professional shall be eligible to apply for membership and clinical privileges at that time. It shall be the duty of all medical staff members and allied health professionals to promptly inform the director of medical affairs or medical director of credentialing of any action taken, or the initiation of any process, which could lead to such action taken by any of these programs.

(5) – (10) No change

(B) – (D) No change

(E) Procedure for appointment.

(1) The completed and signed application for membership of all categories of the medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the clinical department chief or designee. The applicant shall include in the application a signed statement indicating the following:

(a) – (f) No change

(g) The applicant further agrees to disclose to the director of medical affairs ~~of the CHR~~ or medical director of credentialing the initiation of any process which could lead to such loss or restriction of the applicant's professional licensure, board certification, DEA registration, membership in any professional organization or medical staff membership or privileges at any other hospital or health care facility.

(h) No change

(2) No change

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the applicant signs the application and the information is verified. A completed application must contain:

(a) - (n) No change

(o) Verification of completion of ~~HIPAA education program~~ annual educational requirements approved by the medical staff administrative committee and maintained in the chief medical officer's office.

(p) No change

(4) No change

(5) The section chiefs shall receive all initial signed and verified applications from the appropriate clinical department chief and shall make a recommendation to the ~~director of medical affairs~~ medical director of credentialing on each application. The ~~director of medical affairs~~ medical director of credentialing shall make an initial determination as to whether the application is complete. The credentials committee, the medical staff administrative committee, the professional affairs committee, and the medical center board have the right to render an application incomplete, and therefore not able to be processed, if the need arises for additional or clarifying information. The ~~director of~~

~~medical affairs~~medical director of credentialing shall forward all completed applications to the credentials committee.

- (6) No change
- (7) If the clinical department chief does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the ~~director of medical affairs~~medical director of credentialing for presentation to the credentials committee on the same basis as other applicants.
- (8) Completed applications shall be acted upon as follows:
 - (a) By the credentials committee within thirty days after receipt of a completed application from the ~~director of medical affairs~~medical director of credentialing;
 - (b) – (e) No change
- (9) – (10) No change
- (11) The credentials committee shall, within thirty days from receipt of a completed application, make a recommendation to the ~~director of medical affairs~~medical director of credentialing that the application be accepted, rejected or modified. The ~~director of medical affairs~~ medical director of credentialing shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the ~~director of medical affairs~~ medical director of credentialing may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session.
- (12) The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the ~~director of medical affairs~~ medical director of credentialing, along with the recommendation of the director of medical affairs, to the professional affairs committee of the medical center board, and thereafter to the medical center board. When the medical center board has acted, the chair of the medical center board shall instruct the director of medical affairs to transmit the final decision to the clinical department chief, the applicant, and the respective section chief.
- (13) At any time, the medical staff administrative committee first recommends non-appointment of an initial applicant for any category of the medical staff or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the ~~director of medical affairs~~ medical director of credentialing to notify the applicant by certified return receipt mail that applicant may request an evidentiary hearing as provided in paragraph (D)

of rule 3335-111-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-111-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-111-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.

(14) No change

(F) Procedure for reappointment.

(1) – (2) No change

(3) An application for reappointment is complete when all the information requested on the reappointment application is provided, the reappointment form is signed by the applicant, and the information is verified, and no need for additional or clarifying information is identified. A completed reappointment application must contain:

(a) – (j) No change

(k) Verification of completion of any annual education requirements ~~as set forth in the university integrity and HIPAA programs approved by the medical staff administrative committee and maintained in the chief medical officer's office;~~

(l) – (n) No change

(4) No change

(5) The clinical department chief shall submit a report of those findings along with a recommendation on reappointment to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their clinical department chief's report submitted to the subcommittee of the credentials committee charged with review of application for associates to the medical staff. The section chief shall review the reappointment application and forward to the ~~director of medical affairs~~ medical director of credentialing with a recommendation for reappointment. ~~The director of medical affairs~~ medical director of credentialing shall forward the reappointment forms and the recommendations of the clinical department chief and section chief to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority, as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including source verification of the member's quality assurance record for continuing membership qualifications and for continuing clinical privileges. The credentials committee shall review each member's

performance-based profile to ensure that all medical staff members deliver the same level of quality of care with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

- (6) The credentials committee shall forward its recommendations to the ~~director of medical affairs~~ medical director of credentialing at least thirty days prior to the end of the period of appointment for the individual. The ~~director of medical affairs~~ medical director of credentialing shall transmit the completed reappointment application and recommendation of the credentials committee to the medical staff administrative committee.

- (7) – (8) No change

- (9) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for appointment to the medical staff and shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application. The recommendation of the medical staff administrative committee regarding reappointment shall be communicated by the ~~director of medical affairs~~ medical director of credentialing, along with the recommendation of the director of medical affairs, to the professional affairs committee of the medical center board, and thereafter to the medical center board. When the medical center board has acted, the chair of the medical center board shall instruct the director of medical affairs to transmit the final decision to the clinical department chief, the applicant, and the section chief.

- (10) When the decision of the medical staff administrative committee results in a decision of non-reappointment or reduction, suspension, or revocation of clinical privileges, the medical staff administrative committee shall instruct the ~~director of medical affairs~~ medical director of credentialing to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in paragraph (C) of rule 3335-111-06 of the Administrative Code apply. The notice by the ~~director of medical affairs~~ medical director of credentialing shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records.

- (11) No change

- (G) Resumption of clinical activities following a leave of absence:

- (1) No change

- (2) The member must submit a written request for the reinstatement of clinical privileges to the chief of the clinical

service. The chief of the clinical service shall forward his recommendation to the credentialing committee which, after review and consideration of all relevant information, shall forward its recommendation to the medical staff administrative committee and the professional affairs committee of the medical center board. The credentials committee, the director of medical affairs, the medical director of credentialing, the chief of the clinical service or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the member's treating physician or the committee for licensed independent practitioner health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff is seeking privileges. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity.

- (3) No change

3335-111-05 Peer review and corrective action.

- (A) No change

- (B) Formal peer review.

- (1) No change

- (2) Formal peer review may be initiated by the clinical department chief, the section chief, the director of medical affairs, the medical director of credentialing, any member of the medical staff, the chief executive officer of the CHRI, the dean of the college of medicine, any member of the medical center board, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

Remainder no change

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical attending, community associate attending, consulting medical staff and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration, and demonstration of recent active clinical practice during the last two years and specific annual education requirements as outlined in the list maintained in the chief medical officer's office, but are otherwise subject to the provisions of these bylaws.

- (A) No change

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(B) Attending medical staff.

(1) – (2) No change

(3) Responsibilities:

An attending staff member shall:

(a) – (f) No change

(g) Take call as assigned by the clinical department chief.

(C) – (E) No change

(F) Consulting medical staff.

(1) Qualifications.

The consulting medical staff shall consist of those faculty members of the colleges of medicine and denistry who :

(a) Satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

(b) Are consultants of recognized professional ability and expertise who provide a service not readily available from the attending medical staff. These practitioners provide services to James patients only at the request of attending or associate attending members of the medical staff.

(c) Demonstrate participation on the active medical staff at another accredited hospital requiring performance improvement/quality assessment activities similar to those of the hospitals of the Ohio state university. The practitioner shall also hold at such other hospital the same privileges, without restriction, that he/she is requesting at the James cancer hospital. An exception to this qualification may be made by the medical center board provided the practitioner is otherwise qualified by education, training and experience to provide the requested service.

(2) Prerogatives:

Consulting medical staff members may:

(a) Exercise the clinical privileges granted for consultation purposes on an occasional basis when requested by an attending or associate attending medical staff member.

(b) Have access to all medical records and be entitled to utilize the facilities of the Ohio state university hospitals and James cancer hospital incidental to the clinical privileges granted

pursuant to these bylaws.

(c) Not admit patients to the Ohio state university hospitals or James cancer hospital.

(d) Not vote on medical staff policies, rules and regulations, or bylaws, and may not hold office.

(e) Must actively participate in such quality evaluation and monitoring activities as required by the medical staff and as outlined in the medical staff policy entitled "consulting medical staff member policy."

(f) Attend medical staff meetings, but shall not be entitled to vote at such meetings or hold office.

(g) Attend department meetings, but shall not be entitled to vote at such meetings or serve as clinical department chief.

(h) Serve as a non-voting member of a medical staff committee; provided, however, that he/she may not serve as a committee chair or as a member of the medical staff administrative committee.

(3) Responsibilities.

Each member of the consulting medical staff shall:

(a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.

(b) Be exempt from all medical staff dues.

(F)(G) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) Qualifications:

The limited staff shall consist of ~~allopathic and~~ doctors of medicine, osteopathic physicians, dentists and practitioners of podiatry or psychology who are accepted in good standing by a program director into a postdoctoral graduate medical education program and appointed to the limited staff in accordance with these bylaws. The limited staff shall maintain compliance with the requirements of state law, including regulations adopted by the Ohio state medical board, or the limited staff member's respective licensing board.

Members of the limited staff shall possess a valid training certificate or an unrestricted Ohio license from the

applicable state board based on eligibility criteria defined by that state board. All members of the limited staff shall be required to successfully obtain an Ohio training certificate prior to beginning training within a program.

(2) – (5) No change

(G)(H) Associates to the medical staff.

(1) No change

(2) Due process:

Licensed health care professionals are subject to corrective action for violation of these rules, their certificate of authority, standard care agreement, utilization plan or the provisions of their licensure, including professional ethics. Corrective action may be requested by any member of the medical staff, the clinical department chief, the chairperson of an academic department, the section chief, the medical director of credentialing or the director of medical affairs. All requests shall be in writing and be submitted to the director of medical affairs.

The director of medical affairs shall appoint a three-person committee to review the situation and recommend appropriate corrective action, including termination or suspension of clinical privileges. The committee shall consist of at least one licensed health care professional licensed in the same field as the individual being reviewed, if available, and one medical staff member. The committee shall make a written recommendation to the director of medical affairs, who may accept, reject or modify the recommendation. The decision of the director of medical affairs shall be final.

(I) Temporary medical staff appointment.

(1) Outside peer review. When peer review activities are being conducted by someone other than a current member of the medical staff, the chief medical officer or director of medical affairs may admit a practitioner to the medical staff for a limited period of time. Such membership is solely for the purpose of conducting peer review in a particular evaluation and this temporary membership automatically expires upon the member's completion of duties in connection with such peer review. Such appointment does not include clinical privileges, and is for a limited purpose.

(2) Proctoring. Temporary privileges may be extended to visiting physician or visiting medical faculty for special clinical or educational activities as permitted by the Ohio state medical or dental board. When medical staff members require proctoring for the purposes of gaining experience to become credentialed to perform a procedure, a visiting medical faculty or visiting physician may apply for temporary privileges pursuant to the medical staff proctoring policy.

(H)(J) Clinical privileges.

(1) Delineation of clinical privileges:

(a) – (c) No change

(d) The chief of the clinical department shall review each applicant's request for clinical privileges and shall make a recommendation regarding clinical privileges to the ~~director of medical affairs~~medical director of credentialing. Requests for clinical privileges shall be evaluated based upon the applicant's education, training, experience, demonstrated competence, references, and other relevant information including the direct observation and review of records of the applicant's performance by the clinical department in which the clinical privileges are exercised. Whenever possible, the review should be of primary source information. The applicant shall have the burden of establishing qualifications and competence in the clinical privileges requested and shall have the burden of production of adequate information for the proper evaluation of qualifications.

(e) – (i) No change

(2) – (7) No change

(8) Licensed allied health professionals:

(a) – (d) No change

(e) Each licensed allied health professional shall be individually assigned to a clinical department and shall be ~~sponsored~~supervised by or collaborate with one or more members of the medical staff as required by Ohio law. The licensed health care professional's clinical privileges are contingent upon the ~~sponsoring~~ collaborating/supervising medical staff member's privileges. In the event that the ~~sponsoring~~ collaborating/supervising medical staff member loses privileges or resigns, the licensed allied health care professionals whom he or she has ~~sponsored~~supervised shall be placed on administrative hold until another ~~sponsoring~~ collaborating/supervising medical staff member is assigned. The new ~~sponsoring~~ collaborating/supervising medical staff member ~~must~~shall be assigned ~~in~~in less than thirty days.

(f) No change

(g) Only applicants who can document the following shall be qualified for clinical privileges as a licensed allied health professional:

- (i) Current license, certification, or other legal credential required by Ohio law;
- (ii) Certificate of authority, standard care arrangement/agreement, or utilization

plan;
(iii) – (ix)

(h) – (i) No change

(j) Licensed allied health care professionals shall be subject to quality review and corrective action as outlined in this paragraph for violation of these bylaws, their certificate of authority, standard of care agreement, utilization plan, or the provisions of their licensure, including professional ethics. Review may be requested by any member of the medical staff, a chief of the clinical department, or by the medical director of quality or the chief quality officer. All requests shall be in writing and shall be submitted to the chief quality officer. The chief quality officer, unless delegated to the medical director of quality, shall appoint a three-person committee to review and make recommendations concerning appropriate action. The committee shall consist of at least one licensed allied health care professional and one medical staff member. The committee shall make a written recommendation to the chief quality officer, unless delegated to the medical director of quality, who may accept, reject, or modify the recommendation. The chief quality officer, unless delegated to the medical director of quality, shall forwardsforward his or her recommendation to the director of medical affairs for final determination.

(k) Appeal process.

(i) A licensed allied health care professional may submit a notice of appeal to the chairperson of the professional affairs committee within fourteen~~thirty~~ days of receipt of written notice of any adverse corrective action pursuant to these bylaws.

(ii) If an appeal is not so requested within the fourteen~~thirty~~-day period, the licensed allied health care professional shall be deemed to have waived the right to appeal and to have conclusively accepted the decision of the director of medical affairs.

(iii) – (vii) No change

(9) No change

(10) Disaster privileges:

Disaster privileges may be granted in order to provide voluntary services during a local, state or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such

privileges may be granted by the director of medical affairs or ~~his or her designee~~ the medical director of credentialing to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the director of medical affairs temporary privileges are granted thereafter.

(11) Telemedicine:

Telemedicine involves the use of electronic communication or other communication technologies to provide or support clinical care at a distance. Diagnosis and treatment of a patient may now be performed via telemedicine link.

(a) No change

(b) A member of the medical staff may request to exercise via telemedicine the same clinical privileges he or she has already been granted. The credentials committee, the chief of the clinical service, medical director of credentialing, the director of medical affairs or the medical staff administrative committee, and the medical center board shall have the prerogative of requiring documentation or making a determination of the appropriateness of the exercise of a particular specialty/subspecialty via telemedicine.

3335-111-08 Organization of the CHRI medical staff.

(A) No change

(B) The director of medical affairs (physician-in-chief/chief medical officer of the James cancer hospital).

(1) Method of appointment:

The director of medical affairs shall be appointed by the senior vice president for health sciences upon recommendation by the chief executive officer. The director of medical affairs is the physician-in-chief and shall be the chief medical officer of the CHRI and shall must be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The director of medical affairs shall be responsible to the chief executive officer, the senior vice president ~~of the medical center~~ for health sciences, the CHRI hospital board, and the medical center board for the quality of patient care provided in the CHRI. The director of medical affairs shall assist the chief executive officer in the administration of medical affairs including quality assurance and credentialing.

(C) The chief medical officer of the Ohio state university medical center.

The chief medical officer of the Ohio state university medical center is the senior medical officer for the medical center with the responsibility and authority for all health and medical care delivered at the medical center. The chief medical officer is responsible for overall quality improvement and clinical leadership throughout the medical center, physician alignment, patient safety and medical staff development. The appointment, scope of authority, and responsibilities of the chief medical officer shall be as outlined in the Ohio state medical center board bylaws.

(D) The chief quality officer of the Ohio state university medical center.

The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer and works collaboratively with clinical leadership of the medical center, including director of medical affairs for the CHRI, nursing leadership and hospital administration. The chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.

(E) Medical director of credentialing.

The medical director of credentialing for the James cancer hospital oversees the process for the credentialing of practitioners applying for membership and/or clinical privileges at the James cancer hospital. The medical director of credentialing shall provide guidance on specific practitioner application or privileging concerns as raised pursuant to these bylaws and shall recommend practitioners for membership and/or privileges at the James cancer hospital and facilitate the process for approving such membership and granting of clinical privileges.

(~~E~~)(F) The sections.

Remainder no change

(~~F~~)(G) Clinical department chief.

(1) – (3) No change

(4) Duties of the chief of the clinical department:

Each clinical department chief is responsible for the following:

(a) – (i) No change

(j) The recommendations for a sufficient number of qualified and competent persons to provide care, treatment, and services, including call coverage for continuous high quality and safe care;

(k) – (p) No change

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) Chief of staff.

The chief of staff shall:

- (1) Serve on those committees of the Ohio state medical center board as appointed by the chairperson of the medical center board.
- (2) Be a vice chairperson of the medical staff administrative committee and serve as liaison between university administration, CHRI administration, and the medical staff in all matters of mutual concern within the CHRI.

Remainder no change

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

- (A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee (MSAC) and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs with medical staff administrative committee ratification. Unless otherwise provided by the bylaws, all appointments to medical staff committees are for one year and may be renewed. ~~Up to two additional member(s) may be appointed to the MSAC at the recommendation of the chief executive officer of the CHRI, subject to the approval of the medical staff administrative committee and subject to review and renewal on a yearly basis.~~ The chairperson shall control the committee agenda, attendance of staff and guests and conduct the proceedings. A simple majority of appointed voting members shall constitute a quorum. All committee members appointed or elected to serve on a medical staff committee are expected to participate fully in the activities of those committees. The chief of staff, director of medical affairs and the chief executive officer of the CHRI may serve on any medical staff committee as an ex-officio member without vote.

- (B) No change

- (C) Medical staff administrative committee:

- (1) Composition:

- (a) Voting membership includes: chief of staff (chairperson), chief of staff-elect, immediate past chief of staff, section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; division chiefs of hematology, gynecologic oncology, otolaryngology, surgical oncology, thoracic surgery and urology; clinical department chiefs of anesthesia, plastic surgery and radiology; CHRI medical director of quality, CHRI medical director of credentialing, CHRI chief executive officer, CHRI director of medical affairs, medical director of palliative medicine, ~~two delegates at-large, chief executive officer~~

~~medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. Up to two additional at-large member(s) may be appointed to the MSAC at the recommendation of the chief executive officer of the CHRI, subject to the approval of the medical staff administrative committee and subject to review and renewal on a yearly basis. If a division or section head is a member by leadership position, he or she will also fulfill the role of division or section chief appointment. The director of medical affairs shall be the chairperson and the chief of staff shall be the vice-chairperson.~~

(b) – (d) No change

(e) Any members may be removed from the medical staff administrative committee at the recommendation of the dean of the college of medicine, the director of medical affairs or the senior vice president for health sciences and subject to the review and approval of the medical staff administrative committee. A replacement will be appointed as outlined above to maintain the medical staff administrative committee's composition as stated above in this paragraph (1).

(2) Duties:

(a) No change

(b) To have primary authority for activities related to self-governance of the medical staff. Action approved by the medical staff administrative committee can be reviewed by the professional affairs committee pursuant to section 3335-43-13 of these bylaws.

(c) – (n) No change

(3) – (4) No change

(D) Credentialing committee of the hospitals of the Ohio state university:

(1) Composition:

The credentialing responsibilities of the medical staff are delegated to the credentialing committee of the hospitals of the Ohio state university, the composition of which shall include representation from the medical staff of each hospital.

The chief medical officer of the medical center shall appoint the credentialing committee of the hospitals of the Ohio state university. The chief of staff and director of medical affairs or medical director of each hospital and medical director of credentialing shall make recommendation to the

chief medical officer for representation on the credentialing committee of the hospitals of the Ohio state university.

The credentialing committee of the hospitals of the Ohio state university shall meet at the call of its chair, whom shall be appointed by the chief medical officer of the medical center.

(2) Duties:

(a) – (d) No change

(e) To make recommendations to the medical staff administrative committee through the ~~director of medical affairs~~ medical director of credentialing regarding appointment applications and initial requests for clinical privileges. Such recommendations shall include the name, status, department (division/section), medical school and year of graduation, residency and fellowships, medical-related employment since graduation, board certification and recertification, licensure status as well as all other relevant information concerning the applicant's current competence, experience, qualifications, and ability to perform the clinical privileges requested;

(f) – (l) No change

(3) No change

(E) No change

(F) Committee for licensed independent practitioner health.

(1) No change

(2) Duties:

(a) – (b) No change

(c) To consult regularly with the chief of staff, medical director of credentialing and director of medical affairs of the CHRI.

(d) – (f) No change

(G) – (I) No change

(J) Professionalism consultation committee.

(1) Composition.

This multi-disciplinary peer review committee is composed of clinically-active practitioners and other individuals with expertise in professionalism.

(2) Duties.

- (a) Receive and review validity of complaints regarding concerns about professionalism of credentialed practitioners;
- (b) Treat, counsel and coach practitioners in a firm, fair and equitable manner;
- (c) Maintain confidentiality of the individual who files a report unless the person who submitted the report authorizes disclosure or disclosure is necessary to fulfill the institution's legal responsibility;
- (d) Ensure that all activities be treated as confidential and protected under applicable peer review and quality improvement standards in the Ohio Revised Code;
- (e) Forward all recommendations to the clinical department chief, director of medical affairs or his/her designee and, if applicable, to the chief nursing officer.

MEDICAL STAFF RULES AND REGULATIONS

Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
(As of April 8, 2011 August 31, 2012)

01 ETHICAL PLEDGE.

- (A) Each member of the medical staff and health care providers with clinical privileges shall pledge adherence to standard medical ethics, including:

(1) – (4) No change

- (5) ~~Refraining from providing "ghost" surgical or medical services~~ Never substituting physicians without the patient's knowledge or appropriate consent. (B/T 7/7/2006)

02 – 09 No change

10 MEDICAL RECORDS.

- (A) Each member of the medical staff shall conform to the following medical information management department policies:

(1) – (2) No change

(3) Discharges

(a) – (b) No change

- (c) All medical records must be completed by the attending medical staff member or, when applicable, by his/her appropriately credentialed designee within twenty-one (21) days of discharge of the patient. Attending medical staff members who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting and operative privileges suspended until all records are completed. A list of delinquent records, by attending medical staff member, will be prepared and distributed by the medical records administrator once each week. The medical staff member will be given one week's notice of an intent to suspend. If an attempt is made by the attending medical staff member, or his/her appropriately credentialed designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending medical staff member until the next list is prepared. Medical staff members who are suspended for a period of longer than one hundred- twenty (120) consecutive days are required to appear before the practitioner evaluation committee.

Remainder no change

August 31, 2012 meeting, Board of Trustees

(APPENDIX IV)

PERSONNEL ACTIONS (cont'd)

Appointments/Reappointments of Chairpersons/Directors

JASON H. CALHOUN**, Chair, Department of Orthopaedics, effective July 1, 2012 through December 31, 2012.

MARK L. FAILLA, Interim Chair, Department of Human Nutrition and Department of Consumer Sciences, and Interim Director, School of Physical Activities and Educational Services, effective August 1, 2012 through July 31, 2013.

BRUCE FUDGE, Interim Chair, Department of Near Eastern Languages and Cultures, effective July 1, 2012 through August 31, 2013.

JAMES E. KINDER, Interim Director, Agricultural Technical Institute (ATI), effective August 1, 2012 through July 31, 2014.

JAMES D. METZGER, Interim Chair, Department of Horticulture and Crop Science, effective August 1, 2012 through July 31, 2014.

BRADLEY M. PETERSON**, Chair, Department of Astronomy, effective October 1, 2010 through September 30, 2014.

BARRY SHANK, Chair, Department of Comparative Studies, effective August 1, 2012 through August 31, 2016.

ANASTASIA R. SNYDER, Interim Chair, Department of Human Development and Family Science, effective July 1, 2012 through December 31, 2012.

FERNANDO UNZUETA**, Chair, Department of Spanish and Portuguese, effective July 1, 2012 through June 30, 2013.

Leave of Absence without Salary

FRANCO BARCHIESI, Associate Professor, Department of African American and African Studies, effective Autumn Semester 2012, Spring Semester 2013, and Summer Term 2013, for personal reasons and to take a visiting position in the Department of Sociology at Brooklyn College.

Professional Improvement Leaves

KRZYSZTOF Z. STANEK, Professor, Department of Astronomy, effective Spring Semester 2013.

KEVIN A. SHARP, Associate Professor, Department of Philosophy (Marion), effective Autumn Semester 2012.

Professional Improvement Leaves – Change in Dates

JULIA A. WATSON, Professor, Department of Comparative Studies, change effective date from Autumn Semester 2012 to Autumn Semester 2012, and Spring Semester 2013.

** Reappointments

August 31, 2012 meeting, Board of Trustees

ANN M. ALLEN, Associate Professor, School of Educational Policy and Leadership, change effective dates from Autumn Semester 2012 and Spring Semester 2013, to Spring Semester 2013.

Professional Improvement Leave – Cancellation

RICHARD E. TORRANCE, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Semester 2012 and Spring Semester 2013.

Emeritus Titles

KENNETH J. ANDRIEN, Department of History with the title Professor Emeritus, effective July 1, 2012.

ROBERT W. CURLEY, College of Pharmacy with the title Professor Emeritus, effective July 1, 2012.

MARCIA E. FARR, School of Teaching and Learning with the title Professor Emeritus, effective August 1, 2012.

HARVEY M. FRIEDMAN, Department of Mathematics with the title Professor Emeritus, effective July 1, 2012.

ALAN GALLAY, Department of History with the title Professor Emeritus, effective September 1, 2012.

PRABHAT K. GUPTA, Department of Materials Science and Engineering with the title Professor Emeritus, effective July 1, 2012.

ROBERT M. GUTHRIE, Department of Emergency Medicine with the title Professor Emeritus, effective July 1, 2012.

JASON C. HSU, Department of Statistics with the title Professor Emeritus, effective September 1, 2012.

JUNE K. LEE, Department of Mechanical and Aerospace Engineering with the title Professor Emeritus, effective September 1, 2012.

MERRY M. MERRYFIELD, School of Teaching and Learning with the title Professor Emeritus, effective July 1, 2012.

JOHN E. MORRAL, Department of Materials Science and Engineering with the title Professor Emeritus, effective July 1, 2012.

HAYRANI A. OZ, Department of Mechanical and Aerospace Engineering with the title Professor Emeritus, effective September 1, 2012.

STEPHEN F. PARISER, Department of Psychiatry with the title Professor Emeritus-Clinical, effective July 1, 2012.

WILLIAM S. PEASE, Department of Physical Medicine and Rehabilitation with the title Professor Emeritus, effective July 1, 2012.

THOMAS J. SANTNER, Department of Statistics with the title Professor Emeritus, effective September 1, 2012.

SANDRA A. STROOT, School of Physical Activity and Educational Services with the title Professor Emeritus, effective September 1, 2012.

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RHODA M. BECHER, School of Teaching and Learning (Marion) with the title Associate Professor Emeritus, effective October 1, 2012.

ALAN D. BEYERCHEN, Department of History with the title Associate Professor Emeritus, effective September 1, 2012.

GARTH F. ESSIG Sr., Department of Obstetrics and Gynecology with the title Associate Professor Emeritus, effective July 1, 2012.

MARK I. MENTSER, Department of Pediatrics with the title Associate Professor Emeritus-Clinical, effective September 7, 2012.

KENNETH H. JONES, School of Health and Rehabilitation Sciences with the title Assistant Professor Emeritus, effective September 1, 2012.

WARREN J. KERRIGAN, Ohio State University Extension with the title Assistant Professor Emeritus, effective September 1, 2012.

Promotion, Tenure and Reappointment (off cycle)

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Farland-Smith, Donna, School Teaching and Learning, Mansfield, effective September 1, 2012

COLLEGE OF VETERINARY MEDICINE REGULAR CLINICAL

REAPPOINTMENT

Freed, Carrie, Veterinary Preventive Medicine, September 1, 2013-
[CORRECTION]

August 31, 2012 meeting, Board of Trustees

(APPENDIX V)

**The Ohio State University Board of Trustees
Finance Committee
August 30, 2012**

TOPIC:

FY 2013 Current Funds Budget Approval

CONTEXT:

The approval of the Current Funds Budget (CFB) for the fiscal year ending June 30, 2013 is the final step in establishing the operating budget for the University. The budget as presented is based on the tuition and fee levels approved by the full Board of Trustees in June, 2012.

SUMMARY:

Included are the following:

- FY 2013 Current Funds Budget Summary (Attachment 1)
- Summary of Information in CFB Document (now available on line at <http://rpia.ohio-state.edu/cfb>) (Attachment 2)
- FY 2013 Current Fund Budget document (not attached)

REQUESTED OF THE FINANCE COMMITTEE:

Approval of the FY 2013 Current Funds Budget.

FY 2013 Current Funds Budget Summary

Total Current Funds Budget

- Total University current funds revenue is projected to increase by 3.6% for a total of \$5.22 billion.
- Total University current funds expenditures are projected to increase 3.7% to a total of \$5.15 billion.
- Total Columbus Campus current funds revenue is projected to increase by 3.7% for a total of \$5.06 billion.
- Total Columbus Campus current funds expenditures are projected to increase 3.8% to a total of \$4.99 billion.

General Funds Summary Information

- Enrollment and Semester Conversion Impact
 - Total Columbus enrollment is estimated to be down 0.8% or 451 headcounts. The projection includes 6,900 new fall freshman and 2,400 transfer students.
 - Undergraduate enrollment is estimated to be down 4.7% or 1,500 students per term.
 - The conversion to Semesters is having a wide impact on the University, faculty and students. Both the June 2012 graduation and enrollment in the Summer 2012 term were significantly impacted. 10,165 students graduated in June 2012, the largest class to date, driven by the desire of seniors to graduate before the conversion occurred. Summer enrollment was down 4,620 students or -23.5% due to the fact that there were fewer students taking fewer classes resulting in a reduction in Full Time Equivalents (FTEs) of 5,898 or -42.2%.
 - We anticipated a reduction in headcount (451 or -0.8%) and FTEs (-356 or -0.7%) for the Autumn Semester and are closely monitoring enrollment to determine how close to the budgeted numbers of students and credit hours will materialize. Actual enrollment estimates for Autumn Semester for FY 2013 are projected to be 56,416 headcounts and 52,634 FTEs.
- Sources of Revenue
 - Tuition and Fees
 - Undergraduate resident instructional and general fees increased 3.4%, less than the 3.5% tuition cap in Amended Substitute House Bill 153. Overall increase was 3.2%, due to no increases in the Ohio Union, RPAC and COTA fees.
 - Non-resident surcharge and graduate instruction fees increased 3.5%.
 - Differential fee increases ranged from 0% to 3.5%.
 - Housing and board will increase by an average of 4.8%.
 - There were several increases in program and technology fees as outlined to the Board of Trustees in June, 2012.
 - Regional campuses reprogrammed the \$2.6 million of funding that previously supported

the Access Challenge program that funded a buy down of tuition at regional campuses and community colleges. Students who received the tuition buy down in FY 2012 will receive it in FY 2013.

- State Funding
 - Columbus Campus State Subsidy increased by 0.7%, or \$2.46 million from FY 2012 to FY 2013.
 - Regional campuses changes in State Subsidy ranged from -4.0 % decrease or \$159,000 at Mansfield to a 2.5% increase or \$152,000 at Newark. ATI state subsidy declined 6.0% or \$231,000. Overall, State SSI appropriations for the Regional Campuses increased \$0.5 million, or 2.2% for FY 2013.
 - The total loss of funding to the University due to the elimination of the federal stimulus funding is approximately \$120 million for the FY 2012/FY 2013 Biennium, a 15.7% reduction in FY2012 from FY2011.
 - State subsidy as a percentage of the total of state funding and tuition and fees continues to decline. The percent has now dropped to 28% in FY 2013.
 - Other state appropriations decreased 3.6%, due to Board of Regents shifting the Research Incentive funding (\$3.5 million) to private research initiatives and reallocating funding (\$2.0 million) for the Ohio Learning Network to eTech.
- Indirect Cost Recoveries increased by \$ 1 million or 1.1% from FY 2012.
- Uses
 - Salary Merit Pool is 3.0%.
 - Benefits will increase by a range of 2.4% to 5.2%.
 - Facility Costs decreased 1.5% due to the elimination of the priority deferred maintenance funding (\$2.8 million) and the elimination of \$1 million allocation to the utility reserve.
 - Undergraduate Student Financial Aid increased 11.1% due to the further implementation of Strategic Enrollment Plan and to provide funding to cover the tuition and room and board increases.

College Highlights

- College Operating Budgets increased by \$8.8 million or 1.3%.
- 76.8% of college budgets are comprised of salary and benefits.
- The Provost has \$3.6 million to invest strategically in colleges for continuing funding and \$19 million in cash resources from the 1% annual Reallocation to invest in colleges and other units in the Office of Academic Affairs.

Enterprise-wide and Support Office Highlights

- Support Office budgets increased by \$11.0 million of 3.1%.
- 66.7% of support office budget are comprised of salary and benefits.
- Major areas of university-wide programmatic emphasis include:
 - Financial Aid Increase
 - \$ 12.0 million

August 31, 2012 meeting, Board of Trustees

- | | |
|---------------------|----------------|
| Information Systems | \$ 5.0 million |
| Development Support | \$ 6.7 million |
| Sustainability | \$ 1.5 million |
| Safety and Security | \$ 9.8 million |
- An additional \$8.1 million is available from the Support Office 1% reallocation for one-time cash investments in support office and enterprise-wide initiatives.

Earnings Budget Highlights

- Health System
 - The Health System is projected to increase revenue by \$133 million, or 6.8% and expenditures by \$126 million or 6.6% as compared to the original FY 2012 budget.
 - Revenue and expenditures driven by projected admissions, occupancy, average length of stay, outpatient visits and surgeries, etc.
- Auxiliary Operations
 - Student Life: Resources are increasing by 16.4% and expenditure are increasing by 16.0%, primarily driven by Housing, Food Service and debt service.
 - Business Advancement: Resources are increasing by 3.7% and expenditures by 2.5%, primarily driven by the Blackwell and the Schottenstein Center.
 - Athletics: Resources and expenditures increasing by 4.8%. Revenue impacted by the fact OSU has 8 home football games this year, rather than 7 home football games.

A Note about the State of Ohio Budget Process

- The State of Ohio has begun the budget process for the SFY 2014 and SFY 2015 Biennial Budget. As part of this process, the Board of Regents will be holding consultation meetings with the institutions in order to review the current funding distribution taxonomy and to determine if additional changes are needed.
- We will closely monitor the state budget process to assure that the University's interests are clearly communicated to the Governor's Office and the General Assembly.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

(1)	FY 2012 Revised Budget	FY 2013				Dollar Change	Percent Change
		General	Earnings	Restricted	Total Budget		
RESOURCES							
Government Support							
State Share of Instruction	351,576	353,548	0	0	353,548	1,973	0.6%
Board of Regents Appropriations	78,483	0	0	75,648	75,648	(2,835)	-3.6%
Ohio Grants & Contracts	63,346	3,075	0	51,402	54,477	(8,869)	-14.0%
Subtotal State Support	493,405	356,623	0	127,050	483,674	(9,731)	-2.0%
Federal Grants & Contracts	392,988	59,755	0	348,014	407,769	14,781	3.8%
Build America Bonds	11,252	0	0	11,252	11,252	0	0.0%
Subtotal Federal	404,240	59,755	0	359,266	419,021	14,781	3.7%
Local Grants & Contracts	22,000	8,005	0	14,298	22,303	303	1.4%
Subtotal Government	919,645	424,383	0	500,614	924,998	5,353	0.6%
Student Fees							
Instructional, General	846,609	877,950	315	0	878,265	31,655	3.7%
Other	65,305	61,610	5,200	0	66,810	1,505	2.3%
Subtotal Student Fees	911,914	939,559	5,515	0	945,074	33,160	3.6%
Other Resources							
Auxiliary Sales & Services	338,134	14,318	338,704	0	353,022	14,888	4.4%
Departmental Sales & Services	102,847	0	109,889	0	109,889	7,042	6.8%
Private Grants & Contracts	376,828	16,790	0	363,904	380,694	3,866	1.0%
Endowment Income	33,636	3,425	6	28,232	31,663	(1,973)	-5.9%
Investment Income	12,903	11,423	2,801	0	13,424	521	4.0%
Other	16,661	16,367	81	0	16,448	(213)	-1.3%
Subtotal Other	881,009	62,323	450,681	392,136	905,140	24,131	2.7%
Total Resources without Health System	2,712,568	1,426,266	456,196	892,750	2,775,212	62,644	2.3%
Health System (3)	1,974,031	0	2,104,435	4,012	2,108,447	134,416	6.8%
OSU - Physicians	349,386	0	335,027	0	335,027	(14,359)	-4.1%
Subtotal Health System	2,323,417		2,439,462	4,012	2,443,474	120,057	5.2%
Total Resources Including Health System	5,035,985	1,426,266	2,895,658	896,762	5,218,687	182,702	3.6%
EXPENDITURES							
Instruction & General							
Instruction & Departmental Research	888,775	701,572	45,712	242,810	990,094	101,318	11.4%
Academic Support	154,657	154,197	7,058	13,498	174,752	20,095	13.0%
Student Services	100,681	80,381	16,923	1,306	98,610	(2,071)	-2.1%
Institutional Support	199,609	140,123	14,203	48,939	203,265	3,656	1.8%
Plant, Operations & Maintenance	132,966	115,528	1,439	9,766	126,733	(6,233)	-4.7%
Subtotal Instruction & General	1,476,690	1,191,801	85,335	316,319	1,593,455	116,766	7.9%
Separately Budgeted Research	506,025	48,860	20,639	366,062	435,561	(70,464)	-13.9%
Public Service	128,939	12,329	11,040	83,686	107,056	(21,883)	-17.0%
Scholarships & Fellowships	242,389	172,164	680	108,621	281,465	39,076	16.1%
Auxiliaries	355,157	0	344,413	18,062	362,475	7,318	2.1%
Total Expenditures Without Health System	2,709,200	1,425,155	462,107	892,750	2,780,012	70,812	2.6%
Health System (3)	1,916,890	0	2,039,514	4,012	2,043,526	126,636	6.6%
OSU - Physicians	341,554	0	326,087	0	326,087	(15,467)	-4.5%
Subtotal Health System	2,258,444	0	2,365,601	4,012	2,369,613	111,169	4.9%
Total Expenditures Including Health System	4,967,644	1,425,155	2,827,708	896,762	5,149,624	181,981	3.7%

(1) FY 2012 resource budget revised to reflect updates to Share Share of Instruction and Other Student Fees, adjusted Ohio and Local Grants & Contracts to reflect funding reductions.

(2) Includes Research Incentive, Choose Ohio First Scholarship, and Ohio Resource Center.

(3) Health System budget includes Wexner Medical Center, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

**Explanation of Changes Greater than +/- 5% from
FY 2012 Revised Budget to FY 2013 Budget**

Resources:

Ohio Grants and Contracts: Down 14.0%

The funding level for this category is reflective of the impact of the economy on the availability of funding from the State of Ohio. The funding from the state has continued to decline over the last several years. This estimate reflects this continued decline. In particular, the Research Incentive funding of \$3.5 million was redirected by the State to private industry research initiatives.

Departmental Sales and Services: Up 6.8%

Departmental Sales and Services is continuing to grow as it has over the last 5 years. Actual expenditures grew at a rate of 4% from FY 2008 to FY 2012 by 15.26% alone between FY 2009 to FY 2010. The budget as estimated continues this trend. Areas with significant growth include Stores, OARnet and Engineering, including the Airport.

Endowment Income – Down 5.9%

Endowment income represents estimated income net of spending rate distributions and has been adjusted to reflect reduced endowment earnings.

Health System: Up 6.8%

Increases in revenue are anticipated as a result of projected increases in admissions, occupancy %, outpatient visits, and surgeries and case mix considerations.

Expenditures:

Instructional and Departmental Research: Up 11.4%

The FY 2013 budget resets the expenditures to a level comparable with the actual FY 11 and FY 12 actual expenditures and includes growth for increases in salary and benefits.

Academic Support: Up 13.0%

General fund expenses have been trending upward and grew by 6% from FY 2011 to FY 2012 (preliminary). Most of this increase was due to strategic investments by the leadership of the University in the Library, College of Nursing, Office of Academic Affairs, the College of Engineering and Undergraduate Studies. These types of central investments in strategic initiatives will continue to grow in FY 2013.

Separately Budgeted Research: Down 13.9%

The FY 2012 budget over-estimated Separately Budgeted Research activities. The FY 2012 budget estimate for general funds was over \$120 million for this category when actual expenditures were approximately \$37 million.

Public Service: Down 17.0%

Actual FY2012 expenditures in this category were less than FY2012 budget due to reduced general fund spending in extension and continuing education activities.

Scholarships and Fellowships: Up 16.1%

The FY 2012 actual general revenue expenditures came in approximately \$40 million higher than the estimated budget, which is reflected in the FY 2013 total (\$281 million) which includes a \$12 million increase in undergraduate financial aid to support the increase in tuition and room and board as well as the Strategic Enrollment Plan at the Columbus Campus was included for FY 2013.

August 31, 2012 meeting, Board of Trustees

Health System: Up 6.6%

Increases in expenditures are expected due to increased costs, including increases in supplies and drugs, services, and other expenses.

Summary of Information in CFB Document

(NOTE: This report can be accessed on line at <http://www.rpia.ohio-state.edu/cfb/>)

Budget Related Resolutions

I. Setting Budget Priorities

- Budget Context
- Academic Progress
- Financial Progress
- Budget Allocation Process
- FY 2013 Priorities
- Higher Education in the State of Ohio and the Ohio State University

II. FY 2013 Revenue Summary

- Overview
- State Support
- Student Fees
- Sponsored Research
- University Overhead
- Other Income
- Columbus Campus General Funds Revenue Summary
- Gifted Endowment Distributions

III. FY 2013 Expenditure Summary

- Resource Allocation
- Changes by Category
- Changes by College and Academic Support Units

IV. The Regional Campus Cluster

- Budget Context
- Revenues and Expenditures
- Access Challenge Re-purposing

V. Multi-Year Commitments and Financial Goals

- Multi-Year Commitments
 - Continuing General Funds
 - One-Time General Funds
- Financial Goals
- Conclusions

Selected Definitions

Tables and Appendices

(APPENDIX VI)

Approval of FY2013-17 Capital Investment Program

Summary

Background of the Five-Year Capital Investment Program

A five-year capital investment program, informed by the One University Framework Plan and the strategic academic and financial plans of the University, provides a blueprint for investment in our physical environment to advance the programs, address the needs and implement the strategic priorities of the institution.

The last five-year capital investment program was approved by the Board of Trustees in February 2010, and significant portions of this recommended plan incorporate the remaining years of the approved 2010 CIP (\$1.25B). In addition, the plan before you for consideration includes a number of additional projects (including the implementation of the North Residential District – \$396M) which will help us significantly advance our strategic vision for the university while recognizing current fiscal constraints.

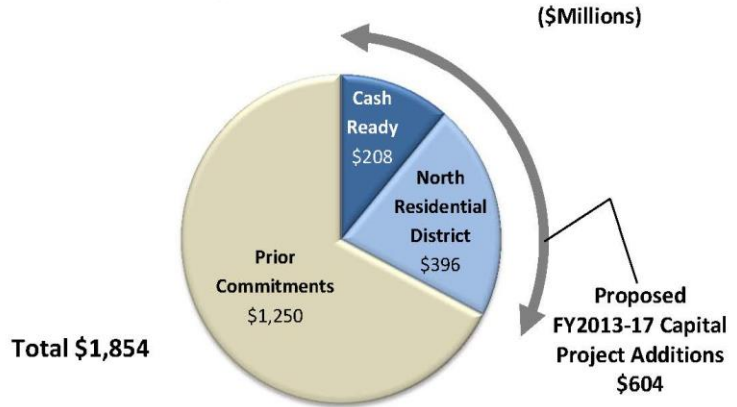
The university's capital needs have been comprehensively assessed, priorities have been articulated based upon our strategic goals, and stakeholders have been broadly engaged to inform the recommended CIP. In addition, the financial implications of the projects have been fully vetted, and except for the North Residential District, recommended projects are being funded primarily by local cash reserves (\$208M).

Purpose of the Resolution

The resolution would:

- Approve the FY2013-17 Capital Investment Program

FY2013-17 Capital Investment Program



	Line	Project Title	Total Cost (M)
Cash Ready	1	Athletics Projects from \$40M Line of Credit	\$40.0
	2	Central Power Plant Water Treatment – Phase 2	\$5.5
	3	Columbus Campus - Summary of 73 Projects <\$4 million	\$71.2
	4	East Regional Chiller Water Plant Buildout Phase 2	\$25.3
	5	Midwest Campus Chilled Water Systems	\$5.0
	6	OARDC - Food Ag and Bio Engineering Building Replacement	\$14.0
	7	OARDC - Williams Hall Greenhouse Repl. (Insurance funds)	\$4.1
	8	Regional Campus Cluster - Summary of 9 Projects <\$4 million	\$5.0
	9	Steam & Condensate Phase 3	\$8.4
	10	Vet Med Center Renovation/Expansion (design only)	\$3.0
	11	WMC Doan, Rhodes, James, Backfill (preliminary design only)	\$2.0
	12	WMC Faculty Office Building (preliminary design only)	\$1.0
	13	Wooster Campus - Summary of 24 Projects <\$4 million	\$15.7
	14	Wooster Campus Electric Upgrades	\$7.6
	15	Subtotal	\$207.8
NRDT	16	North Residential District – Design and Construction	\$396.0
		Subtotal	\$396.0
	17	Total Proposed FY2013-17 Capital Project Additions	\$603.8
Prior Commitments		Remaining spend for projects in FY2013	\$612.4
		Remaining spend for projects in FY2014	\$432.7
		Remaining spend for projects in FY2015	\$205.0
	18	Subtotal	\$1,250.1
	19	Total Proposed FY2013-FY2017 CIP	\$1,853.9

(APPENDIX VII)

Project Data Sheet for Board of Trustees Approval

Central Power Plant Water Treatment

OSU-080268

Project Location: McCracken Power Plant

29,764 ASF / 107,910 GSF

- **approval requested**
professional services increase
construction increase

	Prev	Rev
• project budget		
construction w/ contingency	\$11.9M	\$17.0M
professional services	\$2.4M	\$3.3M
other costs (comm.)	\$0.4M	\$0.1M
total project budget	\$14.7M	\$20.4M



- **funding sources**
university debt

- **project schedule**
design/bidding 12/08 – 10/12
construction 12/12 – 04/14

- **Framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure, addressing deferred maintenance and meeting business continuity requirements

- **project scope**
 - replace and upgrade the existing water treatment system, providing increased hydraulic capacity and improved boiler feed water quality
 - provide boiler make-up water and return condensate collection for gas-fired boilers
 - provide treatment of municipal water; returned condensate contaminated with iron from corroded piping will be filtered to remove particulate iron. The permeate from the treatment units and the filtered condensate will be combined and polished to remove residual divalent ions. The resulting water is used to feed the boilers

- **project update**
 - approval is requested to increase professional services from \$2.4M to \$3.3M and to increase construction contracts from \$11.9M to \$17.0M
 - during design field reviews, additional deferred maintenance items that need to be addressed were identified in order to optimize value and improve plant efficiency
 - work that was originally planned in the Mechanical Electrical Upgrades project was moved to this project to avoid design risk and constructability issues
 - consideration was given to complete the treatment plant in two different phases but it was determined that a phase approach would cost an additional \$0.5M

- **project team**
University project manager: Kevin Koesters
A/E: Fishbeck, Thompson, Carr & Huber, Inc.
major contractors: tbd

Project Data Sheet for Board of Trustees Approval

Med Center – Air Quality and Control Issues

OSU-110452

Project Location: *University Hospital (Rhodes Hall)
Doan Hall*

234,605 ASF/480,976 GSF
358,300 ASF/655,265 GSF

- **approval requested**
 - professional services
 - construction
- **project budget**

construction w/contingency	\$5.5M
<u>professional services</u>	<u>\$1.5M</u>
total project budget	\$7.0M
- **funding sources**
 - auxiliary funds
- **project schedule**

design/bidding	10/11 – 12/12
construction	01/13 – 06/13



- **Framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure, addressing deferred maintenance and meeting business continuity requirements
- **project scope**
 - the initial phase of the project was to assess air quality and control in Rhodes and Doan Halls, including condition of the systems, air pressures/flow, infiltration/energy loss and systems performance during both heating and cooling seasons, and implement necessary corrective measures
 - at the conclusion of the analysis, the corrective measures identified exceed the initial budget amount of \$1.0M
- **approval requested**
 - approval is requested to enter into professional services and construction contracts

-
- **project team**

University project manager:	Jay Rapp
AE/design architect:	Karpinski Engineering
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Midwest Campus Chilled Water System Upgrades

OSU-120605

Project Location: N/A

N/A GSF

- **approval requested**
professional services
construction
- **project budget**

construction w/contingency	\$4.4M
<u>professional services</u>	<u>\$0.6M</u>
total project budget	\$5.0M

- **funding sources**
repair and renovation funds; state appropriations

- **project schedule**

design/bidding	02/13 – 12/13
construction	01/14 – 05/14



- **Framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure and ensuring reliable service
- **project scope**
 - this project will provide additional chilled water capacity for the midwest campus
 - upgrades include additional cooling capacity, year round cooling, upgraded controls systems and enhanced energy management
 - this upgrade will affect Howlett Hall, Kottman Hall, and the Parker Food Sciences building
- **approval requested**
 - approval is requested to enter into professional services and construction contracts

-
- **project team**

University project manager:	Barry Mazik
AE/design architect:	tbd
CM at Risk	tbd

Project Data Sheet for Board of Trustees Approval

Vet Hospital Renovation and Expansion

OSU-120502

Project Location: Veterinary Hospital

139,893 ASF/222,496 GSF

- **approval requested**
professional services
- **project budget**

construction w/contingency	\$19.6M
professional services	\$3.0M
other costs (moving, equip, etc.)	\$2.4M
total project budget	\$25.0M
- **funding sources**
development funds; general funds
- **project schedule**

design	02/13 – 08/14
construction	06/14 – 06/16
- **Framework context**
 - o project is consistent with general Framework principles of investing in campus infrastructure, addressing deferred maintenance and meeting business continuity requirements
- **project scope**
 - o construct an additional of approximately 9,000 GSF and renovate 60,000 GSF of space
 - o improvements include new, state-of-the-art clinical, surgery and teaching spaces; a new emergency entrance; improvements to patient room, animal holding and admission and discharge areas; renovations to faculty and staff offices and multi-purpose rooms
 - o this project will seek LEED silver certification
 - o this project will use CM at Risk
- **approval requested**
 - o approval is requested to enter into professional services contracts



-
- **project team**

University project manager:	Faye Bodyke
AE/design architect:	tbd
CM at Risk:	tbd

Project Data Sheet for Board of Trustees Approval

Indoor Golf Facility

OSU-110106

Project Location: Indoor Golf Facility

20,800 GSF

- **approval requested**
construction
- **project budget**

construction w/contingency	\$5.1M
professional services	\$0.5M
<u>other costs (comm, equip, etc.)</u>	<u>\$0.5M</u>
total project budget	\$6.1M



- **funding sources**
development funds
- **project schedule**

design/bidding	03/12 – 11/12
construction	12/12 – 11/13
- **project scope**
 - construct an indoor golf practice facility of approximately 19,250 sf at the OSU Golf Course
 - the indoor golf practice facility will include coaches and support offices, men's and women's locker rooms and golf cart storage
 - construct hitting bays of approximately 1,550 sf on the western portion of the existing driving range
 - the project site has been approved by IPPLG
 - this project will use a Design-Builder
- **approval requested**
 - approval is requested to enter into construction contracts

-
- **project team**

University project manager:	Gary Collier
criteria A/E	Acocck Associates
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

OARDC – Ag Engineering Building Replacement

OSU-120210

Project Location: Agricultural Engineering Building

44,181 GSF

- **approval requested**
construction

- **project budget**

construction w/contingency	\$11.7M
professional services	\$1.4M
other costs (comm, equip, etc.)	\$0.9M
total project budget	\$14.0M

- **funding sources**

general funds/insurance; state appropriations

- **project schedule**

design/bidding	05/12 – 04/13
construction	05/13 – 08/14

- **project scope**

- construct a replacement for the facility that was heavily damaged by the September 2010 tornado
- replacement facility will include offices, administrative support area and labs
- existing facility will be demolished as part of this project
- project schedule assumes a multi-prime project delivery; if an alternative method is available the schedule can be shortened
- replacement of this facility supports the campus priority of providing modern research laboratory space
- project will use CM at Risk

- **approval requested**

- approval is requested to enter into construction contracts to contract with the CM at Risk



- **project team**

University project manager:	Marjory Trishman
AE/design architect:	NBBJ
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Steam and Condensate Distribution System Upgrades Phase 2

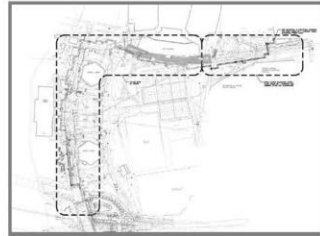
OSU-081060

Project Location: N/A

N/A ASF / N/A GSF

- **approval requested**
construction increase

	Prev	Rev
• project budget		
construction w/ contingency	\$16.8M	\$19.0M
professional services	\$1.9M	\$1.3M
total project budget	\$18.7M	\$20.3M



- **funding sources**
university debt; general funds; plant funds

• project schedule	
design	01/11 – 02/12
bidding – bid package 1	10/11
bidding – bid package 2	01/12
bidding – bid package 3	11/12
construction – bid package 1	11/11 – 08/12
construction – bid package 2	03/12 – 06/13
construction – bid package 3	01/13 – 08/13

- **framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure and ensuring reliable service
- **project scope**
 - provide upgrades to deteriorated steam distribution lines; increase capacity; and allow for campus expansion
 - replaced steam lines in this phase will support the Midwest campus area
 - new piping will replace failing direct buried piping and will be installed in tunnel sections; the project may include replacing steam vaults
 - these upgrades will improve energy consumption and reduce water use in support of campus sustainability goals
- **approval requested**
 - approval is requested to increase construction contracts from \$16.8 to \$19.0M
 - during project development it became a priority to extend the replacement of the distribution system to connect with the new tunnel system that feeds the new hospital tower to ensure reliability of the steam feed
 - the increase will allow the project to provide an entirely new steam piping and condensation return system from Cannon Drive to the hospital tower, addressing deferred maintenance issues and efficiency losses of draining condensate to sewers
 - scope and funding were added during development to minimize costs and disruption to campus; OCIO requested additional duct bank to be placed while the contractor had removed the walking surface near the stadium; Student Life provided funding to upgrade the basketball courts that this project was required to replace; Business Advancement provided funds to correct drainage issues at Drake Union by combining the drainage scope with this project so the occupants of the resident towers and Drake would be impacted only once

• project team		
University project manager:	Kevin Koesters	
A/E:	RMF Engineering	
major contractors:	Kenmore Construction (general)	\$4.5M
	Marvin W. Melke Inc. (HVAC)	\$3.1M
	George J. Igel & Co. (general)	\$2.6M

Office of Administration and Planning

August 2012

Project Data Sheet for Board of Trustees Approval

Energy Conservation Measures

OSU-110670

Project Location: *Scott Laboratory*
Biomedical Research Building
Recreation and Physical Activities Center
Physics Research Building
Veterinary Hospital

262,805 GSF
412,805 GSF
263,806 GSF
238,108 GSF
222,496 GSF

- **approval requested**
energy saving contract approval

- **project budget**

construction w/contingency	\$7.8M
professional services	\$0.4M
total project budget	\$8.2M

- **funding sources**
Ohio Air Quality Development Authority
(OAQDA) debt or University debt, if needed

- **project schedule**

design/bidding	01/12 – 09/12
construction	09/12 – 09/14

- **project scope**
 - implement recommendations from an energy audit to reduce energy consumption in five campus buildings
 - the energy audits for each building were completed as part of the Energy and Infrastructure Study of the Framework Plan
 - the conservation measures will focus on ways to reduce building and/or laboratory air change rates, seasonal temperature setback, HVAC scheduling for unoccupied periods, various VAV strategies, lighting controls and general building control system modifications to improve the thermal environment while simultaneously reducing energy consumption
 - the estimated annual energy savings ranges from a low of \$161,000 to a high of \$1.5M; with a projected payback from 5.2 to 7.5 years
 - the project will be funded with Qualified Energy Conservation Bonds through the Ohio Air Quality Development Authority (OAQDA) sought by the university or University debt, if needed
 - project will be delivered through the performance contracting method and will contract with an energy services company to implement the energy conservation measures with a guaranteed energy cost savings
- **approval requested**
 - approval is requested to increase the energy saving contract
 - the project scope was increased to implement additional energy conservation measures, increasing in the total project cost from \$3.65M to \$8.2M



-
- **project team**

University project manager:	Charlie Conner
energy consultant:	State Architect's Office – Energy Services
major contractors:	tbd

(APPENDIX VIII)

**TWENTY-YEAR LEASE
WEXNER MEDICAL CENTER AT THE OHIO STATE UNIVERSITY
AMBULATORY EXPANSION**

Background

The Ambulatory Care Strategy is a key component of The Ohio State University Wexner Medical Center (OSUWMC) Strategic Plan and its mission to improve people's lives through innovation in research, education and patient care. The plan emphasized strategic growth of the Signature Programs and related programs in community settings.

The ambulatory plan's primary objectives include:

- Improve access and quality for our patients
- Lower cost of providing care
- Optimize use of space on campus
- Ensure financially self-sufficient entities
- Become geographically preferable to payers
- Target growth - focus on Signature Programs
- Provide appropriate teaching and research sites
- Aligned management and consistent ambulatory performance standards

Project Summary

Located downtown in the city of New Albany, the project will include a multi-dimensional outpatient facility that brings together a wide range of clinical outpatient services, physicians, and rehabilitation services in an effort to improve the health and lives of the community the project will serve.

Location and Description

The property will be located in the city of New Albany. The proposed facility will be approximately 48,000 SF in total. OSU will lease approximately 10,000 SF of medical office and rehabilitation space, and approximately 25,000 SF of space for related services.

The site offers adequate parking, access and visibility. This facility will be leased to OSU and other tenants for a 20-year term with three, five-year renewal options. All costs including lease payments and operating costs will be paid for by the operating revenue generated at the location. The final terms and conditions of the lease will be negotiated in the best interest of the Ohio State's Wexner Medical Center, The Ohio State University, and the State of Ohio.

August 31, 2012 meeting, Board of Trustees

(APPENDIX IX)

**The Ohio State University Board of Trustees
Finance Committee
August 30, 2012**

Topic:

Instructional Fees for Master of Science in Agricultural and Extension Education – Distance Learning

Context:

The College of Food, Agricultural, and Environmental Sciences is establishing a new distance learning program that will award a Master of Science in Agricultural and Extension Education. This program and corresponding fee was not previously submitted to the Board of Trustees due to the timing of submission and approval by the Board of Regents. The academic program was endorsed by the Board of Regents' Advisory Committee on Graduate Study at its May 2012 meeting, and officially approved at its June 2012 meeting. Due to the timing of approval by both the Board of Regents and the Board of Trustees, the program will be effective Spring Semester 2013.

Summary:

University policy allows selectively differential instructional fees for professional degrees and Board of Regents approved tagged masters programs. The differential portion of the instructional fee is determined by market demand and pricing. It is recommended that the instructional fee for this program be set at \$5,169 per semester for a typical student in the program taking 6 credit hours per semester, which represents a 22% increase over the Masters/PhD fee table rate. As detailed in the table below, all on-site fees are waived, the non-resident tuition is reduced to \$5, and the \$100 distance education fee is assessed for students taking all distance courses.

Master in Agricultural and Extension Education - Distance Learning

Credit Hours	Instructional Fees	Basic General Fee	Distance Education Fee	Resident Total, Semester	Resident Total, Year ⁽¹⁾	Non-Resident Tuition ⁽²⁾	Non-Resident Total, Semester	Non-Resident Total, Year ⁽¹⁾
6.0	5,169.00	138.00	100.00	5,407.00	16,221.00	5.00	5,412.00	16,236.00

- (1) Year totals assume a year-round, 3 semester program.
- (2) For students taking all distance courses, all on-site fees are waived and the non-resident tuition is reduced to \$5.

Requested of Finance Committee:

Approval of the attached resolution regarding Instructional Fees for Master of Science in Agricultural and Extension Education – Distance Learning

(APPENDIX X)

**APPROVAL TO AMEND
THE OHIO STATE UNIVERSITY ALTERNATIVE RETIREMENT PLAN**

Summary

Background on the Plan:

The University's Alternative Retirement Plan (the "Plan") is an alternative to participating in OPERS (for staff) or STRS (for faculty). The Plan is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their contributions or accounts until those amounts are distributed. The Plan also is subject to Chapter 3305 of the Ohio Revised Code.

Summary of Changes:

Previously, under Chapter 3305 of the Ohio Revised Code, Plan participants were only permitted to change investment providers once per year. Recently, the Ohio General Assembly amended Chapter 3305 of the Ohio Revised Code to permit provider changes at any time during the year, subject to terms and conditions established by the employer.

Previously, under Chapter 3305 of the Ohio Revised Code, the Ohio Department of Insurance designated entities to provide investment options under the Plan. Recently, the Ohio General Assembly amended Chapter 3305 of the Ohio Revised Code to transfer this responsibility to the Ohio Board of Regents.

The Plan is being amended to incorporate these statutory changes.

The amendment has been approved by the Office of Legal Affairs and the Office of Human Resources.

Purpose of the Resolution:

The resolution would approve the amendment of the Plan, effective as of September 12, 2012. The resolution also would authorize the Senior Vice President for Business and Finance and Chief Financial Officer to sign the amendment and any other documents needed to carry out the amendment.

**Second Amendment to
The Ohio State University Alternative Retirement Plan**

WHEREAS, The Ohio State University (the "Employer") maintains The Ohio State University Alternative Retirement Plan, effective as of January 1, 2002, amended and restated on February 4, 2010 and subsequently amended on November 4, 2011 (the "Plan"); and

WHEREAS, pursuant to the authority of Section 8.3 of the Plan, the Employer desires to amend the Plan to make certain changes in accordance with applicable law;

NOW, THEREFORE, effective September 12, 2012, the Employer hereby amends the Plan as follows:

1. The second sentence of Option 2 in Section 1.8 of the Plan shall be deleted in its entirety and replaced with the following:

"Participants may choose among those companies that have entered into a provider agreement with the Employer in accordance with ORC Chapter 3305."

2. Section 5.2 of the Plan shall be deleted in its entirety and replaced with the following:

"Subject to the Provider's rules for transfers and the ORC, a Participant may specify that a part or all of such Participant's Account may be transferred among different investment options offered under the Provider's Annuity Contract."

Subject to any terms and conditions established by the Employer and the ORC, a Participant may make an election to change to another authorized Provider at any time during the Plan Year. If a Participant makes an election to change to a new Provider, the Participant may specify at any time that a part or all of such Participant's Account be transferred to the new Provider. Provided however, a Provider is not required to immediately transfer any part of the Participant's Account invested at the Participant's election in a fixed annuity account if the contract with the Participant under which the investment was made permits the Provider to make such a transfer over a period of time not exceeding ten years and the contract was filed with and approved by the Ohio Department of Insurance (see Item 8 of Appendix A)."

3. The reference to "Option 2" in the first paragraph of Item 2 in Appendix A shall be deleted and replaced by a reference to "Option 1". The second paragraph of Item 2 in Appendix A shall be deleted in its entirety.
4. The remainder of the Plan remains unchanged.

August 31, 2012 meeting, Board of Trustees

IN WITNESS WHEREOF, the Employer hereby adopts this Second Amendment to the Plan, this ____ day of _____, 2012.

THE OHIO STATE UNIVERSITY

By: _____
Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

(APPENDIX XI)

**APPROVAL OF THE ADOPTION OF THE OHIO STATE
UNIVERSITY RETIREMENT CONTINUATION PLAN II AND
THE OHIO STATE UNIVERSITY SUPPLEMENTAL
415(M) RETIREMENT PLAN II**

Summary

Background on the Plans:

The Internal Revenue Code imposes limitations on the amounts of contributions that may be made to the State Teachers Retirement System of Ohio (STRS), the Ohio Public Employee Retirement System (OPERS) and the Alternative Retirement Plan (ARP) on behalf of certain employees. The Internal Revenue Code permits the University to adopt The Ohio State University Retirement Continuation Plan II (RCP II) and The Ohio State University Supplemental 415(m) Retirement Plan II (415(m) Plan II) to receive contributions on behalf of designated University employees.

The RCP II is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their contributions or accounts until those amounts are distributed. The 415(m) Plan II is a "qualified governmental excess benefit arrangement" under Section 415(m) of the Internal Revenue Code. The plans have been reviewed by the Office of Legal Affairs, the Office of Human Resources and outside counsel.

Purpose of the Resolution:

The resolution would:

- Approve the adoption of the RCP II and the 415(m) Plan II;
- Authorize the Senior Vice President for Business and Finance and Chief Financial Officer to sign the plan documents and any other documents needed to carry out the resolution and submit the RCP II to the Internal Revenue Service for a favorable determination letter; and
- Delegate authority to adopt and effectuate certain technical amendments that arise due to IRS required non-discretionary revisions to plans to the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, without further review or resolutions by the Board.

Appendix B

**The Ohio State University
Retirement Continuation Plan II
(DRAFT for Board of Trustees Approval)**

The Employer hereby adopts the Plan effective September 1, 2012.

The purpose of the Plan is to provide additional retirement benefits to a select group of employees not available under the State Teachers Retirement System of Ohio ("STRS"), the Ohio Public Employees Retirement System ("OPERS"), or The Ohio State University Alternative Retirement Plan ("ARP"). An employee for whom contributions are made under The Ohio State University Retirement Continuation Plan in any given Plan Year shall not be eligible to participate in this Plan during such Plan Year.

Article I – Definitions

The following words or phrases whenever used in this Plan shall have the following meanings unless the context clearly demands otherwise:

Section 1.01 - Account

Shall mean the sum of all the Participant's individual sub-accounts, including earnings and losses thereon.

Section 1.02 - Annuity Contract(s)

Shall mean any type of annuity contract(s) issued by a Funding Company(ies) to effect the purposes of the Plan.

Section 1.03 - Appropriate Request

Shall mean a request by a Participant in the form and manner provided by the Plan Administrator that is appropriate for the intended purpose. If the Plan Administrator and the Plan's recordkeeper so agree, an Appropriate Request may be executed over the telephone or internet. To constitute an Appropriate Request, such request must be completed correctly and if required to be in writing, duly executed and delivered to the Plan Administrator or its designated representative.

Section 1.04 - Beneficiary

Shall mean the Beneficiary or Beneficiaries entitled to any benefits under a Participant's Account upon the death of a Participant.

Section 1.05 - Board

Shall mean the Board of Trustees of the Employer.

Section 1.06 - Code

Shall mean the Internal Revenue Code of 1986, as amended from time to time.

Section 1.07A - Compensation for Purposes Other than Section 1.18 or Article V

Shall have the same meaning as the applicable one of the following:

- (a) If the Employee is a member of OPERS or is a participant in the ARP and would be subject to Chapter 145 of the Ohio Revised Code, as amended ("ORC"), had the Employee not made an election pursuant to Section 3305.05 or 3305.051 of the ORC, "Compensation" shall mean "earnable salary" as defined in division (R) of Section 145.01 of the ORC; or
- (b) If the Employee is a member of STRS or is a participant in the ARP and would be subject to Chapter 3307 of the ORC had the Employee not made an election pursuant to Section 3305.05 or 3305.051 of the ORC, "Compensation" shall mean "compensation" as defined in division (L) of Section 3307.01 of the ORC. For purposes of this Section 1.07A(b), "Compensation" shall be determined without regard to STRS Rule 3307-10-01.

Notwithstanding the foregoing, Compensation shall not be reduced by the amount of exclusions that are not currently includable in the Participant's gross income by reason of the application of IRC Sections 125, 132(f), 402(e)(3), 403(b), 414(h)(2) and 457.

In determining the amount or allocation of any contribution that is based on Compensation, only Compensation paid to a Participant for services rendered to the Employer while employed as an Employee of the Employer shall be taken into account.

This Plan shall not consider a Participant's Compensation for any Plan Year in excess of the limitation under Section 401(a)(17) of the Code.

An individual receiving a differential wage payment, as defined by Section 3401(h)(2) of the Code, shall be treated as an Employee of the Employer making the payment (rather than an Employee who has incurred a severance from employment); and the differential wage payment shall be treated as compensation for Plan purposes, including Section 415 of the Code and any other Code section that references the definition of compensation under Section 415 of the Code.

If all Employees of the Employer performing service in the uniformed services described in Section 3401(h)(2)(A) of the Code are entitled to receive differential wage payments (as defined in Section 3401(h)(2) of the Code) on reasonably equivalent terms and, if eligible to participate in a retirement plan maintained by the Employer, to make contributions based on the payments on reasonably equivalent terms (taking into account Sections 410(b)(3), (4), and (5) of the Code), then the Plan shall not be treated as failing to meet the requirements of any provision described in Section 414(u)(1)(C) of the Code by reason of any contribution or benefit which is based on the differential wage payment.

Section 1.07B - Compensation for Purposes of Section 1.18 and Article V

Shall mean wages as defined in Section 3401(a) of the Code and all other payments of compensation to an Employee by the Employer (in the course of the Employer's trade or business) for which the Employer is required to furnish the Employee a written statement under Sections 6041(d), 6051(a)(3), and 6052 of the Code. Compensation must be determined without regard to any rules under Section 3401(a) that limit the remuneration included in wages based on the nature or location of the employment or the services performed (such as the exception for

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agricultural labor in Section 3401(a)(2)).

For purposes of applying the limitations described in Section 1.18 and Article V of this Plan:

- (a) Compensation paid or made available during a Limitation Year shall include any elective deferral (as defined in Section 402(g)(3) of the Code), and any amount which is contributed or deferred by the Employer at the election of the Employee and which is not includible in the gross income of the Employee by reason of Section 125 or 457 of the Code.
- (b) Compensation paid or made available during such Limitation Years shall include elective amounts that are not includible in gross income of the Employee by reason of Section 132(f)(4) of the Code.

Compensation for purposes of this Section 1.07B:

- (1) shall be based on the amount actually paid or made available to the Participant (or, if earlier, includible in the gross income of the Participant) during the Limitation Year; and
- (2) shall include amounts paid by the later of two and one-half (2½) months after the Participant's severance from employment (as defined below) with the Employer or the end of the Limitation Year that includes the date of the Participant's severance from employment (as defined below) with the Employer, if:
 - (A) the payment is for unused accrued bona fide sick, vacation, or other leave (but only if the Participant would have been able to use the leave if employment had continued); or
 - (B) the payment is received by the Participant pursuant to a nonqualified unfunded deferred compensation plan, but only if the payment would have been paid to the Participant at the same time if the Participant had continued in employment with the Employer and only to the extent that the payment is includible in the Participant's gross income; or
 - (C) the payment is regular compensation for services during the Participant's regular working hours, or compensation for services outside the Participant's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments, and, absent a severance from employment, the payments would have been paid to the Participant while the Participant continued in employment with the Employer.
- (3) may include amounts earned during the Limitation Year but not paid during that Limitation Year solely because of the timing of pay periods and pay dates, provided
 - (A) such amounts are paid during the first few weeks of the next Limitation Year;

- (B) such amounts are included on a uniform and consistent basis with respect to all similarly situated Participants; and
- (C) no such amounts are included in more than one Limitation Year.
- (4) shall not include amounts paid as compensation to a non-resident alien, as defined in Section 7701(b) of the Code, who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States.

In addition, Compensation for purposes of this Section 1.07B shall not reflect compensation for a year greater than the limit under Section 401(a)(17) of the Code that applies to that year.

For purposes of this Section 1.07B, an Employee has a "severance from employment" when the Employee ceases to be an employee of the Employer maintaining the Plan, and an Eligible Employee does not have a "severance from employment" if, in connection with a change of employment, the individual's new employer maintains such Plan with respect to the individual. The determination of whether an Employee ceases to be an employee of the Employer maintaining the Plan is based on all of the relevant facts and circumstances.

Section 1.08 - Custodial Account

Shall mean the group or individual account or accounts established for each Participant by the Employer pursuant to a written contract between the Employer and a Funding Company, in a manner consistent with Section 401(f) of the Code.

Section 1.09 - Date of Employment

Shall mean the first date on which an Employee performs services as an Employee for the Employer.

Section 1.10 - Disability

Shall mean a physical or mental condition of a Participant which would qualify him for benefits under his Employer's long-term disability plan.

Section 1.11 - Employee

Shall mean any person who is receiving compensation for personal services rendered in the employment of the Employer.

Section 1.12 - Employer

Shall mean The Ohio State University.

Section 1.13 - Employer Contributions

Shall mean contributions made in accordance with Section 3.03.

Section 1.14 - Funding Company(ies)

Shall mean any entity designated by the Employer to provide funding

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options under the Plan.

Section 1.15 - Hour of Service

Shall mean each hour for which an Employee is paid or entitled to payment for the performance of duties for the Employer.

Section 1.16 - Limitation Year

Shall mean the Plan Year.

Section 1.17 - Married Participant

Shall mean a Participant who is lawfully married on the date Plan benefits are payable.

Section 1.18 - Maximum Permissible Amount

Shall mean the Annual Addition that may be contributed or allocated to a Participant's Account under the Plan for any Limitation Year which shall not exceed the lesser of:

- (a) \$40,000, as adjusted for increases in the cost-of-living under Section 415(d) of the Code, or
- (b) 100 percent of the Participant's Compensation, within the meaning of Section 415(c)(3) of the Code, for the Limitation Year.

Section 1.19 - Normal Retirement Date

Shall mean the first day of the calendar month coincident with or next following the Participant's 65th birthday.

Section 1.20 - One-Year Period of Severance

Shall mean a twelve (12) consecutive month period beginning on a Severance From Service Date and ending on the first anniversary of such date, provided the Employee does not perform services as an Employee for the Employer during such period.

Section 1.21 - Participant

Shall mean any Employee who becomes a Participant pursuant to Article II and continues to be entitled to any benefits under the Plan.

Section 1.22 - Period of Service

A Period of Service shall commence on an Employee's Date of Employment or Reemployment Commencement Date, whichever is applicable, and end on his Severance From Service Date. All Periods of Service shall be aggregated on a uniform and consistent basis.

Notwithstanding the preceding paragraph of this section, if an Employee severs from service by reason of a quit, discharge, or retirement during an absence from service of twelve (12) months or less, and if such Employee then performs services as an Employee within twelve (12) months of the date on which the Employee was first absent from service, then such Period of Severance shall be taken into account for purposes of vesting.

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Section 1.23 - Period of Severance

The period of time commencing on an Employee's Severance From Service Date and ending on the date on which the Employee again performs an Hour of Service for the Employer.

Section 1.24 - Pick-Up Contributions

Shall mean contributions made in accordance with Section 3.02. These contributions are intended to be contributions described in Section 414(h)(2) of the Code. Therefore, although designated as Employee contributions, such Employee contributions are being paid by the Employer in lieu of contributions by the Employee.

Section 1.25 - Plan

Shall mean The Ohio State University Retirement Continuation Plan II, as amended from time to time. For purposes of the Code, this Plan shall be considered and administered as a "profit sharing plan" that is administered as a "discretionary plan".

Section 1.26 - Plan Administrator

Shall mean the Employer. The Employer may, in its sole discretion, delegate any of the duties of the Plan Administrator to a third party or parties selected by the Employer.

Section 1.27 - Plan Year

Shall mean the twelve (12) month period commencing January 1, except that the first Plan Year shall be a short Plan Year commencing on September 1, 2012, and ending on December 31, 2012.

Section 1.28 - Reemployment Commencement Date

Shall mean the first day following a One-Year Period of Severance in which an Employee performs services for the Employer.

Section 1.29 - Severance From Service Date

Shall mean the earlier of:

- (a) The date on which an Employee quits, retires, is discharged, or dies; or
- (1) The first anniversary of the first day of a period in which an Employee remains absent from service (with or without pay) with the Employer for any reason other than quitting, retirement, discharge or death, such as vacation, holiday, sickness, disability, leave of absence or lay-off; or
- (2) The second anniversary of the first day of a period in which an Employee remains absent from service (with or without pay) with the Employer by reason of pregnancy, the birth of the Employee's child, the placement of a child with the Employee in connection with the adoption of such child by such Employee, or the need to care for such Employee's child during the period immediately following such child's birth or placement.

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For a Participant who is absent from service on account of pregnancy, the birth of the Employee's child, child placement or child care, the period between the first anniversary of the first day of the absence and the second anniversary of the first day of the absence is neither a Period of Service nor a Period of Severance.

Section 1.30 - Valuation Date

Shall mean the last day of each Plan Year and any other day determined by the Plan Administrator.

Article II – Eligibility and Enrollment

Section 2.01 - Eligibility for Pick-Up Contributions

Eligibility to have a Pick-Up Contribution, if any, is limited to those Employees selected by the Plan Administrator and listed in Appendix A.

Notwithstanding the above paragraph, in order to have Pick-Up Contributions made on a Participant's behalf, the Participant must file an Appropriate Request with the Plan Administrator within sixty (60) days after the time he is initially eligible for Pick-Up Contributions. The Appropriate Request must be in the form of a one-time irrevocable election. If the Participant fails to file an Appropriate Request in a timely manner, the Participant will be treated as having forever waived the right to have Pick-Up Contributions made on his behalf. The Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A.

Section 2.02 - Eligibility for Employer Contributions

Eligibility for an allocation of the Employer Contribution, if any, is limited to those Employees selected by the Plan Administrator and listed in Appendix A. The Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A. Eligibility for an Employer Contribution and the amount of the Employer Contribution may vary from year to year and from Participant to Participant and the fact that an Employee receives such contribution one year does not mean that he is entitled to such contribution in any future year.

Article III – Contributions and Allocations

Section 3.01 - Types of Contributions

Contributions to the Plan shall consist solely of the following:

- (a) Pick-Up Contributions; and
- (b) Employer Contributions.

Section 3.02 - Pick-Up Contributions

Each Employee, within sixty (60) days after becoming eligible to receive an allocation of Pick-Up Contributions, must file a one-time irrevocable election in the form of an Appropriate Request with the Plan Administrator which shall direct that the Employer withhold a specific percentage of Compensation from the Employee's paycheck. The Participant's election of such percentage of Compensation shall be subject to the approval of the Employer.

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Pick-Up Contributions shall be allocated to the Pick-Up Contribution sub-account of each Participant's Account in an amount equal to the amount withheld by the Employer from the Participant's Compensation for the purpose of contributing such amount to this Plan.

Section 3.03 - Employer Contributions

The Employer may make an Employer Contribution to the Plan at the Employer's discretion. The Employer has discretion as to the amount of the contribution. The Employer shall designate the Plan Year for which each Employer Contribution is made and shall make such Employer Contribution not later than the time prescribed by Section 404 of the Code or any successor statute or guidance.

The Employer Contribution, if any, shall be allocated to the Employer Contribution sub-account of each Participant's Account. With respect to each Plan Year, the Employer shall list the Employer Contributions, if any, made to each Participant for such Plan Year in the attached Appendix A.

Section 3.04 - Prohibition Against Assets Returning to Employer

The assets of the Plan shall never inure to the benefit of the Employer. Notwithstanding the prior sentence, Plan assets may revert to the Employer in the following situations:

- (a) In the case of an Employer Contribution or Pick-Up Contribution which in the sole opinion of the Plan Administrator is made by virtue of a mistake of fact, the contribution may be returned to the Employer within one (1) year after the payment of the contribution;
- (b) If an Employer Contribution is conditioned upon initial qualification of the Plan under Section 401(a) of the Code, or any successor provision thereto, and if the Plan does not so qualify, then any contributions made to the Plan may be returned to the Employer within one (1) year after the date of denial of qualification of the Plan but only if such application is filed by the end of the applicable remedial amendment period under Section 401(b) of the Code.

Article IV – Participant Accounts

Section 4.01 - Annuity Contract(s) and Custodial Account(s)

Plan assets shall be held in Annuity Contract(s) or Custodial Account(s). The administration of the Annuity Contract(s) and Custodial Account(s) shall be subject to an agreement between the Employer and the Funding Company(ies) that satisfies the requirement of Section 401(f) of the Code. Annuity Contracts and Custodial Accounts shall conform to all provisions of the Plan.

Section 4.02 - Separate Accounts

The Funding Company shall maintain a separate Account for each Participant, which Account shall reflect the Participant's interest in the Annuity Contract(s) or Custodial Account(s), as applicable. Within each Participant's Account, sub-accounts shall be established to reflect the contributions made by the Employer under Article III.

Section 4.03 - Valuation of Separate Accounts

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As of each Valuation Date, the Funding Company(ies) shall adjust the Accounts to reflect contributions, earnings, gains, losses, withdrawals and distributions.

Section 4.04 - Assumption of Risk by Participant

Each Participant (or his Beneficiary) assumes the risk in connection with any decrease in value of his Account, and such Account shall be the sole source of payments to be made to each Participant (or his Beneficiary) under the Plan.

Section 4.05 - Election of Investment Fund

Each Participant shall have the exclusive authority to direct the investment of his Account among the investment funds designated by the Employer. Such directions shall be made in accordance with procedures adopted by the Plan Administrator. If a Participant fails to designate an investment fund, all contributions allocable to his Account shall be placed in the investment fund selected by the Plan Administrator until Participant direction is received. A Participant shall be permitted to change his investment directions in accordance with procedures adopted by the Plan Administrator.

Section 4.06 - Exchanges within the Plan

A Participant shall be permitted to change the investment of his Account among the Funding Companies that are eligible to receive contributions under the Plan in accordance with the rules established by the Employer.

Article V – Limitations on Contributions

Section 5.01 - Annual Addition Limitation

- (a) Notwithstanding any provisions of the Plan to the contrary, the Annual Additions which a Participant is entitled to under the Plan shall not, in any Limitation Year, exceed the Maximum Permissible Amount.
- (b) If the Annual Addition allocable under this Plan (but for this Section) would exceed the limitations of Section 415(c) of the Code, the excess Annual Addition under this Plan shall be allocated pursuant to Treasury Regulation Section 1.415-6(b)(6)(iii). Notwithstanding the foregoing, (i) for purposes of this Plan, "Annual Additions" shall be determined in accordance with the aggregation rules under Section 415(f) of the Code and (ii) in correcting an amount that exceeds the limitations of Section 415(c) of the Code, the Employer may use a correction method as set forth under the Employee Plans Compliance Resolution System, or any successor thereto, but may not use any other correction method.
- (c) For purposes of this Section, "Annual Addition" shall mean:
 - (1) Employer contributions;
 - (2) Employee contributions;
 - (3) Forfeitures;
 - (4) Amounts allocated to an individual medical account, as described in Section 415(l)(1) of the Code, which is part of a defined benefit plan maintained by the Employer;

- (5) Amounts derived from contributions paid or accrued, which are attributable to post-retirement medical benefits allocated to the separate account of a key employee under Section 419A(d)(2) of the Code in a welfare benefit plan maintained by the Employer; and
- (6) allocations under a simplified employee pension.

Restorative payments allocated to a Participant's Account, which include payments made to restore losses to the Plan resulting from actions (or a failure to act) by a fiduciary for which there is a reasonable risk of liability under applicable federal or state law, where similarly situated Participants are similarly treated do not give rise to an "Annual Addition" for any Limitation Year.

Article VI – Vesting

Section 6.01 - Pick-Up Contributions

A Participant shall at all times have a one hundred percent (100%) non-forfeitable interest in the value of his Account attributable to Pick-Up Contributions.

Section 6.02 - Employer Contributions

A Participant shall be vested in the portion of his or her Account attributed to the Employer Contributions in accordance with the vesting schedule(s) set forth by the Employer for the Participant in Appendix B. If the Employer does not establish a vesting schedule for a Participant, the Participant shall at all times have a one hundred percent (100%) non-forfeitable interest in the value of his Account attributable to Employer Contributions.

Section 6.03 - Forfeitures

If a Participant's employment terminates and he receives a distribution of his vested Account, any nonvested portion of his Account shall be forfeited, and the amount forfeited shall be applied towards the Employer Contribution or to pay Plan expenses in the current Plan Year.

Article VII – Distributions

Section 7.01 - Time of Distribution

Distribution of a Participant's vested Account may begin as soon as administratively possible after the date the Participant terminates employment, retires on or after his Normal Retirement Date, dies, or becomes Disabled.

Section 7.02 - Methods of Distribution

A Participant or Beneficiary may elect that his benefit be paid in the form of a lump sum, an installment distribution or an annuity, subject to the terms of the applicable Annuity Contract(s) and Custodial Account(s) issued by the Funding Company.

Section 7.03 - Distributions After Death

If the distribution of a Participant's interest has begun in the form of an installment distribution or an annuity and the Participant dies before his entire interest has been distributed to him, the remaining portion of such interest shall be distributed as provided in the Annuity Contract or Custodial Account.

If a Participant dies before he has begun to receive any distributions from his Account, his death benefit shall be distributed to his Beneficiary in the form of a lump sum no later than December 31 of the calendar year following the calendar year in which the Participant died, or, if the Beneficiary so elects, in the form of an installment distribution or an annuity, with the first payment being made no later than December 31 of the calendar year following the calendar year in which the Participant died. Any such installment distribution or annuity shall be subject to the terms and conditions of this Plan. If the Beneficiary fails to make any election, he will be treated as if he elected a lump sum distribution.

In the case of a death or Disability, if a Participant dies while performing qualified military service (as defined in Section 414(u) of the Code), the survivors of the Participant are entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed and then terminated employment on account of death.

Section 7.04 - Direct Rollovers of Eligible Distributions

- (a) Notwithstanding any provision of the Plan to the contrary that would otherwise limit a Distributee's election under this Section, a Distributee may elect, at the time and in the manner prescribed by the Plan Administrator, to have any portion of an Eligible Rollover Distribution paid directly to an Eligible Retirement Plan specified by the Distributee in a Direct Rollover.
- (b) For purposes of this Section, the following definitions apply:
 - (1) Eligible Rollover Distribution - An Eligible Rollover Distribution is any distribution of all or any portion of the balance to the credit of the Distributee, except that an Eligible Rollover Distribution does not include: any distribution that is one of a series of substantially equal periodic payment (not less frequently than annually) made for the life (or life expectancy) of the Distributee or the joint lives (or joint life expectancies) of the Distributee and the Distributee's Designated Beneficiary, or for a specified period of ten (10) years or more; any distribution to the extent such distribution is required under Section 401(a)(9) of the Code; the portion of any distribution that is not includable in gross income (determined without regard to the exclusion for net unrealized appreciation with respect to Employer securities); and any hardship distribution described in Section 457(d)(1)(A)(iii) of the Code.
 - (2) Eligible Retirement Plan – An Eligible Retirement Plan is an individual retirement account described in Section 408(a) of the Code, an individual retirement annuity described in Section 408(b) of the Code, an annuity plan described in Section 403(a) of the Code, a qualified trust described in Section 401(a) of the Code, an annuity contract described in Section 403(b) of the Code, and an eligible plan under Section 457(b) of the Code which is maintained by a state, political subdivision of a state or any agency or instrumentality of a state or political subdivision of a state and which agrees to separately account for amounts transferred into such plan from this Plan, that accepts the

Distributee's Eligible Rollover Distribution. An Eligible Retirement Plan shall also apply in the case of a distribution to a surviving spouse, or to a spouse or former spouse who is an alternate payee under a Qualified Domestic Relations Order, as defined in Section 414(p) of the Code.

In addition, a Participant or Beneficiary may elect to roll over directly an Eligible Rollover Distribution to a Roth IRA described in Section 408A(b) of the Code.

- (3) Distributee - A Distributee includes an Employee or former Employee. In addition, the Employee's or former Employee's surviving spouse and the Employee's or former Employee's spouse or former spouse who is the alternate payee under a Qualified Domestic Relations Order, as defined in Section 414(p) of the Code, are Distributees with regard to the interest of the spouse or former spouse.
- (4) Direct Rollover — A Direct Rollover is a payment by the Plan to the Eligible Retirement Plan specified by the Distributee.
- (5) Non-spouse Beneficiary Rollover — A non-spouse Beneficiary who is a "designated beneficiary" under Section 401(a)(9)(E) of the Code and the Treasury Regulations thereunder, may, by a Direct Rollover, roll over all or any portion of his or her distribution to an individual retirement account or annuity described in Section 408(a) or 408(b) of the Code ("IRA") that is established on behalf of the Beneficiary and that will be treated as an inherited IRA pursuant to Section 402(c)(11) of the Code.

In order to be able to roll over the distribution, the distribution must otherwise satisfy the definition of an Eligible Rollover Distribution. A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution ineligible for rollover, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance, including Q&A 17 and 18 of Notice 2007-7, 2007-5 Internal Revenue Bulletin 395. If a Participant dies before his or her required beginning date, then the non-spouse Designated Beneficiary may deposit into such IRA all or any portion of the distribution that is deemed to be an Eligible Rollover Distribution. In determining the portion of such distribution that is considered to be a required minimum distribution that must be made from the IRA, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c).

Although a non-spouse Beneficiary may roll over directly a distribution as provided above, the distribution is not subject to the direct rollover requirements of Section 401(a)(31) of the Code, the notice requirements of Section 402(f) of the Code, or the mandatory withholding requirements of Section 3405(c) of the Code. If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

If the Participant's named Beneficiary is a trust, the Plan may make a Direct Rollover to an IRA on behalf of the trust, provided the trust satisfies the requirements to be a Designated Beneficiary within the meaning of Section 401(a)(9)(E) of the Code.

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Section 7.05 - Acceptance of Transfers or Rollovers

No transfers or rollovers (direct or otherwise) shall be permitted to this Plan from another plan or annuity.

Section 7.06 - Alternate Payees Under Qualified Domestic Relations Orders

Notwithstanding anything in the Plan to the contrary, if a Domestic Relations Order directs the Plan to make a distribution prior to the Participant's earliest retirement age as defined in Section 414(p)(4) of the Code to an alternate payee and if the Domestic Relations Order satisfies Section 414(p)(11) of the Code, the Plan shall comply with such Order. Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements of a Qualified Domestic Relations Order will not fail to be a Qualified Domestic Relations Order: (a) solely because the Order is issued after, or revises, another domestic relations order or Qualified Domestic Relations Order; or (b) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. Such a domestic relations order is subject to the same requirements and protections that apply to Qualified Domestic Relations Orders.

Article VIII – Minimum Distribution Requirements

Section 8.01 - General Rules

- (a) **Effective Date.** The provisions of this Article will apply for purposes of determining required minimum distributions for calendar years beginning on or after January 1, 2012.
- (b) **Precedence.** The requirement of this Article will take precedence over any inconsistent provisions of the Plan.
- (c) **Requirements of Treasury Regulations Incorporated.** All distributions required under this Article will be determined and made in accordance with the Treasury Regulations under Section 401(a)(9) of the Code.

Section 8.02 - Time and Manner of Distribution

- (a) Required Beginning Date. The Participant's entire interest will be distributed, or begin to be distributed, to the Participant no later than the Participant's required beginning date.
- (b) Death of Participant Before Distributions Begin. If the Participant dies before distributions begin, the Participant's entire interest will be distributed, or begin to be distributed, no later than as follows:
 - (1) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, then, distributions to the surviving spouse will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died, or by December 31 of the calendar year in which the Participant would have attained age 70½, if later.
 - (2) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, then distribution to the Designated Beneficiary will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died.
 - (3) If there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, the Participant's entire interest will be distributed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.
 - (4) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary and the surviving spouse dies after the Participant but before distributions to the surviving spouse begin, this Section 8.02(b), other than Section 8.02(b)(1), will apply as if the surviving spouse were the Participant.

For purposes of this Section 8.02(b) and Section 8.04, unless Section 8.02(b)(4) applies, distributions are considered to begin on the Participant's required beginning date. If Section 8.02(b)(4) applies, distributions are considered to begin on the date distributions are required to begin to the surviving spouse under Section 8.02(b)(1). If distributions under an annuity purchased from an insurance company irrevocably commence to the Participant before the Participant's required beginning date (or to the Participant's surviving spouse before the date distributions are required to begin to the surviving spouse under Section 8.02(b)(1)), the date distributions are considered to begin is the date distributions actually commence.

- (c) Forms of Distribution. Unless the Participant's interest is distributed in the form of an annuity purchased from an insurance company or in a single sum on or before the required beginning date, as of the first distribution calendar year distributions will be made in accordance with Sections 8.03 and 8.04 of this Article. If the Participant's interest is distributed in the form of an annuity purchased from an insurance company, distributions thereunder will be made in accordance with the requirements of Section 401(a)(9) of the Code and the Treasury Regulations.

Section 8.03 - Required Minimum Distributions During Participant's Lifetime

- (a) Amount of Required Minimum Distribution For Each Distribution Calendar Year. During the Participant's lifetime, the minimum amount that will be distributed for each distribution calendar year is the lesser of:
 - (1) The quotient obtained by dividing the Participant's Account Balance by the distribution period in the Uniform Lifetime Table set forth in Treasury Regulation Section 1.401(a)(9)-9, using the Participant's age as of the Participant's birthday in the distribution calendar year; or
 - (2) If the Participant's sole Designated Beneficiary for the distribution calendar year is the Participant's spouse, the quotient obtained by dividing the Participant's Account Balance by the number in the Joint and Last Survivor Table set forth in Treasury Regulation Section 1.401(a)(9)-9, using the Participant's and spouse's attained ages as of the Participant's and spouse's birthdays in the distribution calendar year.
- (b) Lifetime Required Minimum Distributions Continue Through Year of Participant's Death. Required minimum distributions will be determined under this Section 8.03 beginning with the first distribution calendar year and up to and including the distribution calendar year that includes the Participant's date of death.

Section 8.04 - Required Minimum Distributions After Participant's Death

- (a) Death On or After Date Distributions Begin.
 - (1) Participant Survived by Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the longer of the remaining life expectancy of the Participant or the remaining life expectancy of the Participant's Designated Beneficiary, determined as follows:
 - (A) The Participant's remaining life expectancy is calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.
 - (B) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, the remaining life expectancy of the surviving spouse is calculated for each distribution calendar year after the year of the Participant's death using the surviving spouse's age as of the spouse's birthday in that year. For distribution calendar years after the year of the surviving spouse's death, the remaining life expectancy of the surviving spouse is calculated using the age of the surviving spouse as of the spouse's

birthday in the calendar year of the spouse's death, reduced by one for each subsequent calendar year.

- (C) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, the Designated Beneficiary's remaining life expectancy is calculated using the age of the Beneficiary in the year following the year of the Participant's death, reduced by one for each subsequent year.
 - (2) No Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is no Designated Beneficiary as of September 30 of the year after the year of the Participant's death, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the Participant's remaining life expectancy calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.
- (b) Death Before Date Distributions Begin.
- (1) Participant Survived by Designated Beneficiary. If the Participant dies before the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the remaining life expectancy of the Participant's Designated Beneficiary, determined as provided in Section 8.04(a).
 - (2) No Designated Beneficiary. If the Participant dies before the date distributions begin and there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, distribution of the Participant's entire interest will be completed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.
 - (3) Death of Surviving Spouse Before Distributions to Surviving Spouse Are Required to Begin. If the Participant dies before the date distributions begin, the Participant's surviving spouse is the Participant's sole Designated Beneficiary, and the surviving spouse dies before distributions are required to begin to the surviving spouse under Section 8.02(b)(1), this Section 8.04(b) will apply as if the surviving spouse were the Participant.

Section 8.05 - Definitions

- (a) Designated Beneficiary. The individual who is designated as the Beneficiary under Section 1.04 of the Plan and is the Designated Beneficiary under Section 401(a)(9) of the Internal Revenue Code and Treasury Regulation Section 1.401(a)(9)-1, Q&A-4.
- (b) Distribution calendar year. A calendar year for which a minimum distribution is required. For distributions beginning before the

Participant's death, the first distribution calendar year is the calendar year immediately preceding the calendar year which contains the Participant's required beginning date. For distributions beginning after the Participant's death, the first distribution calendar year is the calendar year in which distributions are required to begin under Section 8.02(b). The required minimum distribution for the Participant's first distribution calendar year will be made on or before the Participant's required beginning date. The required minimum distribution for other distribution calendar years, including the required minimum distribution for the distribution calendar year in which the Participant's required beginning date occurs, will be made on or before December 31 of that distribution calendar year.

- (c) Life expectancy. Life expectancy as computed by use of the Single Life Table in Treasury Regulation Section 1.401(a)(9)-9.
- (d) Participant's Account Balance. The Account Balance as of the last Valuation Date in the calendar year immediately preceding the distribution calendar year (valuation calendar year) increased by the amount of any contributions made and allocated or forfeitures allocated to the Account Balance as of dates in the valuation calendar year after the Valuation Date and decreased by distributions made in the valuation calendar year after the Valuation Date.
- (e) Required beginning date. The required beginning date is April 1 of the calendar year following the calendar year in which the Participant attains age 70½ or retires, whichever is later.

Article IX – In-Service Withdrawals

Section 9.01 - Emergency Withdrawals

In the event that the Plan Administrator, upon written request of a Participant, determines, in its sole discretion, that the Participant has suffered an unforeseeable financial emergency, the Employer shall pay to the Participant from the vested Account an amount necessary to meet the emergency, after deduction of any and all taxes as may be required. For purposes of this Plan, an unforeseeable financial emergency is an unexpected need for cash arising from an illness, casualty, loss, sudden financial reversal, or other such unforeseeable occurrence. Cash needs arising from foreseeable events, such as the purchase of a house or education expenses for children, shall not be considered to be the result of an unforeseeable financial emergency. Distributions for an emergency shall be made from the Participant's sub-accounts pro-rata. However, no distribution shall be made from contributions, and earnings attributable to such contributions, that have been credited to the Plan for less than two (2) years. It is intended that the Plan Administrator's determination as to whether a Participant has suffered an "unforeseeable financial emergency" shall be made consistent with Section 457(d)(1)(A)(iii) of the Code.

Article X – Beneficiaries

Section 10.01- Designation of Beneficiary

Each Participant may designate a Beneficiary to receive benefits under the Plan upon the Participant's death by filing with the Employer written notice identifying the Beneficiary. The spouse of a Married Participant shall

automatically be his Beneficiary unless the Participant designates another Beneficiary pursuant to Section 10.02. The estate of a single Participant shall automatically be his Beneficiary unless the single Participant has designated a Beneficiary. A Participant may revoke or change such Beneficiary designation by written notice filed with the Employer without the consent of the Beneficiary. However, a Married Participant shall only change his Beneficiary designation in accordance with Section 10.02.

If there is any doubt as to the right of any Beneficiary to receive any amount, the Employer may retain such amount until the rights to the amount are determined, or it may pay such amount into any court of appropriate jurisdiction, in either of which events neither the Employer nor the Funding Company(ies) shall be liable for any interest on such amount, or shall be under any liability to any person in respect of such amount. In the event that such amount is retained by the Employer, the entire amount shall be invested in an investment selected by the Plan Administrator.

Section 10.02 - Change in Designation: Married Participant

In the case of a Married Participant, any designation of a Beneficiary or any revocation or change in a Beneficiary which has the effect of designating a person as Beneficiary who is not such Married Participant's spouse will not be valid unless the spouse consents in writing to such designation, revocation, or change.

The terms of such consent must acknowledge the effect of the consent and the consent must be witnessed by a notary public or Plan representative. The designation of a non-spouse Beneficiary must specify whether the spouse consents to a designation of a Beneficiary that can be changed without further consent on the part of the spouse or the spouse is only consenting to a designation of a specific Beneficiary that cannot be changed without the spouse's consent. A consent that permits designations by the Participant without any requirements of further consent by the spouse must acknowledge that the spouse has the right to limit consent to a specific Beneficiary and the spouse voluntarily relinquishes said right. The provisions of this section shall not be applicable if the Employer is satisfied that the required consent cannot be obtained because the Participant does not have a spouse, because the spouse cannot be located, or because of such other circumstances as the Secretary of the Treasury may prescribe by regulations.

Any consent by a spouse, or the establishment that the consent of a spouse cannot be obtained, shall only be effective with respect to such spouse.

Article XI – Amendment and Termination

Section 11.01 - Amendment of Plan

The Board shall have the right to amend this Plan in any and all respects at any time and from time to time; provided, however: (a) no amendment shall increase the duties or liabilities of the Funding Company(ies) without their written consent; (b) that no amendment shall deprive any Participant of any of the accrued vested benefits to which he is entitled under this Plan; and (c) that no amendment shall provide for the use of funds or assets held by the Plan other than for the benefit of Participants and their Beneficiaries and, subject to Section 3.04, no funds held by the Plan shall ever revert to or be used or enjoyed by the Employer prior to the satisfaction of all liabilities hereunder to its Participants and their Beneficiaries.

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Section 11.02 - Termination of Plan

The Employer reserves the right to terminate the Plan at any time. In the event of termination of the Plan or a partial termination of the Plan or a complete discontinuance of contributions, the Accounts of affected Participants shall become one hundred percent (100%) vested and shall not thereafter be subject to forfeiture.

Article XII – Administration of the Plan

Section 12.01 - Authority

The Employer shall be the Plan Administrator. The Employer shall maintain, or cause to be maintained, records on the employment and compensation history of each Participant in sufficient detail to permit an accurate determination of any benefits to which the Participant may be entitled under the Plan. The Plan Administrator and any delegates shall direct their duties with respect to the Plan (a) solely in the interest of the Plan's Participants and Beneficiaries and (b) for the exclusive purpose of providing benefits to the Plan's Participants and Beneficiaries and defraying reasonable expenses of administering the Plan.

Section 12.02 - Payment of Plan Expenses

The Employer may determine that certain expenses will be borne by Participants.

Section 12.03 - Plan Administrator's Right to Administer and Interpret the Plan

The Plan Administrator shall have the absolute power, authority and discretion to administer and interpret the Plan and to adopt such rules and regulations as in the opinion of the Plan Administrator are necessary or advisable to implement, administer, and interpret the Plan, or to transact its business. Such rules and regulations as are adopted by the Plan Administrator shall be binding upon any persons having an interest in or under the Plan.

Section 12.04 - Claims Procedure

A claim for benefits under the Plan must be made to the Plan Administrator in writing. The Plan Administrator shall provide adequate notice in writing to any Participant or Beneficiary whose claim for benefits under the Plan has been denied, setting forth the specific reasons for such denial, written in a manner calculated to be understood by the Participant or Beneficiary. If a claim is denied, in whole or in part, the Plan Administrator shall send the claimant a notice of denial explaining the reasons for denial of the claim. A claimant whose claim has been denied, or his authorized representative, may request a review of the denial, but such a request must be in writing, and must be submitted to the Plan Administrator within sixty (60) days after the claimant's receipt of the notice of denial. The review of a claim which has been denied shall be made by the Plan Administrator within ninety (90) days of the receipt of the request for review, unless the Plan Administrator determines that special circumstances require additional time, in which case a decision shall be rendered not later than one hundred twenty (120) days after receipt of the request for review. The decision on the review shall be in writing and shall include specific reasons for the decision, written in a manner calculated to be understood by the claimant, and specific reference to the pertinent Plan provisions on which the decision is based. The Plan Administrator shall have the absolute authority, power and discretion to adjudicate claims.

Article XIII – Miscellaneous Provisions

Section 13.01 - Employees' Plan

This Plan is created for the exclusive benefit of the Employees of the Employer and shall be interpreted in a manner consistent with its being an Employees' plan as defined in Section 401(a) of the Code. Subject to Section 3.04, no funds contributed to this Plan nor any assets of this Plan shall ever revert to or be used or enjoyed by the Employer, nor shall any such funds or assets ever be used other than for the exclusive benefit of Employees of the Employer and their Beneficiaries and defraying reasonable Plan expenses.

Section 13.02 - Additional Limitations on Liability

Neither the Employer, its Employees, trustees, and officers, nor the Plan Administrator in any way guarantees this Plan against loss or depreciation, nor do they guarantee the payment of any benefit which may become due hereunder to any present or former Participant or Beneficiary.

Section 13.03 - General Undertaking of All Parties

All parties to this Plan and all persons claiming any interest whatsoever hereunder agree to perform any and all acts and execute any and all documents and papers which may be necessary or desirable for the carrying out of this Plan or any of its provisions.

Section 13.04 - Agreement to Bind Heirs, Etc.

This Plan shall be binding upon the heirs, executors, administrators, successors and assigns, as such terms shall apply, of any and all parties hereto present and future.

Section 13.05 - Invalidity of Certain Provisions

If any provision of this Plan shall be held invalid or unenforceable, such invalidity or unenforceability shall not affect any other provision hereof and this Plan shall be construed and enforced as if such provision had not been included.

Section 13.06 - Right to Employment

Nothing contained in the Plan or any modification hereof, or the creation of any fund or account for the payment of any benefit, shall be construed to give any Employee, Participant or Beneficiary any right to employment or continued employment with the Employer which he would not have had, had the Plan not been created.

Section 13.07 - Incapacity

In the event that any Participant is unable to care for his affairs because of illness or accident, any payment due may be paid to the Participant's spouse, parent, brother, sister or other person deemed by the Plan Administrator to have incurred expenses for the care of such Participant, unless a duly qualified guardian or other legal representative has been appointed.

Section 13.08 - Governing Law

The Plan shall be construed, administered and enforced in accordance with

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the laws of the State of Ohio other than such laws as are specifically preempted by federal law.

Section 13.09 - Tax Qualification

This Plan has been adopted, based upon the condition precedent that it be approved and qualified by the Internal Revenue Service as meeting the requirements of the Code and the Treasury Regulations issued thereunder with respect to qualified retirement plans. Notwithstanding any other provision in this Plan, if the Commissioner of the Internal Revenue Service or his delegate determines that the Plan, or the Plan as it may be amended by the Employer in an effort to receive such approval, does not qualify under the applicable provisions of the Code, the Employer will make such changes required to so qualify the Plan.

Section 13.10 - Number of Counterparts

This Plan may be executed in any number of counterparts, each of which when duly executed by the Employer shall be deemed to be an original, but all of which shall together constitute but one instrument, which may be evidenced by any counterpart.

Section 13.11 - Masculine, Feminine, Singular and Plural

The masculine shall include the feminine and the singular shall include the plural and the plural the singular wherever the person or entity or context shall plainly so require.

Section 13.12 - Withholding Taxes

The Plan Administrator may make any appropriate arrangements to deduct from all amounts paid under the Plan any taxes required to be withheld by any government or government agency. Each Participant and/or Beneficiary shall bear all taxes on amounts paid under the Plan to the extent that no taxes are withheld, irrespective of whether withholding is required.

Section 13.13 - Prevention of Escheat

If the Funding Company(ies) is unable to make payment to any Participant or other person to whom a payment is due under the Plan because it cannot ascertain the identity or whereabouts of such Participant or other person after reasonable efforts have been made to identify or locate such person (including a notice of the payment so due mailed to the last known address of such Participant or other person as shown on the records of the Employer), such payment and all subsequent payments otherwise due to such Participant or other person shall be treated as forfeited three (3) years after the date such payment first became due; provided, however, that such payment and any subsequent payments shall be reinstated retroactively no later than sixty (60) days after the date on which the Participant or person is identified or located.

Section 13.14 - Uniformed Service Employment and Reemployment Rights Act of 1994

Notwithstanding any provision of this Plan to the contrary, service credits and contributions with respect to qualified military service will be provided in accordance with Section 414(u) of the Code.

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IN WITNESS WHEREOF, the Employer has caused the Plan to be executed
as of the date written below.

THE OHIO STATE UNIVERSITY

By:

Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

Date

Appendix B

The Ohio State University Supplemental 415(m) Retirement Plan II (DRAFT for Board of Trustees Approval)

Effective as of September 1, 2012

INTRODUCTION

WHEREAS, The Ohio State University ("Ohio State") is a governmental organization;

WHEREAS, IRC Section 415(m) authorizes a governmental organization to establish a qualified excess benefit plan as provided by IRC Section 415(m);

WHEREAS, the purpose of this 415(m) Plan II is to provide participants in the Retirement Programs that portion of a participant's benefits that would otherwise be payable under the terms of the Retirement Programs except for the limitations on benefits imposed by IRC Section 415;

WHEREAS, this 415(m) Plan II is intended to comply with IRC Section 415(m); and

WHEREAS, Ohio State desires to establish this 415(m) Plan II effective as of September 1, 2012.

NOW, THEREFORE, Ohio State hereby establishes and restates this 415(m) Plan II as set forth in this document effective as of September 1, 2012.

GENERAL PROVISIONS

Except as noted herein, this 415(m) Plan II shall operate in accordance with the Retirement Programs and the policies and procedures adopted hereunder.

ARTICLE I DEFINITIONS

Where the following words and phrases appear in the 415(m) Plan II, they shall have the meanings specified below unless a different meaning is clearly required by the context. Capitalized terms used but not defined in this 415(m) Plan II shall have the meanings given to them in the applicable Retirement Program.

- 1.1 **ARP.** The term "ARP" shall mean The Ohio State University Alternative Retirement Plan, as amended from time to time.
- 1.2 **Beneficiary.** The term "Beneficiary" shall mean any person designated by a Participant or otherwise entitled to receive benefits that may become payable hereunder after the death of such Participant.
- 1.3 **Benefit Commencement Date.** The term "Benefit Commencement Date" shall mean the date of commencement of benefits under the 415(m) Plan II, as elected by the Participant pursuant to Section 5.4; provided, however, that the Benefit Commencement Date cannot be earlier than the

Participant's attainment of the Severance from Service Date. If the Participant has not made a valid election as to his Benefit Commencement Date, the Participant's Benefit Commencement Date shall be the date of the Participant's attainment of the Severance from Service Date. In no event shall a Participant's Benefit Commencement Date be the date of the Participant's unforeseeable financial emergency withdrawal.

- 1.4 **Compensation.** The term "Compensation" shall mean an individual's compensation as defined in Section 2.6 of the ARP when applicable and Section 1.07 of the RCP when applicable.
- 1.5 **IRC.** The term "IRC" shall mean the Internal Revenue Code of 1986, as amended from time to time, subsequent to the date that this Plan is executed.
- 1.6 **ORC.** The term "ORC" shall mean the Ohio Revised Code, as amended from time to time.
- 1.7 **Participant.** The term "Participant" shall have the meaning set forth in Section 2.2 of this 415(m) Plan II.
- 1.8 **Plan or 415(m) Plan II.** The term "Plan" or "the or this 415(m) Plan II" shall mean The Ohio State University Supplemental 415(m) Retirement Plan II, as amended from time to time. The terms "Plan" and "the or this 415(m) Plan II" may be used interchangeably herein.
- 1.9 **Plan Administrator.** The term "Plan Administrator" shall mean The Ohio State University.
- 1.10 **Plan Year.** The term "Plan Year" shall have the meaning given to it in the applicable Retirement Program.
- 1.11 **Retirement Programs.** The term "Retirement Programs" shall mean, collectively, the ARP and the RCP II.
- 1.12 **RCP II.** The term "RCP II" shall mean The Ohio State University Retirement Continuation Plan II, as amended from time to time.
- 1.13 **Severance from Service Date.** The term "Severance from Service Date" shall mean the date on which the Participant quits, retires, is discharged or dies.

ARTICLE II PARTICIPATION

- 2.1 **Eligible Class.** All employees of Ohio State (a) who have been specifically identified as participants in the RCP II and (b) whose net amount determined in Section 3.2 and 3.3 of the 415(m) Plan will exceed zero as of the last day of the applicable Plan Year shall be eligible to participate in this Plan. An employee for whom contributions are made under The Ohio State University Supplemental 415(m) Retirement Plan in any given Plan Year shall not be eligible to participate in this Plan during such Plan Year.

- 2.2 **Participation.** An employee shall be a "Participant" under the 415(m) Plan II if (a) the employee is in the Eligible Class described in Section 2.1 above and (b) the employee is designated as a "Participant" by Ohio State.

ARTICLE III CONTRIBUTIONS

- 3.1 **Commencement of Contributions.** Notwithstanding anything herein to the contrary, contributions made to this 415(m) Plan II shall only commence when the contributions to the Retirement Programs under Sections 3.2 and 3.3 hereunder, in the aggregate, exceed the contribution limits described in IRC Section 415(c).
- 3.2 **Employer Contributions.** Employer contributions to the 415(m) Plan shall be determined by subtracting the amount determined under subparagraph (b) from the amount determined under subparagraph (a) herein:
- (a) The employer contributions determined for the applicable Plan Year under Section 4.2 of the ARP and Section 3.03 of the RCP II, in each case disregarding any limitations on employer contributions that would be applicable under the Retirement Program to limit annual additions to the amount defined in IRC Section 415(c).
 - (b) The employer contribution under Section 4.2 of the ARP and Section 3.03 of the RCP II actually made for the applicable Plan Year.
 - (c) For each Plan Year, contributions shall be determined under this 415(m) Plan II for the period beginning with the first payroll that occurs on or after the date upon which the Participant's annual additions to the Retirement Programs are limited by IRC Section 415(c).
- 3.3 **Employee Pick-Up Contributions.** Employee pick-up contributions to the 415(m) Plan II shall be determined by subtracting the amount determined under subparagraph (b) from the amount determined under subparagraph (a) herein:
- (a) The employee pick-up contributions determined for the applicable Plan Year under Section 4.1 of the ARP and Section 3.02 of the RCP II, in each case disregarding any limitations on employee pick-up contributions that would be applicable under the Retirement Programs to limit annual additions to the amount defined in IRC Section 415(c).
 - (b) The employee pick-up contributions under Section 4.1 of the ARP and Section 3.02 of the RCP II actually made for the applicable Plan Year.
 - (c) For each Plan Year, contributions shall be determined under this 415(m) Plan for the period beginning with the first payroll that occurs on or after the date upon which the Participant's annual additions to the Retirement Programs are limited by IRC Section 415(c).

ARTICLE IV INVESTMENTS

- 4.1 Amounts credited under the Plan may be invested as a Participant elects among the investment options provided under the RCP II. Notwithstanding any other provision of this Plan that may be interpreted to the contrary, such investments are to be used for measurement purposes only, and the Participant's election of any investment option and the calculation of additional amounts and the crediting or debiting of such amounts on behalf of a Participant shall not be considered or construed in any manner as an actual investment in any such investment option. Ohio State retains the sole discretion to decide (a) whether to invest the amounts deferred, and (b) if such amounts are invested, the actual investment funds. In the event that Ohio State decides to invest funds in any or all of the investments elected by a Participant, the Participant shall have no rights in or to such investments themselves.
- 4.2 Ohio State, its employees, trustees, and officers shall have no responsibility or liability for any investments, investment directions, or investment results of the Participant or Participant's agent or representative for such investments.

ARTICLE V PAYMENT OF BENEFITS

- 5.1 **Benefit Amounts.** The benefits payable to or on behalf of a Participant under this Plan shall be equal to the Participant's vested account balance (which shall be the sum of all vested employer and employee pick-up contributions made under this Plan for the Participant, reduced by plan expenses properly chargeable to the Participant) increased or decreased as appropriate by the Participant's investment factor.

A Participant's investment factor shall be equal to the return that would have been realized on the Participant's account balance had that balance been invested as described in Section 4.1 of this Plan.

- 5.2 **Commencement of Benefits.** Except for unforeseeable financial emergency withdrawals as set forth below under Section 5.3, payment of benefits to a Participant will begin as soon as administratively practicable following the Participant's Benefit Commencement Date. Except for unforeseeable financial emergency withdrawals, withdrawals from the 415(m) Plan II prior to the Benefit Commencement Date are not permitted under any circumstances.
- 5.3 **Unforeseeable Financial Emergency Withdrawals.** In the event that the Plan Administrator, upon written request of a Participant, determines, in its sole discretion, that the Participant has suffered an unforeseeable financial emergency, Ohio State shall pay to the Participant from the Participant's account balance an amount necessary to meet the emergency, after deduction of any and all taxes as may be required. For purposes of this Plan, an unforeseeable financial emergency is an unexpected need for cash arising from an

illness, casualty, loss, sudden financial reversal, or other such unforeseeable occurrence. Cash needs arising from foreseeable events, such as the purchase of a house or education expenses for children, shall not be considered to be the result of an unforeseeable financial emergency. Distributions for an emergency shall be made from the Participant's sub-accounts under the Plan on a pro-rata basis. However, no distribution shall be made from contributions and earnings attributable to such contributions, that have been credited to the Plan for less than two years. It is intended that the Plan Administrator's determination as to whether a Participant has suffered an "unforeseeable financial emergency" shall be made consistent with IRC Section 457(d)(1)(A)(iii).

- 5.4 **Election of Benefit Payment Form and Commencement of Distribution.** Each Participant shall, prior to the date benefits begin to accrue hereunder, make an affirmative written election on a form to be provided by the Plan Administrator as to the form and commencement of distribution applicable to benefits under the 415(m) Plan II. However, the affirmative written election may be changed thereafter as to form and/or commencement of distribution, but must be made at least two years in advance of any benefit commencement of distributions chosen under the changed election form. In the event that no such election is made prior to the date benefits begin to accrue hereunder, distributions from this Plan shall be payable in a lump sum on the Participant's Benefit Commencement Date.
- 5.5 **Beneficiary Designation.** Upon commencing participation, each Participant shall designate a Beneficiary on forms furnished by the Plan Administrator or its delegate. Such forms shall be maintained in files held by the Plan Administrator or its delegate. From time to time, the Participant may change his Beneficiary by written notice on forms furnished by the Plan Administrator or its delegate given to the Plan Administrator or its delegate. Upon such change, the rights of all previously designated Beneficiaries to receive any benefits under this Plan shall cease.

Further, to the extent there is no beneficiary designation under the 415(m) Plan II at the date of death of the Participant, or if the Beneficiary designated has died prior to the death of the Participant, or if the Participant has revoked a prior designation in writing filed with the Plan Administrator without having filed a new designation, then any death benefits which would have been payable to the Beneficiary hereunder shall be payable to the Participant's spouse, if living; if not living, equally to the Participant's children; or if none survive, then to the Participant's estate.

- 5.6 **Vesting Provisions.** For purposes of determining vested status in this Plan, years of participation as calculated under the RCP II shall constitute years of participation in the 415(m) Plan II. Therefore, employer contributions and employee pick-up contributions under the 415(m) Plan II shall be vested to the same extent (as measured by the vesting percentage) as are the employer contributions and employee pick-up

contributions in the RCP II.

- 5.7 **Non-Alienation Provisions.** A Participant's right to benefit payments under the Plan are not subject in any manner to anticipation, alienation, sale, transfer, assignment, pledge, encumbrance, attachment or garnishment by creditors of the Participant or the Participant's Beneficiary.

ARTICLE VI LOANS

- 6.1 No loans shall be permitted under this 415(m) Plan II.

ARTICLE VII TRANSFERS OR ROLLOVERS

- 7.1 No transfers or rollovers shall be permitted to this 415(m) Plan II from another plan or from this 415(m) Plan II to another plan.

ARTICLE VIII UNFUNDED STATUS

- 8.1 Participants and their Beneficiaries will have no right or property interest in any assets held to support the liabilities created hereunder. Participants have the status of general unsecured creditors of Ohio State, and this Plan constitutes a mere promise by Ohio State to make benefit payments in the future. Any and all payments made to or on behalf of a Participant pursuant to the 415(m) Plan II shall be made from the general assets of Ohio State. Any and all annuity contracts or mutual funds purchased to support the liabilities hereunder shall be registered in the name of Ohio State and held as a general asset on its books of account.

ARTICLE IX PLAN ADMINISTRATION

- 9.1 **Powers and Duties.** The Plan Administrator shall administer the 415(m) Plan II. It shall have the authority to interpret, construe, and implement the 415(m) Plan II, to adopt and review rules and regulations relating to the 415(m) Plan II and to make all other determinations relating to the administration of the 415(m) Plan II. Any decision or interpretation of any provision of the 415(m) adopted by the Plan Administrator shall be final and conclusive. The Plan Administrator may delegate any of the responsibilities to an appropriate employee or department, provided that no such delegate may take action with respect to matters exclusively affecting his or her own benefits under the Plan.
- 9.2 **Consultants.** The Plan Administrator may employ such counsel, accountants, actuaries and other agents as it shall deem advisable. Ohio State shall pay the compensation of such counsel, accountants, actuaries and other agents and any other expenses incurred by the Plan Administrator in the administration of the 415(m) Plan II not already built into all products purchased to offset the liabilities created by this 415(m) Plan II.

ARTICLE X AMENDMENT AND TERMINATION

- 10.1 **Amendment.** Ohio State reserves the right to amend or to modify the 415(m) Plan II at any time by formal action of its Board of Trustees or its delegate, including the right to amend or to modify the 415(m) Plan II retroactively, as long as the amendment or modification does not reduce a Participant's benefits that accrued under this Plan prior to the earlier of the date on which such amendment is authorized or executed.
- 10.2 **Termination.** Ohio State reserves the right to terminate the Plan at any time by formal action of its Board of Trustees, as long as the termination does not reduce a Participant's benefits that accrued under the Plan prior to the date of such termination. If Ohio State elects to terminate the Plan, payment of all accrued benefits shall be made pursuant to the applicable provisions of Article V.

ARTICLE XI GENERAL PROVISIONS

- 11.1 **Governing Law.** Except to the extent superseded by federal law, the laws of the State of Ohio shall be controlling in all matters relating to this Plan, including the construction and performance hereof, notwithstanding principles of conflicts of laws.
- 11.2 **Captions.** The captions of Articles and Sections of this Plan are for convenience of reference only and shall not control or affect the meaning or construction of any of its provisions.
- 11.3 **Facility of Payment.** Any amounts payable hereunder to any person who is under legal disability or who, in the judgment of the Plan Administrator, is unable to manage his financial affairs properly may be paid to the legal representative of such person or may be applied for the benefit of such person in any manner that the Plan Administrator may select, and any such payment shall be deemed to be payment for such person's account.
- 11.4 **Withholding.** To the extent required by the laws in effect at the time payments are made hereunder, Ohio State shall withhold from such payments, any taxes required to be withheld for federal, state or local government purposes.
- 11.5 **Administrative Expenses.** Except as provided in the products used to underwrite liabilities hereunder, all other expenses relating to the Plan and its administration shall be borne by Ohio State.
- 11.6 **Severability.** Any provision of this Plan prohibited by the law of any jurisdiction, shall, as to such jurisdiction, be ineffective to the extent of such prohibition without invalidating the remaining provisions hereof.
- 11.7 **Liability.** Except as otherwise expressly provided herein, no member of the Board of Trustees of Ohio State, no delegate of the Plan Administrator, and no officer, employee or agent of

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Ohio State (specifically including, but not limited to an employee of Ohio State acting at the direction of the Plan Administrator) shall have any liability to any person, firm or corporation based on or arising out of the Plan except in the case of gross negligence or fraud.

11.8 **Binding Effect.** This Plan shall be binding upon and shall inure to the benefit of Ohio State, its successors and assigns and each Participant and his heirs, executors, administrators and legal representatives.

11.9 **Construction.** Any words herein used in the masculine shall be read and construed in the feminine where they would so apply. Words in the singular shall be read and construed as though used in the plural in all cases where they would so apply.

IN WITNESS WHEREOF, Ohio State has caused this 415(m) Plan II to be executed effective as of September 1, 2012.

THE OHIO STATE UNIVERSITY

By: _____ Date: _____
Geoffrey S. Chatas
Senior Vice President for Business & Finance and
Chief Financial Officer

(APPENDIX XII)

UNIVERSITY FOUNDATION REPORT (cont'd)

<u>Establishment of Named Endowed Fund</u>	<u>Total Gifts</u>
<p>The Serbian National University 'Vuk Stefanovich Karadzich' Endowed Fund (Was established August 31, 2012 with gifts from Serbian National University 'Vuk Stefanovich Karadzich,' transfers from the Hilandar Research Project Endowment Fund, and friends of the Department of Slavic and East European Languages and Cultures; used to provide stipends for scholars and students conducting research on projects whose objectives are to preserve and promote the language, history, tradition, and heritage of the Serbian people.)</p>	\$15,000.00
<p>Joe R. Engle Chair in the History of Christianity (Established September 17, 2010 with an estate gift from Joe R. Engle; used to recruit or retain a distinguished scholar for a chair position in the College of Arts and Sciences focused on the history of Christianity. The required funding level for a chair was met and the name and description were revised August 31, 2012.)</p>	\$1,512,065.62
<p>The William I. Burt Memorial Scholarship Fund (Was established August 31, 2012 with an estate gift from Nannelle P. Burt in memory of her husband; used to provide scholarship support to students enrolled in the College of Engineering with priority given to students studying chemical engineering.)</p>	\$647,495.57
<p>Matt and Stephanie Magee Family Fund (Was established August 31, 2012 with gifts from Matthew and Stephanie Magee; used as a donor-advised fund during the donors' lifetimes. Upon their deaths the fund shall be split equally between the College of Engineering and the College of Education and Human Ecology to provide scholarship support.)</p>	\$200,000.00
<p>Cathleen C. Weaver Endowment Fund in Mechanical and Aerospace Engineering (Was established August 31, 2012 with an estate gift from Cathleen C. Weaver; used at the discretion of the chair of the Department of Mechanical and Aerospace Engineering in the College of Engineering.)</p>	\$172,500.54

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<p>The Richard C. and Genevieve Brown Faculty Development Fund (Was established August 31, 2012 with estate gifts from Dr. Richard and Mrs. Genevieve Brown; used by the College of Education and Human Ecology to support projects designed to improve the teaching skills of the faculty.)</p>	\$143,333.35
<p>The Laura J. Behrendt-Alsdorf Endowment Fund (Was established August 31, 2012 with gifts from Douglas E. Alsdorf in memory of his wife; used for medical research and training on female breast cancer with emphasis on metastatic disease.)</p>	\$63,443.46
<p>The Albert A. Churella Urban Gardening Scholarship Fund (Was established August 31, 2012 with gifts from Helen R. Churella in memory of her husband; used to provide renewable scholarships to undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences who are ranked as sophomore or higher and are studying urban gardening with primary preference given to fruit and vegetable gardening and secondary preference to general horticulture and crop sciences.)</p>	\$51,000.00
<p>The Margaret and Chester Scarbrough Scholarship Endowment Fund (Was established August 31, 2012 with gifts from Philip E. Scarbrough, Stephen D. Scarbrough, and Timothy L. Scarbrough in honor of their parents; used to provide one scholarship to an undergraduate student studying K-12 teacher education who demonstrates financial need and has a minimum 3.0 grade point average.)</p>	\$51,000.00
<p>Gary G. Koch and Family Graduate Student Travel Award Endowment Fund (Was established August 31, 2012 with gifts from Gary G. Koch, friends, family, and colleagues; used to support graduate students in the Department of Statistics in the College of Arts and Sciences to travel to present research at professional meetings.)</p>	\$50,834.00
<p>The Emmerich von Haam Sr., M.D. Award Fund in Pathology (Was established August 31, 2012 with gifts from the children of the late Dr. Emmerich von Haam Sr. given in honor of his career and leadership as professor and past chair of the Department of Pathology; used to support an award in the Department of Pathology for a fourth year medical student who exhibited scholarly achievement and leadership in the field of pathology.)</p>	\$50,786.70
<p>The Hablitzel Fund in Dentistry (Was established August 31, 2012 with gifts from Dr. Mark Arthur Hablitzel and Mrs. Tina Hablitzel; used at the discretion of the dean of the College of Dentistry.)</p>	\$50,665.41

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<p>The Jeanette McCleery Zupancic Memorial Fund (Was established August 31, 2012 with gifts from Dr. Judith C. Eggers; used by the College of Social Work for the care of the perennial garden by contracting with an outside vendor whose specialty is garden maintenance, as well as for the beautification of the interior of Stillman Hall.)</p>	\$50,075.00
<p>The Ric Mora Athletic Scholarship Fund in Honor of the 1962 NCAA Swimming Championship Team (Was established August 31, 2012 with a gift from Richard M. Mora; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's swimming team and pursuing an undergraduate degree.)</p>	\$50,000.00
<p>The Skip and Nancy Hanzlick Potter Scholarship Endowment Fund (Was established August 31, 2012 with gifts from Edward J. "Skip" and Nancy Hanzlick Potter; used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida area.)</p>	\$50,000.00
<p>The J.M. Smucker Company Innovation Research Award Fund (Was established August 31, 2012 with gifts from The J.M. Smucker Company; used to support undergraduate, graduate, and faculty research awards in the College of Food, Agricultural, and Environmental Sciences with preference given to projects focused on food innovation.)</p>	\$50,000.00
<p>The J.M. Smucker Company Scholarship Fund (Was established August 31, 2012 with gifts from Timothy P. Smucker; used to provide renewable undergraduate scholarships with preference given to students pursuing degrees in the Department of Food Science and Technology as part of the Pat and Bobby Moser Scholars Program in the College of Food, Agricultural, and Environmental Sciences, including the Agricultural Technical Institute.)</p>	\$50,000.00
<p>The Smucker Leaders Scholarship Fund (Was established August 31, 2012 with gifts from Timothy P. Smucker; used to provide renewable undergraduate scholarships to students pursuing a minor in Leadership Studies in the Department of Agricultural Communication, Education, and Leadership.)</p>	\$50,000.00
<p>The Weber Family Scholarship Fund (Was established August 31, 2012 with gifts from Mrs. Cynthia H. Webber and Mr. David B. Webber; used to provide a renewable, need-based scholarship to one incoming first-year undergraduate student who is a recipient of the "I Know I Can" grant, who has a minimum 2.5 cumulative grade point average, and who is enrolled at the Columbus campus.)</p>	\$50,000.00

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Wheasler Family Scholarship Fund (Was established August 31, 2012 with gifts from Dr. Ray Wheasler and Mrs. Glenna Wheasler; divided and used to provide financial aid for two undergraduate students enrolled in the College of Arts and Sciences: 75% for one who is majoring in chemistry or biochemistry and 25% for one who is majoring in mathematics.)	\$50,000.00
Keith and Deborah Wandell Dean's Innovation Fund (Was established August 31, 2012 with a gift from Keith E. and Deborah L. Wandell; used by the dean of the Max M. Fisher College of Business to support the activities of the Faculty, students, and staff in accordance with the strategic plan of the college.)	\$25,000.00
The Donald L. Ankerman Memorial Fund for Agronomy (Was established August 31, 2012 with gifts from A & L Agricultural Laboratory, colleagues, and friends in memory of Donald L. Ankerman; used to support research and teaching programs in agronomy not including general operating expenses.)	\$15,000.00

Change in Description of Named Endowed Funds

The Buckeye Opportunity Scholarship Fund

The Ohio State University Men's Glee Club Alumni Society Fund

The Klotz Chair in Cancer Research #1

The Klotz Chair in Cancer Research #2

The Klotz Chair in Cancer Research #3

The Klotz Chair in Cancer Research #4

The Klotz Chair in Cancer Research #5

The Keith and Linda Monda Scholarship Fund

The Robert C. Walter Memorial Endowment Fund

Change in Name and Description of Named Endowed Funds

From: OSU Extension Southeast Region
Endowment Fund
To: OSU Extension South Central Region
Endowment Fund

From: The George W. Broughton Natural
Resources Program Fund
To: The George W. Broughton 4-H Scholarship
Fund

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From: The Cooperatives For Fueling The Cure
Endowment Fund
To: The Cooperatives for the Cure of Cancer
Endowment Fund

From: Ford Motor Company Young Faculty
Professorship Fund in Automotive Engineering
To: Ford Motor Company Fund in Automotive
Engineering

TOTAL

\$3,448,199.65

**The Serbian National University
'Vuk Stefanovich Karadzich' Endowed Fund**

It is proposed that the Serbian National University 'Vuk Stefanovich Karadzich' Endowed Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University with gifts from Serbian National University 'Vuk Stefanovich Karadzich,' transfers from The Hilandar Research Project Endowment Fund, and friends of the Department of Slavic and East European Languages and Cultures.

The annual distribution from this fund shall be used to provide stipends for scholars and students conducting research on projects whose objectives are to preserve and promote the language, history, tradition, and heritage of the Serbian people as recommended by the chair of the Department of Slavic and East European Languages and Cultures and approved by the executive dean of the College of Arts and Sciences, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences, in consultation with the Department of Slavic and East European Languages and Cultures.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive dean of the College of Arts and Sciences, in consultation with the chair of the Department of Slavic and East European Languages and Cultures.

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Amount Establishing Endowment: \$15,000.00

Joe R. Engle Chair in the History of Christianity

The Joe R. Engle Chair Fund in the History of Christianity was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Joe R. Engle (BE 1943). The required funding level for a chair was met and the name and description were changed on August 31, 2012.

The annual distribution shall be used to recruit or retain a distinguished scholar for a chair position in the College of Arts and Sciences focused on the history of Christianity. Appointment of the candidate will be recommended by the chair in the Department of History, in consultation with the executive dean of the College of Arts and Sciences and the Provost, and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the executive dean of the College of Arts and Sciences, in consultation with the chair in the Department of History.

Amount Establishing Chair: \$1,512,065.62

The William I. Burt Memorial Scholarship Fund

It is proposed that the William I. Burt Memorial Scholarship Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Nannelle P. Burt in memory of her husband, William I. Burt.

The annual distribution from this fund shall be used to provide scholarship support to students enrolled in the College of Engineering with priority given to students studying chemical engineering. Scholarship recipients shall be selected by the college's dean, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be

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contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$647,495.57

Matt and Stephanie Magee Family Fund

It is proposed that the Matt and Stephanie Magee Family Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Matthew and Stephanie Magee.

During the donors' lifetimes, this fund shall be administered in accordance with the guidelines for donor-advised funds approved by the Board of Directors of The Ohio State University Foundation. Thereafter, the annual distribution from this fund shall be split equally between the College of Engineering and the College of Education and Human Ecology and used per the agreed upon current use descriptions on file in the colleges and The Ohio State University Foundation.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if possible, and the University president, or his/her designee, in consultation

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with the dean of the College of Engineering and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$200,000.00

**Cathleen C. Weaver Endowment Fund in
Mechanical and Aerospace Engineering**

It is proposed that the Cathleen C. Weaver Endowment Fund in Mechanical and Aerospace Engineering be established August 31, 2012 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Cathleen C. Weaver.

The annual distribution from this fund shall be used at the discretion of the chair of the Department of Mechanical and Aerospace Engineering in the College of Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering, in consultation with the chair of the Department of Mechanical and Aerospace Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the dean of the College of Engineering, in consultation with the chair of the Department of Mechanical and Aerospace Engineering.

Amount Establishing Endowment: \$172,500.54

The Richard C. and Genevieve Brown Faculty Development Fund

It is proposed that the Richard C. and Genevieve Brown Faculty Development Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Dr. Richard (BS 1947) and Mrs. Genevieve Brown.

The annual distribution from this fund shall be used in the College of Education and Human Ecology to support projects designed to improve the teaching skills of the faculty, as approved by the college's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the

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endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$143,333.35

The Laura J. Behrendt-Alsdorf Endowment Fund

It is proposed that the Laura J. Behrendt-Alsdorf Endowment Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Laura J. Behrendt-Alsdorf (BS 1991) from her husband, Douglas E. Alsdorf (BA 1986; MS 1991) of Galena, Ohio.

The annual distribution from this fund shall be used for medical research and training on female breast cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC) with a desired emphasis on metastatic disease, with support directed, but not limited, to: research personnel or awards to fellows, young investigators, first-year graduate students, nursing staff, or undergraduate students. The distribution may also cover their costs (such as travel, fees, etc.) to attend research conferences or other training opportunities. Allocation of distribution shall be made at the recommendation of the chief executive officer (CEO) of the James and the director of the CCC, in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's

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Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from both the donors, if possible, and as recommended by the CEO of The James and the director of the CCC, in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$63,443.46

The Albert A. Churella Urban Gardening Scholarship Fund

It is proposed that the Albert A. Churella Urban Gardening Scholarship Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Helen R. Churella (BS 1946, MS 1956, PhD 1976) of Canton, Georgia, in memory of her husband, Albert A. Churella.

The annual distribution from this fund shall be used to support one or more scholarships in the College of Food, Agricultural, and Environmental Sciences. Eligible undergraduate students must be of at least sophomore standing and studying urban gardening with primary preference given to fruit and vegetable gardening, and secondary preference to general horticulture and crop sciences. The scholarship may be awarded to the same students in successive years, not to exceed 4 years, provided the students remain in good academic standing with at least a 2.75 cumulative grade point average, and have demonstrated involvement in the college through student organizations, volunteerism, and other extracurricular activities related to the field of study.

Scholarship recipients shall be selected by the college's scholarship selection committee in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this

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alternate designation, the boards shall seek advice from the donor, should she be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.
Amount Establishing Endowment: \$51,000.00

The Margaret and Chester Scarbrough Scholarship Endowment Fund

It is proposed that the Margaret and Chester Scarbrough Scholarship Endowment Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Philip E. Scarbrough (BS 1965), Stephen D. Scarbrough (BS 1971, MD 1974), and Timothy L. Scarbrough (BS 1977) in honor of their parents who strongly believed in the importance of higher education.

The annual distribution from this fund shall be used to provide scholarship support to one undergraduate student studying K-12 teacher education. To qualify, candidates must demonstrate financial need and have a minimum 3.0 grade point average. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if possible, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$51,000.00

Gary G. Koch and Family Graduate Student Travel Award Endowment Fund

It is proposed that the Gary G. Koch and Family Graduate Student Travel Award Endowment Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gary G. Koch (BS 1962, MS 1963), friends,

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family, and colleagues.

The annual distribution from this fund shall support graduate students in the Department of Statistics in the College of Arts and Sciences to travel to present research at professional meetings. Recipients shall be selected by the college's executive dean, in consultation with the department's chair and coordinated with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from Gary G. Koch, if possible, and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$50,834.00

The Emmerich von Haam Sr., M.D. Award Fund in Pathology

It is proposed that the Emmerich von Haam Sr., M.D. Award Fund in Pathology be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the children of the late Dr. Emmerich von Haam Sr., given in honor of his career and leadership as professor emeritus and past chair of the Department of Pathology from 1937 to 1967.

The annual distribution from this fund shall support an award in the Department of Pathology for a fourth year medical student who exhibited scholarly achievement and leadership in the field of pathology. Allocation of funds shall be approved by the chair of the Department of Pathology, in consultation with the dean of the College of Medicine, the senior vice president for Health Sciences, and the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment

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funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from a representative of the donors and the chair of the Department of Pathology, in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,786.70

The Hablitzel Fund in Dentistry

It is proposed that the Hablitzel Fund in Dentistry be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mark Arthur Hablitzel (DDS 1971) and Mrs. Tina Hablitzel (Cert. Dental Hygiene 1971).

The annual distribution from this fund shall be used at the discretion of the dean of the College of Dentistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from both the donors, should they be alive, and the dean of the College of Dentistry.

Amount Establishing Endowment: \$50,665.41

The Jeanette McCleery Zupancic Memorial Fund

It is proposed that the Jeanette McCleery Zupancic Memorial Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Judith C. Eggers (BSSW 1962).

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The annual distribution from this fund shall be used by the College of Social Work for the care of the perennial garden by contracting (in accordance with University guidelines) with an outside vendor whose specialty is garden maintenance. Additionally, the donor requests that excess distribution to be used for further beautification of the interior of Stillman Hall, such as art work or inside potted plants. Expenditures shall be approved by the college's dean.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion may provide support to a social work student who demonstrates financial need and has an interest in the garden and design. Recipients shall be selected by the dean of the College of Social Work, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, if possible, and the dean of the College of Social Work.

Amount Establishing Endowment: \$50,075.00

The Ric Mora Athletic Scholarship Fund in Honor of the 1962 NCAA Swimming Championship Team

It is proposed that the Ric Mora Athletic Scholarship Fund in Honor of the 1962 NCAA Swimming Championship Team be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Richard M. Mora from Cameron Park, California.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's swimming team and is pursuing an undergraduate degree at The Ohio State University. Preference will be given to a scholar-athlete. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, if possible, and the director of the Department of Athletics.

Amount Establishing Endowment: \$50,000.00

The Skip and Nancy Hanzlick Potter Scholarship Endowment Fund

It is proposed that the Skip and Nancy Hanzlick Potter Scholarship Endowment Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Edward J. "Skip" and Nancy Hanzlick Potter.

The annual distribution from this fund shall be used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida area. Selection of the scholarship recipients will be made by the Alumni Club of Naples, Florida, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purpose of the endowment, or be reinvested in the endowment principal at the discretion of the director of the University's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if

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possible, and the director of the University's Office of Student Financial Aid.

Amount Establishing Endowment: \$ 50,000.00

The J.M. Smucker Company Innovation Research Award Fund

It is proposed that the J.M. Smucker Company Innovation Research Award Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The J.M. Smucker Company.

The annual distribution from this fund shall be used to support undergraduate, graduate, and faculty research awards in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to projects focused on food innovation and may include, but are not limited to, those projects intended to be competitively judged, presented at college and university forums and/or professional conferences, specifically for completion of students' degree programs, or for proving a concept with goal of commercialization. Awards shall be made in accordance with guidelines and procedures for the College of Food, Agricultural, and Environmental Sciences as established by the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences or his/her designee. Recipients shall be selected in consultation with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The J.M. Smucker Company Scholarship Fund

It is proposed that the J.M. Smucker Company Scholarship Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Timothy P. Smucker.

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This endowed fund shall be used to support undergraduate scholarships as part of the Pat and Bobby Moser Scholars Program in the College of Food, Agricultural, and Environmental Sciences, including the Agricultural Technical Institute.

The annual distribution from this fund shall be used to provide renewable undergraduate scholarships with preference given to students pursuing degrees in the Department of Food Science and Technology. Scholarships shall be made in accordance with guidelines and procedures for the Moser Scholars Program as established by the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences and his/her designee. Recipients shall be selected in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Smucker Leaders Scholarship Fund

It is proposed that the Smucker Leaders Scholarship Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Timothy P. Smucker.

The undergraduate minor in Leadership Studies provides students with knowledge of leadership theories, principles, and concepts to better prepare them for success in future professional roles. The minor is structured to include theories and principles of personal leadership, team and organizational leadership, community leadership, and ethics and diversity.

The annual distribution from this fund shall be used to provide renewable undergraduate scholarships to students pursuing a minor in Leadership

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Studies in the Department of Agricultural Communication, Education, and Leadership. Scholarship recipients shall be selected by the college's scholarship selection committee in accordance with guidelines approved by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Webber Family Scholarship Fund

It is proposed that the Webber Family Scholarship Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Cynthia H. Webber (BS 1977) and Mr. David B. Webber (BS 1976) of Upper Arlington, Ohio.

The annual distribution from the fund shall be used to provide a renewable, need-based scholarship to one incoming first-year undergraduate student who is enrolled full-time at the Columbus campus. It is the donors' desire that qualified students must be recipients of the I Know I Can (IKIC) grant. Furthermore, it is the donors' desire that qualified applicants must have graduated from high school with a minimum 2.5 grade point average (GPA).

The scholarship may be distributed equally over two semesters of the academic school year for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The scholarship is renewable up to eight semesters or upon completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need and a minimum of a 2.5 cumulative GPA. The Office of Student Financial Aid will administer this scholarship fund.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from both the donors, should they be alive, and the vice provost and dean for the Office of Enrollment Services and Undergraduate Education.

Amount Establishing Endowment: \$50,000.00

Wheasler Family Scholarship Fund

It is proposed that the Wheasler Family Scholarship Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ray Wheasler (BS 1979) and Mrs. Glenna Wheasler (MS 1978, MS 1979).

The annual distribution from this endowed fund shall be divided to provide financial aid for two undergraduate students enrolled in the College of Arts and Sciences: 75% for one who is majoring in chemistry or biochemistry and 25% for one who is majoring in mathematics. Recipients shall be selected by the executive dean of the College of Arts and Sciences, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if possible, and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$ 50,000.00

Keith and Deborah Wandell Dean's Innovation Fund

It is proposed that the Keith and Deborah Wandell Dean's Innovation Fund be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Keith E. and Deborah L. Wandell.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff in accordance with the strategic plan of the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if possible, and the dean of the Max M. Fisher College of Business.

Amount Establishing Endowment: \$25,000.00

The Donald L. Ankerman Memorial Fund for Agronomy

It is proposed that the Donald L. Ankerman Memorial Fund for Agronomy be established August 31, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from A & L Agricultural Laboratory, colleagues, and friends in memory of Donald L. Ankerman (BS 1959).

The annual distribution from this fund shall be used to support research and teaching programs in agronomy at the discretion of the director of the School of Environment and Natural Resources. It shall not be used for general operating expenses.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Environment and Natural Resources.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the dean of the College of Food, Agricultural, and Environmental Sciences, in consultation with the director of the School of Environment and Natural Resources.

Amount Establishing Endowment: \$15,000.00

Change in Description of Named Endowed Funds

The Buckeye Opportunity Scholarship Fund

The Buckeye Opportunity Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David M. DiStefano (BS 1991) of Columbus, Ohio. The description was revised on August 31, 2012.

Mr. DiStefano established his scholarship to encourage undergraduate students to expand their career opportunities by branching out beyond the University's boundaries and pursue internships and/or employment in their chosen field of study or in a career field that strongly interests them. As a College of Business undergraduate, he spent three years working at the Statehouse in downtown Columbus. This professional experience broadened his outlook and provided opportunities he did not know existed. Combining this transformative experience with his studies, helped shape and guide his eventual choice of profession and established a business network that has benefited him throughout his professional career.

The annual distribution from this fund shall be used to provide need-based scholarships to second, third, or fourth year undergraduate students enrolled in the Max M. Fisher College of Business who successfully complete an internship program off-campus.

The scholarship fund is intended to support undergraduate students from his hometown of Shadyside in Belmont County, Ohio, with second preference to any Ohio resident. The scholarship fund shall be administered by and the recipients shall be selected by the Max M. Fisher College of Business, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select

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scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, if possible, and the dean of the Max M. Fisher College of Business.

The Ohio State University Men's Glee Club Alumni Society Fund

The Ohio State University Men's Glee Club Alumni Society Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio State University Men's Glee Club Alumni Society, alumni, and friends of The Ohio State University Men's Glee Club. The description was revised on August 31, 2012.

Twenty percent (20%) of the annual distribution from this fund shall be reinvested in the endowment principal. The remaining eighty percent (80%) of the annual distribution shall be used to provide at least one scholarship annually to students ranked as a sophomore or higher with a minimum 3.0 cumulative grade point average who are current active members of The Ohio State University Men's Glee Club with intentions of continuing to participate in the club for the upcoming academic year. Any fiscal adjustments to the University disbursement voted on by the Board of Governors of The Ohio State University Men's Glee Club Alumni Society Board shall be submitted to The Ohio State University Board of Trustees for final approval. Potential recipients must demonstrate academic achievement, and proven musical and leadership ability. Recipients can be from any college or school within the University. The Club's director shall recommend recipients to the director of the School of Music. The director of the School of Music shall select the recipients, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The intent of this fund is to support The Ohio State University Men's Glee Club. The donors' first preference is to provide scholarship support. If the fund is not needed for this purpose in any given year, The Ohio State

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University Alumni Men's Glee Club Board of Governors may suggest another purpose for that year. Any unused distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from The Ohio State University Men's Glee Club Alumni Society Board of Governors with recommendations from the director of The Ohio State University Men's Glee Club and the executive dean of the College of Arts and Sciences.

The Klotz Chair in Cancer Research #1

The Klotz Chair in Cancer Research was established October 1, 1999 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (BSBA 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (BSBA 1932) of Glendale, California. The name and description were revised on June 24, 2011. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used for a chair position supporting an outstanding physician or Ph.D. within the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) who engages in research related to the study and cure of cancer, provided that at least one of the Klotz Chairs in Cancer Research shall be held by a physician except during any period in which a search is being conducted for a new physician to fill a vacancy.

The appointee will hold The Klotz Chair in Cancer Research #1 upon approval by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as The Klotz Chair in Cancer Research. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #1 is

no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College of Medicine, in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences.

The Klotz Chair in Cancer Research #2

The Klotz Chair in Cancer Research #2 was established June 24, 2011 by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (BSBA 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (BSBA 1932) of Glendale, California. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used for a chair position supporting an outstanding physician or Ph.D. within the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) who engages in research related to the study and cure of cancer, provided that at least one of the Klotz Chairs in Cancer Research shall be held by a physician except during any period in which a search is being conducted for a new physician to fill a vacancy.

The appointee will hold The Klotz Chair in Cancer Research #2 upon approval by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as The Klotz Sisters Chair in Cancer Research. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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If the distribution generated by The Klotz Chair in Cancer Research #2 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College of Medicine, in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences.

The Klotz Chair in Cancer Research #3

The Klotz Chair in Cancer Research #3 was established June 24, 2011 by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (BSBA 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (BSBA 1932) of Glendale, California. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used for a chair position supporting an outstanding physician or Ph.D. within the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) who engages in research related to the study and cure of cancer, provided that at least one of the Klotz Chairs in Cancer Research shall be held by a physician except during any period in which a search is being conducted for a new physician to fill a vacancy.

The appointee will hold The Klotz Chair in Cancer Research #3 upon approval by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as The Klotz Family Chair in Cancer Research. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #3 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College of Medicine, in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences.

The Klotz Chair in Cancer Research #4

The Klotz Chair in Cancer Research #4 was established June 24, 2011 by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (BSBA 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (BSBA 1932) of Glendale, California. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used for a chair position supporting an outstanding physician or Ph.D. within the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) who engages in research related to the study and cure of cancer, provided that at least one of the Klotz Chairs in Cancer Research shall be held by a physician except during any period in which a search is being conducted for a new physician to fill a vacancy.

The appointee will hold The Klotz Chair in Cancer Research #4 upon approval by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as The Kathleen Wellenreiter Klotz Chair in Cancer Research. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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If the distribution generated by The Klotz Chair in Cancer Research #4 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College of Medicine, in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences.

The Klotz Chair in Cancer Research #5

The Klotz Chair in Cancer Research #5 was established on June 22, 2012 by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (BSBA 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (BSBA 1932) of Glendale, California. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used for a chair position supporting an outstanding physician or Ph.D. within the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) who engages in research related to the study and cure of cancer, provided that at least one of the Klotz Chairs in Cancer Research shall be held by a physician except during any period in which a search is being conducted for a new physician to fill a vacancy.

The appointee will hold The Klotz Chair in Cancer Research #5 upon approval by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as The Klotz Memorial Chair in Cancer Research. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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If the distribution generated by The Klotz Chair in Cancer Research #5 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College of Medicine, in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College of Medicine, and the senior vice president for Health Sciences.

The Keith and Linda Monda Scholarship Fund

The Keith and Linda Monda Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Keith (BSBA 1968, MA 1971) and Linda Monda. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used to provide one or more renewable merit- and need-based scholarships for undergraduate students who are Ohio residents. It is the donors' desire that the recipient(s) be enrolled in the College of Arts and Sciences Honors Program, with preference given to students majoring in economics. To qualify, students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA).

The scholarship is renewable for up to 10 semesters or upon completion of a degree, whichever comes first, as long as the recipient maintains a 3.2 cumulative grade point average, demonstrates financial need, and is enrolled in the College of Arts and Sciences and the University Honors Program. The scholarship shall be distributed equally over the semesters of the academic year for the cost of tuition.

The Office of Student Financial Aid will administer this scholarship fund, in consultation with the College of Arts and Sciences and the University Honors and Scholars Center.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the

endowment, or reinvested in the endowment principal at the discretion of the vice provost for Undergraduate Studies and dean of Undergraduate Education and the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the board shall seek advice from the donors, if possible, and from the vice provost for Undergraduate Studies and dean of Undergraduate Education and the executive dean of the College of Arts and Sciences.

The Robert C. Walter Memorial Endowment Fund

The Robert C. Walter Memorial Endowment Fund was established October 29, 2010 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made by the Walter Family Foundation in memory of Robert C. Walter (in recognition of his triumphant handling of adversity, including the loss of vision) and made possible by his son and daughter-in-law, Robert D. and Margaret M. Walter; and given in honor of Dr. Robert Bahnson (in recognition of his exemplary patient care and outreach, communication, and leadership in the Department of Urology). Support for the endowment was also provided by OSU Urology LLC and by the Department of Urology. The description was revised on August 31, 2012.

The annual distribution from this fund shall be used for unrestricted support to the Department of Urology for ongoing needs, program enhancement, to foster innovation, or strengthen initiatives such as, but not limited to, research, medical education/training, faculty development/recruitment, patient outreach, etc. Allocation and approval of distribution shall be made by the chair of the Department of Urology, in consultation with the dean of the College of Medicine and senior vice president for Health Sciences.

The endowment shall be revised to a professorship or chair should the endowment principal level reach \$1 million or \$2 million, respectively, by December 31, 2015. After December 31, 2015, the endowment principal must reach the then current minimum funding level to be revised to a professorship or chair. The annual distribution shall be used to support a faculty member in the Department of Urology. The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine, in consultation with the chair of the Department of Urology. The activities of the professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution

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account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chair.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from both representatives of the donors and as recommended by the chair of the Department of Urology, in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Change in Name and Description of Named Endowed Funds

OSU Extension South Central Region Endowment Fund

The OSU Extension Southeast Region Endowment Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Extension Southeast office. The name and description were revised on August 31, 2012.

The annual distribution from this fund shall be used for creative Extension programming and the professional development of all Extension employees in the region presently known as the South Central Region which is defined by counties determined by OSU Extension. Expenditures shall be approved by the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences, in consultation with the director of OSU Extension and the South Central Region director of OSU Extension.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration, and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the director of OSU Extension and the South Central region director of OSU Extension.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then

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another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the director of OSU Extension and the South Central region director of OSU Extension.

The George W. Broughton 4-H Scholarship Fund

The George W. Broughton Natural Resources Program Fund was established February 5, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from George W. Broughton (BS 1980 and MS 1981 Agricultural Economics). The name and description were revised on August 31, 2012.

The annual distribution from this fund shall be used to provide at least one undergraduate scholarship to a current or former 4-H member who is enrolled at the main campus of The Ohio State University. Preference shall be given to a student from Washington County, Ohio. If there are no qualified students from Washington County, the scholarship may be awarded to students from Athens, Belmont, Gallia, Guernsey, Meigs, Monroe, Morgan, Muskingum, or Noble counties in Ohio. In the event there are no qualified candidates from the secondary counties, students from any other county in Ohio may be considered for the scholarship.

The scholarship is renewable provided the students continue to meet the scholarship's criteria, maintain at least a 3.0 cumulative grade point average, and are progressing toward their degrees.

Recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this

alternate designation, the boards shall seek advice from the donor, if possible, and the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

The Cooperatives for the Cure of Cancer Endowment Fund

The Cooperatives For Fueling The Cure Endowment Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Heritage Cooperative, Trupointe Cooperative, United Landmark, and Town and Country Cooperative. The name and description were revised on August 31, 2012.

The annual distribution from this fund shall support cancer research at The Ohio State University focused on research to identify dietary and nutritional components for cancer treatment and prevention including, but not limited to, supplies, equipment, personnel, lab space, fellowship awards, cost of travel to, and fees for, educational conferences or other training opportunities, and other activities required for high quality research. Fifty percent (50%) of the annual distribution will be allocated to the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and Comprehensive Cancer Center (CCC), and fifty percent (50%) will be allocated to the College of Food, Agricultural, and Environmental Sciences (FAES) to support seed grants for the Center for Advanced Functional Foods and Entrepreneurship. Allocation of the distributions shall be made at the recommendation of the chief executive officer (CEO) of The James and the vice president for Agricultural Administration and executive dean for FAES.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO of The James and the vice president for Agricultural Administration and executive dean of FAES, respectively.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from representatives of the donors, if possible, and from the CEO of The James and the vice president for Agricultural Administration and executive dean for FAES.

Ford Motor Company Fund in Automotive Engineering

The Ford Motor Company Young Faculty Professorship Fund in Automotive Engineering was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University

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Foundation, with gifts from the Ford Motor Company Fund of Dearborn, Michigan. The name and description were revised on August 31, 2012.

The annual distribution from this fund shall be used by the College of Engineering to support two purposes: 1) projects such as EcoCar Challenge 2, and other DOE Advanced Vehicle Technology Competitions, Electric Motorcycle, Buckeye Bullet, Formula SAE, SAE Baja, and SSE SuperMileage vehicle as requested by the OSU Motorsports Teams at the Center for Automotive Research (CAR); and 2) Senior Motorsports Capstone Design Projects. The intent of the fund is to support two Motorsports teams and one Capstone project each year. A committee composed of faculty affiliated with CAR and with the OSU Motorsports teams will make recommendations each year. All expenditures from this fund are subject to approval by the college's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purpose of the endowment, or be reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from a representative of the donor, if possible, and the dean of the College of Engineering.

The Ohio State University Foundation
FY 2012 New Fundraising Activity Report
New Fundraising Activity Progress
7/1/2011 through 6/30/2012



	Activity	Goal	% Achieved	7/1/2010 through 6/30/2011	% Change
Outright Gifts and Pledges					
Cash and Securities	\$137,481,864			\$92,048,381	48.36%
Real Estate	\$3,765,386			\$287,000	1167.81%
Gifts-in-Kind	\$5,276,270			\$6,559,226	-19.56%
Pledges	\$77,740,843			\$15,282,691	-49.13%
Matching Gift	\$1,709,824			\$1,376,639	24.20%
Recurring	\$2,900,094			\$2,755,416	5.25%
Total Outright Gifts and Pledges	\$228,874,080	\$210,141,880	108.91%	\$255,864,353	-10.55%
Planned Gifts					
Irrevocable Planned Gifts	\$6,757,733			\$4,739,441	42.59%
Revocable Planned Gifts	\$30,563,418			\$44,572,574	-31.43%
Total Planned Gifts	\$37,321,151	\$52,542,544	71.03%	\$49,312,016	
Private Grants (OSP)	\$98,626,824	\$93,021,252	106.03%	\$100,425,798	-1.79%
Total Fundraising Activity	\$364,822,055	\$355,705,676	102.56%	\$405,602,167	-10.05%
		Time Elapsed	100.00%		

The Ohio State University Foundation
FY 2012 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
7/1/2011 through 6/30/2012

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$19,142,203	\$2,573,512	\$21,715,715	\$13,423,638	\$35,139,353	\$25,506,419	137.77%
Athletics	\$59,988,769	\$1,698,915	\$61,687,684	\$0	\$61,687,684	\$35,000,000	176.25%
Business (Fisher College of)	\$7,929,732	\$1,372,060	\$9,301,791	\$6,331,600	\$15,633,391	\$14,225,000	109.90%
Cancer	\$33,202,806	\$9,546,599	\$42,756,205	\$9,566,744	\$52,322,949	\$45,200,000	115.76%
Dentistry (College of)	\$2,175,854	\$1,046,861	\$3,222,715	\$318,306	\$3,541,021	\$7,632,000	46.40%
Education and Human Ecology (College of)	\$1,319,393	\$1,572,225	\$2,891,618	\$4,065,000	\$6,956,718	\$12,525,000	55.54%
Engineering (College of)	\$9,639,064	\$975,235	\$10,513,299	\$21,970,014	\$32,483,313	\$48,319,806	67.23%
Food, Agricultural and Enviro Sciences (College of)	\$7,772,760	\$1,858,626	\$9,631,406	\$8,581,065	\$18,212,471	\$17,200,000	105.89%
Heart	\$2,230,008	\$15,000	\$2,245,008	\$3,673,512	\$5,918,520	\$11,902,000	49.73%
John Glenn School of Public Affairs, The	\$804,163	\$30,000	\$834,163	\$372,432	\$1,206,595	\$0	
Kirwan Institute for the Study of Race & Ethnicity	\$1,119,287	\$330,000	\$1,449,287	\$0	\$1,449,287	\$1,500,000	96.62%
Law Michael E. Moritz College of	\$2,691,276	\$2,630,000	\$5,321,276	\$0	\$5,321,276	\$5,096,500	104.41%
Medical Center	\$10,132,530	\$563,369	\$10,695,899	\$10,388,105	\$21,084,004	\$19,893,000	105.99%
Medicine (College of)	\$4,367,829	\$1,287,571	\$5,655,401	\$7,149,885	\$12,805,286	\$12,418,000	103.12%
Neurosciences	\$1,951,998	\$1,354,510	\$3,306,508	\$5,669,930	\$8,976,438	\$11,987,000	74.88%
Nursing (College of)	\$385,437	\$1,000,000	\$1,385,437	\$216,236	\$1,601,673	\$2,151,000	74.46%
Office of Academic Affairs	\$5,991,419	\$2,323,496	\$8,314,915	\$482,292	\$8,797,207	\$7,015,000	125.41%
Office of Student Life	\$1,950,522	\$31,916	\$1,982,438	\$2,500	\$1,984,938	\$1,614,000	122.98%
Ohio State University Alumni Association	\$1,220,183	\$633,669	\$1,853,852	\$0	\$1,853,852	\$1,250,000	148.31%
Optometry (College of)	\$444,622	\$225,000	\$669,622	\$337,645	\$1,007,267	\$2,173,000	46.35%
OSU Lima	\$188,535	\$15,530	\$204,065	\$0	\$204,065	\$886,000	23.03%
OSU Marion	\$194,792	\$50,000	\$244,792	\$135,262	\$380,054	\$1,122,000	33.87%
OSU Mansfield	\$1,139,789	\$60,000	\$1,199,789	\$8,505	\$1,208,294	\$1,268,750	95.26%
OSU Newark	\$3,054,142	\$27,222	\$3,081,364	\$66,375	\$3,147,739	\$2,522,500	124.79%
Pharmacy (College of)	\$938,713	\$11,365	\$950,078	\$214,931	\$1,165,009	\$2,522,500	46.55%
Public Health (College of)	\$277,687	\$0	\$277,687	\$630,377	\$908,064	\$916,000	99.13%
Social Work (College of)	\$305,650	\$120,000	\$425,650	\$62,523	\$488,173	\$400,000	122.04%
University Libraries	\$1,444,845	\$221,977	\$1,666,822	\$20,293	\$1,687,115	\$960,000	177.59%
University-wide Fundraising	\$29,427,749	\$3,449,126	\$32,876,875	\$3,302,885	\$36,179,770	\$10,000,000	361.80%
Veterinary Medicine (College of)	\$7,601,686	\$2,089,063	\$9,690,749	\$1,631,329	\$11,322,078	\$8,895,000	29.11%
Wexner Center for the Arts	\$4,505,943	\$0	\$4,505,943	\$5,000	\$4,510,943	\$7,785,000	57.94%
WOSU Public Stations	\$5,328,683	\$308,503	\$5,637,186	\$5,637,186	\$5,637,186	\$5,850,000	96.36%
Total	\$228,874,080	\$37,321,151	\$266,195,231	\$98,626,624	\$364,822,055	\$35,705,676	102.95%
							Time Elapsed 100.00%



The Ohio State University Foundation
FY 2012 Philanthropic Receipts Report
Philanthropic Receipts
7/1/2011 through 6/30/2012

	7/1/2011 through 6/30/2012	7/1/2010 through 6/30/2011	% Change
Outright Gift Receipts			
Cash and Securities	\$144,686,326	\$96,203,217	50.40%
Gifts-in-Kind	\$5,278,084	\$6,559,226	-19.53%
Real Estate	\$3,765,386	\$297,000	1167.81%
Outright Gift Receipts	\$153,729,796	\$103,059,443	49.17%
Pledge Receipts	\$66,666,357	\$39,322,248	69.54%
Planned Gift Receipts			
Revocable Planned Gifts	\$10,221,695	\$11,201,244	-8.75%
Irrevocable Planned Gifts	\$6,757,733	\$4,739,441	42.59%
Planned Gift Receipts	\$16,979,428	\$15,940,685	6.52%
Private Grant (OSP) Receipts	\$98,626,824	\$100,425,798	-1.79%
Philanthropic Receipts Total	\$336,002,404	\$258,748,175	29.86%

(APPENDIX XIII)

Project Data Sheet for Board of Trustees Approval

North Residential District

OSU-110672

Project Location: North District of Campus (Lane Avenue/High Street)

TBD ASF / TBD GSF

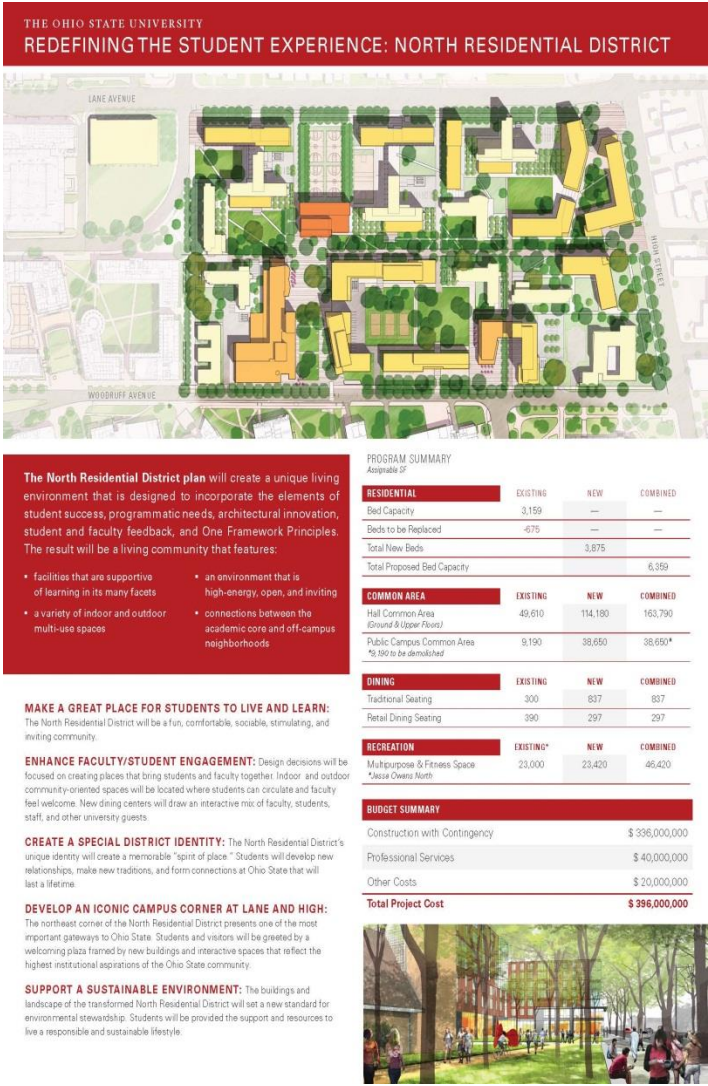
- **approval requested**
 - professional services
 - construction
- **project budget**

construction w/ contingency	\$336.0 M
professional services	\$40.0 M
other costs (equipment, misc)	\$20.0 M
total project budget	\$396.0M
- **funding sources**
 - reserves & university debt
- **project schedule**

master planning	09/11 – 05/12
design/bidding	9/12 – 1/14
construction – phase 1	7/13 – 06/15
construction – phase 2	7/14 – 06/16



- **Framework context**
 - this project is consistent with the principles of the Framework plan, including improving existing on-campus residential districts and investing in infrastructure
 - the project will follow Framework recommendations including the creation of north/south and east/west pedestrian connections to the campus and creating greenspace courtyards in the residential district
- **project scope**
 - the project makes possible the implementation of a two-year residential requirement, a policy that aligns with the mission to foster greater academic success, greater connection and engagement with the university community and a greater appreciation for diversity
 - sophomore students will be required to live on campus by the 2015-16 academic year
 - the project will increase the number of beds in the North Residential District by 3,200 to a total of 6,359. new dining facilities, recreation facilities and other support facilities will be added
 - the project will deliver the new beds in two phases
 - infrastructure work includes the removal of Curl Drive, extending utilities and duct bank across Woodruff; separating storm and sanitary sewers; and supplying new electrical feeders circuits for the district
- **project update**
 - approval is requested to enter into professional services contracts (architects and engineers) and construction contracts (CM at Risk)



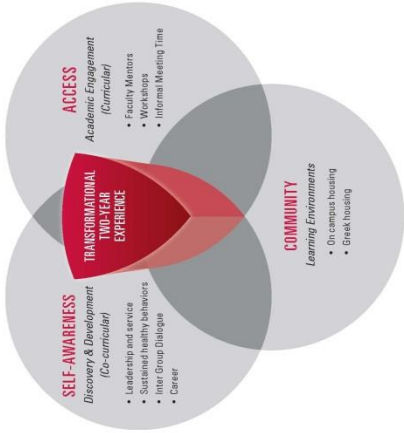


Redefining the Student Experience: North Residential District

Board of Trustees Meeting

AUGUST 2012

THE OHIO STATE UNIVERSITY
SUPPORTING THE TRANSFORMATIONAL TWO-YEAR EXPERIENCE



THE TWO-YEAR EXPERIENCE TIMELINE

- Second-year Transformation Experience program developed with input from students, faculty & staff
- Two-year residential program approved by Board of Trustees in April 2012 including funding for a pilot of the second-year program
- Evaluation of physical space needed to support program performed by Board of Trustees Working Group, University Leadership and Student Strategic Design Committee
- Recommendation by Board of Trustees Working Group to present project to full Board of Trustees



North Residential District
August 2012

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GOODY CLANCY
ELKUS | MANFREDI
ARCHITECTS

THE OHIO STATE UNIVERSITY
PROGRAM AREA (ASSIGNABLE SF)



NORTH RESIDENTIAL DISTRICT
SUPPORTING THE TRANSFORMATIONAL TWO-YEAR EXPERIENCE

INCREASE COMMON AREA
(ASSIGNABLE SQ. FT.)

	EXISTING	NEW	COMBINED EXISTING & NEW	% INCREASE
Hall Common Area (Ground and Upper Floors)	49,610 * ASF	114,180 ASF	163,790 ASF	
Public Campus Common Area	9,190 * ASF	38,650 ASF	38,650 ASF	
Total Common Area	58,800 * ASF	152,830 ASF	202,440 ASF	344%
Total Common Area (Per Resident)	18.6 ASF		32 ASF	172%

* 9,190 ASF To be demolished and not replaced (Royer)

**AREAS TO ENHANCE STUDENT
AND FACULTY ENGAGEMENT**

- Hall Lounges, Meeting Rooms, Study/Work Areas, Recreation Rooms, Seminar, Gathering/Social, Art and Music Areas
- Student Service Resources

RESIDENTIAL SETTING

- Multiple Living Unit Configurations
- First and Second Year Interaction
- Social, Study and Group Work Area on Each Floor

INNOVATIVE FEATURES

- Sustainable Learning Experiences
- Common Areas Configured for Flexibility
- Hierarchy of Engagement - Fully Private to Fully Public Areas



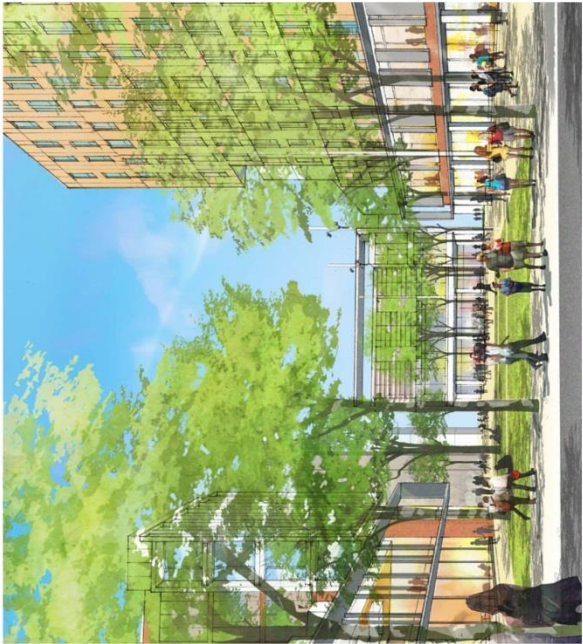
North Residential District
August 2012



GOODY CLANCY

ELKUS | MANFREDI
ARCHITECTS

NORTH RESIDENTIAL DISTRICT
PROJECT OVERVIEW



OHIO STATE UNIVERSITY
North Residential District
August 2012

CAPACITY - RESIDENTIAL

- Existing North Residential District 3,159
- Beds to be Replaced 675
Scott, Nosker, Blackburn, Haverfield
- Total Proposed Construction 3,875
- **Total Proposed Capacity** **6,359**

TOTAL COMMON AREA

- Hall Common Area 163,790 ASF
- Ground and Upper Floors*
- Campus Common 38,650 ASF
- Total** **202,440 ASF**

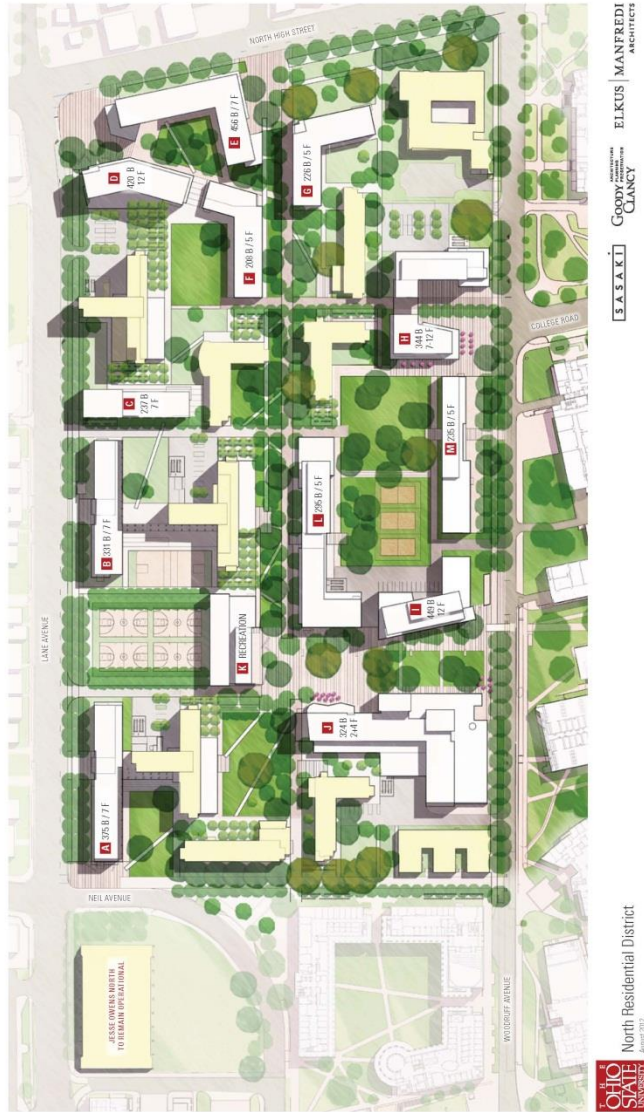
AMENITIES

- Two New Dining Facilities
- Indoor and Outdoor Recreation Facilities

INFRASTRUCTURE IMPROVEMENTS

- Sustainable Energy Enhancement
- Sustainable Landscape as a Learning Laboratory
- 100% Utility Capacity Increase
- 50 Year Old Utility Replacements

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NORTH RESIDENTIAL DISTRICT
DISTRICT INTEGRATION WITH THE FRAMEWORK PLAN



OHIO STATE UNIVERSITY
North Residential District
August 2012

STRONG CONNECTIONS TO THE CORE CAMPUS

- Neil Avenue – Academic Main Street
- College Road
- High Street – Cultural Corridor
- St. John's Area

STRONG CONNECTIONS TO OFF CAMPUS

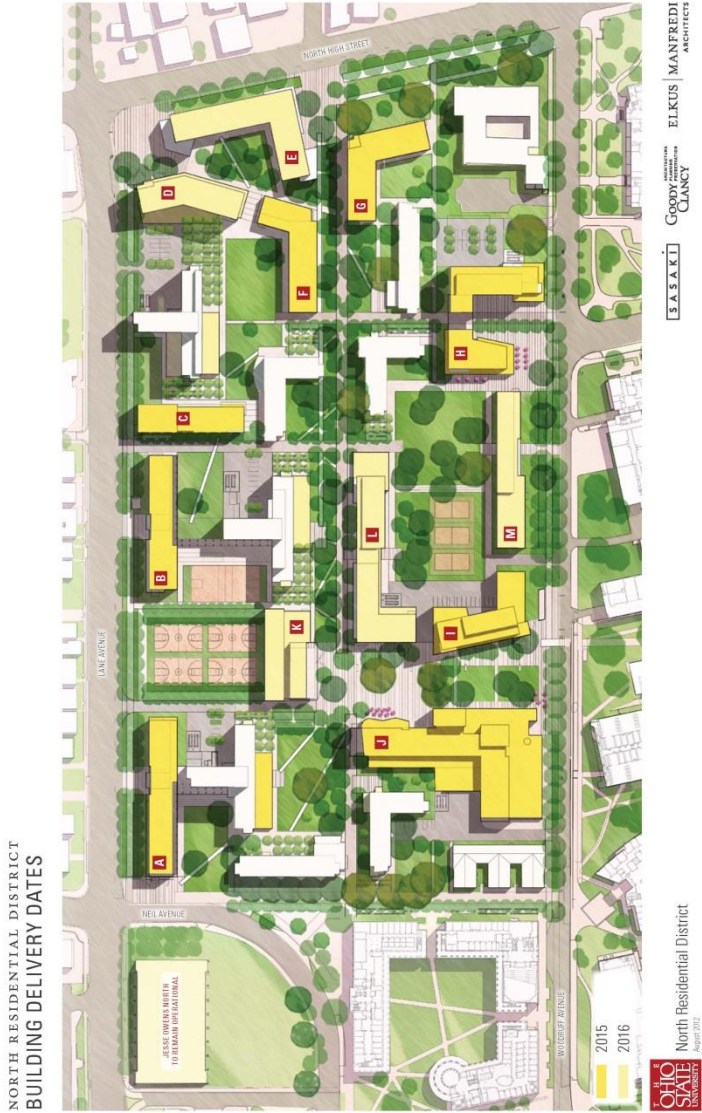
- East of High Street
- North of Lane Avenue

INVESTMENT IN CIVIC INFRASTRUCTURE

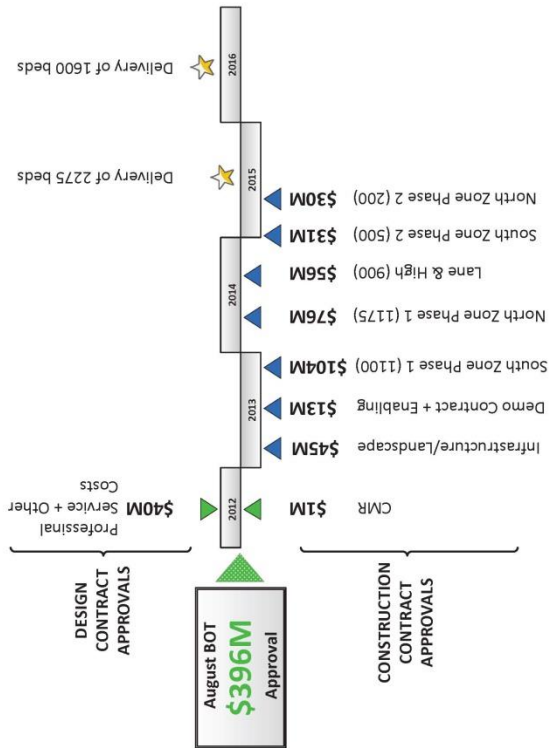
- Pedestrian Friendly
- Major Outdoor Gathering Areas
- Woodruff Corridor Unification
- Campus Gateway and Street Edge Improvements

24/7 ACTIVITY

- Flexible Areas



THE OHIO STATE UNIVERSITY
BOT "SPEND" TIMELINE



North Residential District
August 2012

August 31, 2012 meeting, Board of Trustees